SUMMARY

Ref		Total Cost of	Prior Years		Cash I	_imits	
Row I		Scheme	Spend	2019-20	2020-21	2021-22	Later Years
Ř		£000s	£000s	£000s	£000s	£000s	£000s
1	Adult, Social Care & Health (ASCH)	35,311	8,550	8,917	7,300	10,544	0
2	Children, Young People & Education (CYPE)	697,677	375,340	141,035	105,052	76,250	0
3	Growth, Environment & Transport (GET)	874,881	305,850	170,290	159,070	156,043	83,628
4	Strategic & Corporate Services (S&CS)	227,706	63,714	71,277	52,565	40,150	0
5	Capitalised Transformation Costs	5,000	3,920	1,080	0	0	0
6	Total Cash Limit	1,840,575	757,374	392,599	323,987	282,987	83,628
	Funded by:						
7	Borrowing	409,534	122,207	121,922	123,970	48,025	-6,590
8	Property Enterprise Fund (PEF) 2	374	374	0	0	0	0
9	Grants	853,521	465,378	161,299	109,885	116,621	338
10	Developer Contributions	254,035	54,005	34,471	36,574	84,802	44,183
11	Other External Funding	101,856	15,785	15,436	21,287	11,139	38,209
12	Revenue and Renewals	37,746	7,757	10,139	9,820	9,683	347
13	Capital Receipts	100,045	57,770	28,321	14,281	-327	0
14	Capital Receipts Loan Repayments	78,464	30,178	19,931	8,170	13,044	7,141
15	Capital Receipts to Fund Transformation	5,000	3,920	1,080	0	0	0
16	Total Finance	1,840,575	757,374	392,599	323,987	282,987	83,628

SUMMARY SECTION 1 - CAPITAL INVESTMENT PLANS 2019-20 TO 2021-22 BY FUNDING 2019-22 Funded Bv: Other Recycling of Ref Total Total Cost of Prior Years Dev Revenue & Capital Later Borrowing External Grants Loan Scheme Spend Conts Renewals Receipts 2019-22 Years Row Fundina Repayments £000s 1 Adult, Social Care & Health (ASCH) 35,311 8,550 2,547 1,737 3,177 16,800 1,500 1,000 0 26,761 0 Children, Young People & Education (CYPE) 697,677 375,340 63,011 153,596 68,634 0 19.096 0 322,337 0 2 18,000 Growth, Environment & Transport (GET) 224,972 7,940 41,145 485,403 3 874,881 305,850 86,510 84,036 31,034 9,766 83,628 Strategic & Corporate Services (S&CS) 7.500 14.239 4 227.706 63.714 141.849 0 28 376 0 163.992 0 Capitalised Transformation Costs 3,920 0 0 0 1,080 1,080 5 5,000 0 0 0 0 6 **Total Cash Limit** 1.840.575 757.374 293.917 387.805 155.847 47.862 29.642 43.355 41.145 999.573 83.628 2019-22 Funded By: Other Recycling of Three Year Revenue & Capital Total Dev External Borrowing Grants Loan Budget Conts Renewals Receipts 2019-22 Repayments Funding £000s £000s £000s £000s £000s £000s £000s £000s £000s ROLLING PROGRAMMES 0 Adult, Social Care & Health (ASCH) 1,500 0 0 0 0 7 1.500 0 1.500 Children, Young People & Education (CYPE) 44,533 0 0 63,583 8 63,583 1,050 18,000 0 0 Growth, Environment & Transport (GET) 9 177,695 65.078 103,469 0 46 9,000 102 0 177,695 Strategic & Corporate Services (S&CS) 10 18,140 8,690 7,500 0 0 0 1,950 0 18,140 11 Total Rolling Programmes 260.918 74,818 155.502 0 46 28,500 2.052 0 260,918 Other ____ Recvcling of . ~ . . -

		Total Cost of Scheme	Prior Years Spend	Borrowing	Grants	Dev Conts	External Funding	Revenue & Renewals	Capital Receipts	Loan Repayments	Total 2019-22	Later Years
		£000s	£000s	£000s	£000s	£000s	£000s	£000s	£000s	£000s	£000s	£000s
	INDIVIDUAL PROJECTS											
12	Adult, Social Care & Health (ASCH)	33,811	8,550	2,547	1,737	3,177	16,800	0	1,000	0	25,261	0
13	Children, Young People & Education (CYPE)	634,094	375,340	61,961	109,063	68,634	0	0	19,096	0	258,754	0
14	Growth, Environment & Transport (GET)	697,186	305,850	21,432	121,503	84,036	30,988	766	7,838	41,145	307,708	83,628
15	Strategic & Corporate Services (S&CS)	209,566	63,714	133,159	0	0	28	376	12,289	0	145,852	0
16	Capitalised Transformation Costs	5,000	3,920	0	0	0	0	0	1,080	0	1,080	0
17	Total Individual Projects	1,579,657	757,374	219,099	232,303	155,847	47,816	1,142	41,303	41,145	738,655	83,628
18	Total Cash Limit	1,840,575	757,374	293,917	387,805	155,847	47,862	29,642	43,355	41,145	999,573	83,628

ADULT SOCIAL CARE & HEALTH (ASCH)

÷			Three Year			Cash Limits		
τet			Budget		2019-20	2020-21	2021-22	
× Nor			£000s		£000s	£000s	£000s	
r	ROLLING PROGRAMMES	Description of Project						
1	Home Support Fund & Equipment	Provision of equipment and/or alterations to individuals' homes	1,500		500	500	500	
2	Total Rolling Programmes		1,500		500	500	500	
			Total Cost	Prior		Cash I	_imits	
			of Scheme	Years Spend	2019-20	2020-21	2021-22	Later Year
			£000s	£000s	£000s	£000s	£000s	£000
	INDIVIDUAL PROJECTS	Description of Project						
3	Developer Funded Community Schemes	A variety of community schemes to be funded by developer contributions	4,630	1,554	2,032		1,044	
	Kent Strategy for Services for Learning	Disability (LD):						
4	Learning Disability Good Day Programme	To provide dedicated space, accessible equipment and facilities for people with a learning disability within inclusive community settings across the county	3,128	1,815	1,313			
	Kent Strategy for Services for Older Peo	ople (OP):						
5	OP Strategy - Specialist Care Facilities	Older Persons Care Provision - Accommodation Strategy	2,281	1,281	1,000			
6	Extra Care Facilities	Provision of Extra Care Accommodation	16,800		1,000	6,800	9,000	
	System Development:							
7	Adult Social Care Case Management	Replacement of the Adult Social Care Case Management & finance system	6,447	3,900	2,547			
	Other Individual Projects:							
8	Housing & Technology Fund	To encourage sustainable expansion in suitable housing provision for people with learning disabilities	525		525			
9	Total Individual Projects		33,811	8,550	8,417	6,800	10,044	
10_	Directorate Total		35,311	8,550	8,917	7,300	10,544	

ADULT SOCIAL CARE & HEALTH (ASCH)

	Total Cost	Prior		Cash	Limits	
	of Scheme	Years Spend	2019-20	2020-21	2021-22	Later Years
Funded by:	£000s	£000s	£000s	£000s	£000s	£000s
Borrowing	5,805	3,258	2,547	0	0	0
Property Enterprise Fund (PEF) 2	369	369	0	0	0	0
Grants	3,666	1,929	1,737	0	0	0
Developer Contributions	4,792	1,615	2,133	0	1,044	0
Other External Funding	16,800	0	1,000	6,800	9,000	0
Revenue and Renewals	1,500	0	500	500	500	0
Capital Receipts	2,379	1,379	1,000	0	0	0
Total:	35,311	8,550	8,917	7,300	10,544	0

ADULT, SOCIAL CARE & HEALTH SECTION 1 - CAPITAL INVESTMENT PLANS 2019-20 TO 2021-22 BY FUNDING 2019-22 Funded By: Recycling of Three Other Revenue Capital Dev Total Row Ref Grants Year Borrowina External & Loan Conts Receipts 2019-22 Funding Renewals Repayments Budget £000s £000s £000s £000s £000s £000s £000s £000s £000s ROLLING PROGRAMMES Home Support Fund & Equipment 1 1,500 1,500 1,500 **Total Rolling Programmes** 1,500 0 0 0 0 1,500 0 0 1,500 2 Total Cost Prior Other Revenue Recycling of Dev Capital Total Later Grants & of Years Borrowina External Loan 2019-22 Conts Receipts Years Repayments Funding Renewals Scheme Spend £000s INDIVIDUAL PROJECTS Developer Funded Community Schemes 4.630 1,554 3,076 3,076 3 Kent Strategy for Services for Learning Disability (LD): Learning Disability Good Day Programme 4 3.128 1,815 1,212 101 1,313 Kent Strategy for Services for Older People (OP): OP Strategy - Specialist Care Facilities 2.281 5 1.281 1.000 1.000 Extra Care Facilities 16,800 6 16.800 0 16,800 System Development: Adult Social Care Case Management 6,447 3,900 2,547 2,547 7 Other Individual Projects: Housing & Technology Fund 525 525 525 7 8 Total Individual Projects 2.547 25.261 33.811 8.550 1.737 3.177 16,800 0 1.000 0 0 26,761 9 Directorate Total 35.311 8.550 2.547 1.737 3.177 16.800 1.500 1.000 0 0 Italic font: these are projects that are relying on significant elements of unsecured funding and will only go ahead if the funding is achieved.

CHILDREN, YOUNG PEOPLE & EDUCATION (CYPE)

-			Three Year			Cash Limits		
			Budget	-	2019-20	2020-21	2021-22	
Š O			£000s		£000s	£000s	£000s	
<u>r</u>	ROLLING PROGRAMMES	Description of Project						
1	Annual Planned Enhancement Programme*	Planned and reactive capital projects to keep schools open and operational	24,000		8,000	8,000	8,000	
2	Devolved Formula Capital Grants for Schools*	Enhancement of schools	13,500		4,500	4,500	4,500	
3	Schools Revenue Contribution to Capital *	Schools spend on capital projects	18,000		6,000	6,000	6,000	
4	Youth - Modernisation of Assets	To purchase vehicles and equipment for youth services	50			50		
5	Modernisation Programme*	Improving and upgrading school buildings	8,033		4,033	2,000	2,000	
6	Total Rolling Programmes		63,583		22,533	20,550	20,500	
			Total Cost			Cash I	Limits	
			of Scheme	Spend	2019-20	2020-21	2021-22	Late
			£000s	£000s	£000s	£000s	£000s	£00
	INDIVIDUAL PROJECTS	Description of Project						
	Basic Need Schemes - to provide additional pupil places:							
7	Basic Need Kent Comissioning Plan (KCP) 2016 & previous years	Increasing the capacity of Kent's schools	312,181	258,484	47,872	5,825		
8	Basic Need KCP 2017	Increasing the capacity of Kent's schools	138,628	14,697	61,279	62,652		
9	Basic Need KCP 2018	Increasing the capacity of Kent's schools	76,425		4,650	16,025	55,750	
	Other Projects:							
0	Special Schools Review Phase 2	Major programme of building works to ensure facilities are fit for purpose	84,313	84,313				
1	John Wallis Academy	To provide a new primary school building to replace the current unsuitable accommodation	5,075	5,075				
2	CYPE Single System	Improve efficiency by reducing the number of recording and monitoring systems	1,772	1,722	50			
3	Vocational Education Centre Programme	To support vocational projects at schools	1,542	1,451	91			
4	Priority School Build Programme (PSBP) 1 & 2	Additional works under the PSBP programme not funded by the Education and Skills Funding Agency (ESFA)	14,158	9,598	4,560			
5	Total Individual Projects		634,094	375,340	118,502	84,502	55,750	
	Directorate Total		697,677	375,340	141,035	105,052	76,250	

* Estimated allocations have been included for 2019-20, 2020-21 and 2021-22.

CHILDREN, YOUNG PEOPLE & EDUCATION (CYPE)

	Total Cost	Prior Years		Cash	Limits	
	of Scheme	Spend	2019-20	2020-21	2021-22	Later Years
Funded by:	£000s	£000s	£000s	£000s	£000s	£000s
Borrowing	105,332	42,321	19,870	53,026	-9,885	(
Property Enterprise Fund (PEF) 2	5	5	0	0	0	(
Grants	428,852	275,256	75,637	37,697	40,262	(
Developer Contributions	105,081	36,447	23,921	4,840	39,873	(
Other External Funding	425	425	0	0	0	(
Revenue and Renewals	18,440	440	6,000	6,000	6,000	(
Capital Receipts	39,542	20,446	15,607	3,489	0	(
Total:	697,677	375,340	141,035	105,052	76,250	(

	CHILDREN, YOUNG PEOPLE & EDUCATION (CYPE)													
	SECTION 1 - CAPITAL INVESTMENT PLANS 2019-20 TO 2021-22 BY FUNDING													
							2019-22	Funded By	y:					
		Three Year Budget		Borrowing	Grants	Dev Conts	Other External Funding	Revenue & Renewals	Capital Receipts	Recycling of Loan Repayments	Total 2019-22			
2		£000s		£000s	£000s	£000s	£000s	£000s	£000s	£000s	£000s			
	ROLLING PROGRAMMES													
	Annual Planned Enhancement Programme*	24,000		1,000	23,000						24,000			

18,000

13,500

Modernisation Programme*	8,033			8,033						8,033	
Total Rolling Programmes	63,583		1,050	44,533	0	0	18,000	0	0	63,583	
					2019	9-22 Fund	ded By:				
	Total Cost of Scheme	Prior Years Spend	Borrowing	Grants	Dev Conts	Other External Funding	Revenue & Renewals	Capital Receipts	Recycling of Loan Repayments	Total 2019-22	Later Years
	£000s	£000s	£000s	£000s	£000s	£000s	£000s	£000s	£000s	£000s	£000s
INDIVIDUAL PROJECTS											
Basic Need Schemes - to provide additional pupil places:											
Basic Need Kent Comissioning Plan (KCP) 2016 & previous years	312,181	258,484	1,008	-1,682	50,371			4,000		53,697	
Basic Need KCP 2017	138,628	14,697	50,210	63,881	9,840					123,931	
Basic Need KCP 2018	76,425		22,190	45,812	8,423					76,425	
Other Projects:											
Special Schools Review Phase 2	84,313	84,313	-8,396					8,396		0	
John Wallis Academy	5,075	5,075	-3,489					3,489		0	
CYPE Single System	1,772	1,722						50		50	
Vocational Education Centre Programme	1,542	1,451	11					80		91	
Priority School Build Programme (PSBP) 1 & 2	14,158	9,598	427	1052				3,081		4,560	
Total Individual Projects	634,094	375,340	61,961	109,063	68,634	0	0	19,096	0	258,754	
Directorate Total	697,677	375,340	63,011	153,596	68,634	0	18,000	19,096	0	322,337	
	Total Rolling Programmes INDIVIDUAL PROJECTS Basic Need Schemes - to provide additional pupil places: Basic Need Kent Comissioning Plan (KCP) 2016 & previous years Basic Need KCP 2017 Basic Need KCP 2017 Basic Need KCP 2018 Other Projects: Special Schools Review Phase 2 John Wallis Academy CYPE Single System Vocational Education Centre Programme Priority School Build Programme (PSBP) 1 & 2 Total Individual Projects	Total Rolling Programmes63,583Total Cost of Scheme£000sINDIVIDUAL PROJECTSBasic Need Schemes - to provide additional pupil places:Basic Need Kent Comissioning Plan (KCP) 2016 & previous yearsBasic Need KCP 2017138,628Basic Need KCP 2018Other Projects:Special Schools Review Phase 2Special Schools Review Phase 2Soft Schools Review Phase 11,772Vocational Education Centre Programme1,542Priority School Build Programme (PSBP) 1 & 2Total Individual Projects634,094	Total Rolling Programmes63,583Total Cost of SchemePrior Years Spend£000s£000s£000s£000sBasic Need Schemes - to provide additional pupil places:	Total Rolling Programmes63,5831,050Total Cost of SchemePrior Years SpendBorrowing£000s£000s£000s£000s£000s£000s£000s£000sBasic Need Schemes - to provide additional pupil places: Basic Need Kent Comissioning Plan (KCP) 2016 & previous years312,181258,4841,008Basic Need KCP 2017138,62814,69750,210Basic Need KCP 201876,42522,190Other Projects: Special Schools Review Phase 284,31384,313-8,396John Wallis Academy5,0755,075-3,489CYPE Single System1,7721,72211Priority School Build Programme (PSBP) 1 & 214,1589,598427Total Individual Projects634,094375,34061,961	Total Rolling Programmes 63,583 1,050 44,533 Total Cost of Scheme Prior Years Spend Borrowing Grants £000s £000s £000s £000s £000s Basic Need Schemes - to provide additional pupil places: 312,181 258,484 1,008 -1,682 Basic Need Kent Comissioning Plan (KCP) 2016 & previous years 312,181 258,484 1,008 -1,682 Basic Need KCP 2017 138,628 14,697 50,210 63,881 Basic Need KCP 2018 76,425 22,190 45,812 Other Projects: Special Schools Review Phase 2 84,313 84,313 -8,396 John Wallis Academy 5,075 5,075 -3,489 CYPE Single System 1,772 1,722 Vocational Education Centre Programme 1,542 1,451 11 Priority School Build Programme (PSBP) 1 & 2 14,158 9,598 427 1052 Total Individual Projects 634,094 375,340 61,961 109,063 <td>Total Rolling Programmes 63,583 1,050 44,533 0 Total Cost of Scheme Total Cost Spend Prior Years Spend Borrowing Grants Dev Conts £000s £00s £00s</td> <td>Total Rolling Programmes 63,583 1,050 44,533 0 0 Control Cost of Scheme Prior Years Spend Borrowing Grants Dev Conts Other External Funding £000s £00s <</td> <td>Total Rolling Programmes 63,583 1,050 44,533 0 0 18,000 Context Revenue Total Cost of Scheme Prior Years Spend Borrowing Grants Dev Conts Cither External Funding Revenue £000s £000s</td> <td>Total Rolling Programmes 63,583 1,050 44,533 0 0 18,000 0 Contal Rolling Programmes 63,583 1,050 44,533 0 0 18,000 0 Contal Cost of Scherme Prior Years Spend Borrowing Grants Dev Conts Revenue External & Revenue External & Receipts Receipts £000s <td< td=""><td>Total Rolling Programmes 63,583 1,050 44,533 0 0 18,000 0 0 Coll Rolling Programmes 63,583 1,050 44,533 0 0 18,000 0 0 Coll Rolling Programmes Coll Revenue for Scheme Prior Years Spend Other Borrowing Colspan="4">Capital Funding Revenue & Reeeipts Recycling of Loan Repayments INDIVIDUAL PROJECTS £000s £000</td><td>Total Rolling Programmes 63,583 1,050 44,533 0 0 18,000 0 63,583 Total Rolling Programmes Total Cost of Scheme Prior Years of Scheme Borrowing Grants Dev Conts Revenue External Funding Revenue & Capital Receipts Receipts Receipts Repayments 2019-22 INDIVIDUAL PROJECTS £000s £00s £000s £000s £000s £000s £00s £00s £00s £00s £00s £00s £00s £00s £00s £00s<!--</td--></td></td<></td>	Total Rolling Programmes 63,583 1,050 44,533 0 Total Cost of Scheme Total Cost Spend Prior Years Spend Borrowing Grants Dev Conts £000s £00s £00s	Total Rolling Programmes 63,583 1,050 44,533 0 0 Control Cost of Scheme Prior Years Spend Borrowing Grants Dev Conts Other External Funding £000s £00s <	Total Rolling Programmes 63,583 1,050 44,533 0 0 18,000 Context Revenue Total Cost of Scheme Prior Years Spend Borrowing Grants Dev Conts Cither External Funding Revenue £000s £000s	Total Rolling Programmes 63,583 1,050 44,533 0 0 18,000 0 Contal Rolling Programmes 63,583 1,050 44,533 0 0 18,000 0 Contal Cost of Scherme Prior Years Spend Borrowing Grants Dev Conts Revenue External & Revenue External & Receipts Receipts £000s £000s <td< td=""><td>Total Rolling Programmes 63,583 1,050 44,533 0 0 18,000 0 0 Coll Rolling Programmes 63,583 1,050 44,533 0 0 18,000 0 0 Coll Rolling Programmes Coll Revenue for Scheme Prior Years Spend Other Borrowing Colspan="4">Capital Funding Revenue & Reeeipts Recycling of Loan Repayments INDIVIDUAL PROJECTS £000s £000</td><td>Total Rolling Programmes 63,583 1,050 44,533 0 0 18,000 0 63,583 Total Rolling Programmes Total Cost of Scheme Prior Years of Scheme Borrowing Grants Dev Conts Revenue External Funding Revenue & Capital Receipts Receipts Receipts Repayments 2019-22 INDIVIDUAL PROJECTS £000s £00s £000s £000s £000s £000s £00s £00s £00s £00s £00s £00s £00s £00s £00s £00s<!--</td--></td></td<>	Total Rolling Programmes 63,583 1,050 44,533 0 0 18,000 0 0 Coll Rolling Programmes 63,583 1,050 44,533 0 0 18,000 0 0 Coll Rolling Programmes Coll Revenue for Scheme Prior Years Spend Other Borrowing Colspan="4">Capital Funding Revenue & Reeeipts Recycling of Loan Repayments INDIVIDUAL PROJECTS £000s £000	Total Rolling Programmes 63,583 1,050 44,533 0 0 18,000 0 63,583 Total Rolling Programmes Total Cost of Scheme Prior Years of Scheme Borrowing Grants Dev Conts Revenue External Funding Revenue & Capital Receipts Receipts Receipts Repayments 2019-22 INDIVIDUAL PROJECTS £000s £00s £000s £000s £000s £000s £00s £00s £00s £00s £00s £00s £00s £00s £00s £00s </td

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Italic font: these are projects that are relying on significant elements of unsecured funding and will only go ahead if the funding is achieved.

13,500

18,000

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* Estimated allocations have been included for 2019-20, 2020-21 and 2021-22.

Row Ref

1

4

2 Devolved Formula Capital Grants for Schools*

3 Schools Revenue Contribution to Capital *

Youth - Modernisation of Assets

Appendix 4

13,500

18,000

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GROWTH, ENVIRONMENT & TRANSPORT (GET)

f.			Three Year			Cash	Limits	
Row Ref			Budget		2019-20	2020-21	2021-22	
No.			£000s		£000s	£000s	£000s	
~	ROLLING PROGRAMMES	Description of Project						
	Community & Regulatory Services							
1	Country Parks Access and Development	Improvements and adaptations to country parks	282		162	60	60	
2	Public Rights of Way (PROW)	Structural improvements of public rights of way	2,160		720	720	720	
3	Public Sports Facilities Improvement - Capital	Capital grants for the new provision/refurbishment of sports	225		75	75	75	
3	Grants	facilities and projects in the community	225		75	75	75	
	Economic Development							
4	Village Halls and Community Centres - Capital	Capital grants for improvements and adaptations to village halls	225		75	75	75	
	Grants	and community centres	225		75	75	75	
	Planning, Highways, Transport & Waste							
	Highway Major Enhancement / Other Capital	Enhancement of the Kent road network and bridge strengthening						
	Enhancement / Bridge Assessment and	including a contribution to cost of works at Faversham Swing	165,008		59,586	57,761	47,661	
	Strengthening*	Bridge						
6	Integrated Transport Schemes *	Improvements to road safety	9,343		3,143	3,100	3,100	
7	Major Schemes - Preliminary Design Fees	Preliminary design of new roads	406		186	220		
8	Land Compensation Part 1 claims	Land compensation part 1 claims	46		36	10		
	Total Rolling Programmes		177,695		63,983	62,021	51,691	
			TILOII	Prior		Cash	Limits	
			Total Cost	Years				Late
			of Scheme	Spend	2019-20	2020-21	2021-22	Years
			£000s	£000s	£000s	£000s	£000s	£000
	INDIVIDUAL PROJECTS	Description of Project						
	Community & Regulatory Services	· · ·						
10	Digital Autopsy	To provide body storage facility and office accommodation	1,172		717	455		
		Project in partnership with Canterbury City Council to maximise the						
11	Herne Bay Library Plus	utilisation of an existing building. The project will also address long-	289	5	284			
	Herre Day Library Flus	term building issues	209	5	204			
12	Southborough Hub	New Southborough Hub facility including the reprovision of the	12,058	2,441	9,117	500		
	5	library, predominantly funded by external partners	,	_,	-,			
13 1	Sustainable access to education &	Targeted improvements to Public Rights of Way	1,188	788	200	200		
	employment		1,100	, 00	200	200		
14	Tunbridge Wells Cultural Hub	Development of a cultural and learning hub in partnership with	12,888	1,414	6,210	5,264		
· ·		Tunbridge Wells Borough Council	,	.,	0,210	0,204		

GROWTH, ENVIRONMENT & TRANSPORT (GET)

			Total Cost	Prior		Cash	Limits	
			of Scheme	Years Spend	2019-20	2020-21	2021-22	Later Years
			£000s	£000s	£000s	£000s	£000s	£000s
	INDIVIDUAL PROJECTS	Description of Project						
	Economic Development							
1	Broadband Contract 2	To extend the reach of superfast broadband so that 95% of homes and businesses can access superfast broadband	11,814	11,200	614			
2	Innovation Investment Initiative (i3)	Provision of loans to small and medium enterprises with the potential for innovation and growth, helping them to improve their productivity and create jobs	6,000	4,989	1,011			
3	Javelin Way Development	To provide access and accomodation for creative industries including the Jasmin Vardimon Dance Company and the creation of industrial units, to be funded from sale of enabling developments and external funding	9,145	240	5,102	3,774	29	
4	Kent & Medway Business Fund	New fund using recycled receipts from Regional Growth Fund, TIGER and Escalate	42,168	12,209	16,402	6,010	7,547	
5	Kent Empty Property Initiative - No Use Empty (NUE)	Bringing long term empty properties including commercial buildings and vacant sites back into use as quality housing accommodation including an affordable homes project part funded by Homes & Communities Agency (HCA) through the provision of short term secured loans	30,991	24,157	2,536	2,064	2,173	6'
6	No Use Empty - Rented Affordable Homes	To expand the existing Empty Property Initiative offer to return large family-sized empty properties back into use as affordable rented homes	3,216	1,608	1,538	70		
7	Marsh Million	Fund to support economic growth on Romney Marsh to develop new jobs and business opportunities following the decommissioning of Dungeness Power Station	1,434	1,120	69	86	159	
8	Turner	To extend and refurbish to make the building function more efficiently to service the high levels of visitor numbers	5,900		5,900			
9	The Kent Broadband Voucher Scheme	Voucher scheme to benefit properties in hard to reach locations	2,862		150	2,712		
	Planning, Highways, Transport & Waste	· ·						
10	A2 Off Slip Wincheap, Canterbury	To deliver an off-slip in the coastbound direction	4,400	342	1,859	2,199		
11	A226 St Clements Way	Road improvement scheme	6,903	6,401	447	20	35	
12	A2500 Lower Road Improvements	Junction improvements to increase capacity	6,486	2,970	3,221	287	8	
13	A28 Chart Road, Ashford	Strategic highway improvement	26,248	4,981	20	7,464	13,783	
14	Dartford Town Centre	A package of works to improve economic performance of Dartford Town Centre	12,000	615	2,262	3,226	5,897	
15	Drovers Roundabout junction	Construction of roundabout	23,610	23,501	109			
16	East Kent Access Phase 2 - Major Road Scheme	Construction of East Kent Access Road	85,425	84,922	493	10		

GROWTH, ENVIRONMENT & TRANSPORT (GET)

			Total Cost	Prior		Cash	Limits	
			of Scheme	Years Spend	2019-20	2020-21	2021-22	Later Years
			£000s	£000s	£000s	£000s	£000s	£000s
	INDIVIDUAL PROJECTS	Description of Project						
1	Energy and Water Efficiency Investment Fund - External	Energy Efficiency works	2,804	2,206	155	127	87	229
2	Energy Reduction and Water Efficiency Investment - KCC	Energy Efficiency works	2,189	1,883	64	63	61	118
3	Kent Medical Campus (National Productivity Investment Fund - NPIF)	NPIF project in Maidstone to ease congestion	11,819	1,793	8,393	1,633		
4	Kent Strategic Congestion management programme across growth areas	Package of measures to reduce congestion and carbon footprint	5,024	2,483	1,241	1,300		
5	Kent Sustainable interventions programme for growth	Highway improvements	2,763	1,496	572	695		
6	Kent Thameside LSTF - Integrated door-to- door journeys	Package of measures to reduce congestion	4,558	3,561	510	487		
7	Kent Thameside Strategic Transport Programme	Strategic highway improvement in Dartford & Gravesham	39,086	2,935	4,482	8,769	22,900	
8	LED Conversion	Upgrading street lights to more energy efficient LED lanterns & implementation of Central Monitoring System	40,000	37,842	2,158			
9	Leigh (Medway) Flood Storage Area	To provide flood defences for the River Medway, including property level resilience for Yalding and the surrounding area, increasing the capacity of Leigh Flood Storage area and to support the LGF3 bid for funds to support flood defences for Hildenborough and East Peckham	4,000		1,500		2,500	
10	Maidstone Integrated Transport	Improving transport links with various schemes in Maidstone	10,550	1,688	4,935	3,927		
11	M20 Junction 4 Eastern Over Bridge	Carriageway widening	6,195	6,164	31	0		
12	North Farm Development	Road Improvement scheme	7,429	7,413	5	11		
13	Open Golf	To enable transport improvements in relation to hosting The Open in 2020	3,546	673	2,848	25		
14	Rathmore Road Link	Road improvement scheme	8,383	7,879	270	199	35	
15	Sittingbourne Northern Relief Road - Major Road Scheme	Construction of relief road	29,147	28,912	235			

GROWTH, ENVIRONMENT & TRANSPORT (GET)

SECTION 1 - CAPITAL INVESTMENT PLANS 2019-20 TO 2021-22 BY YEAR

			Total Cost	Prior		Cash I	Limits	
			of Scheme	Years Spend	2019-20	2020-21	2021-22	Later Years
			£000s	£000s	£000s	£000s	£000s	£000s
	INDIVIDUAL PROJECTS	Description of Project						
1	Street Lighting Concrete Column - Replacement Scheme	Street lighting column replacement	2,629	1,667	962			
2	Sturry Link Road, Canterbury	Construction of bypass	29,600	1,535	2,090	21,051	4,924	
3	Herne Relief Road	Developer funded scheme providing an alternative route between Herne Bay and Canterbury to avoid Herne village	7,691	212	862	1,834	600	4,18
4	M2 Junction 5	KCC contribution	1,600		800	800		
5	Housing Infrastructure Fund - Swale Infrastructure Projects	Improvements to A249 Junctions at Grovehurst Road and Keycol Roundabout	37,090	250	2,447	9,322	24,243	828
6	Thanet Parkway	Construction of Thanet Parkway Railway Station to enhance rail access in east Kent and act as a catalyst for economic and housing growth	27,650	2,143	8,877	3,630	13,000	
7	Tunbridge Wells Junction Improvements	Junction improvements	1,958	1,245	713			
3	West Kent local sustainable transport - tackling congestion	Package of measures to reduce congestion and carbon footprint	5,070	3,157	900	1,013		
9	Westwood Relief Strategy - Poorhole Lane Improvement	Road scheme to relieve congestion	4,491	4,456	35			
0	A228 Colts Hill Strategic Link - Road Scheme	Construction of bypass	25,000					25,00
1	Orchard Way Railway Bridge, Ashford	Strategic highway improvement	15,000					15,00
2	South East Maidstone Strategic Link - Road Scheme	Construction of bypass	35,000					35,000
3	Waste Compactor Replacement	To replace waste compactors at Household Waste Recycle Centres to ensure efficient waste site operation	1,070		300	385	385	
4	Essella Road Bridge (PROW)	Urgent works to ensure footbridge remains open	300		300			
5	A252 Safer Roads Fund	Grant funded scheme	2,146	20	2,126			
6	A290 Safer Roads Fund	Grant funded scheme	1,501		50	1,451		
7	Fastrack Full Network - Bean Road Tunnels	Bus rapid transit system within Kent Thameside to provide fast, reliable and efficient transport for local journeys	15,700	334	185	5,986	5,986	3,20
8	Total Individual Projects		697,186	305,850	106,307	97,049	104,352	83,62
9	Directorate Total		874.881	305.850	170.290	159.070	156.043	83,628

Italic font: these are projects that are relying on significant elements of unsecured funding and will only go ahead if the funding is achieved.

 * Indicative allocations have been included for 2019-20, 2020-21 and 2021-22.

GROWTH, ENVIRONMENT & TRANSPORT (GET)

	Total Cost of Scheme Ye £000s £0 134,482 5 0 0 413,224 18 144,162 7 76,960 15,789	Prior	Cash Limits						
		Years Spend	2019-20	2020-21	2021-22	Later Years			
Funded by:	£000s	£000s	£000s	£000s	£000s	£000s			
Borrowing	134,482	54,562	37,293	28,307	20,910	-6,590			
Property Enterprise Fund (PEF) 2	0	0	0	0	0	(
Grants	413,224	187,914	81,425	69,688	73,859	338			
Developer Contributions	144,162	15,943	8,417	31,734	43,885	44,183			
Other External Funding	76,960	7,717	14,408	14,487	2,139	38,209			
Revenue and Renewals	15,789	5,676	3,333	3,250	3,183	34			
Capital Receipts	15,465	7,525	5,483	3,434	-977	(
Recycling of Loan Repayments	74,799	26,513	19,931	8,170	13,044	7,14			
Total:	874,881	305,850	170,290	159,070	156,043	83,62			

		GROV	VTH, ENV	IRONMEN	IT & TRA	NSPORT	(GET)					
	SECTION 1	- CAPITA	L INVEST	MENT PL	ANS 201.	9-20 TO 2	2021-22 E	BY FUNDI	NG			
					2019	9-22 Funde	ed By:					
v Ref		Three Year Budget		Borrowing	Grants	Dev Conts	Other External Funding	Revenue & Renewals	Capital Receipts	Recycling of Loan Repayments	Total 2019-22	
Row		£000s		£000s	£000s	£000s	£000s	£000s	£000s	£000s	£000s	
	ROLLING PROGRAMMES											
	Community & Regulatory Services											
1	Country Parks Access and Development	282		180					102		282	
	Public Rights of Way	2,160		300	1,860						2,160	1
	Public Sports Facilities Improvement - Capital Grants	225		225	, -						225	
	Economic Development											
4	Village Halls and Community Centres - Capital Grants	225		225							225	
	Planning, Highways, Transport & Waste											
5	Highway Major Enhancement / Other Capital Enhancement / Bridge Assessment and Strengthening*	165,008		64,025	91,983			9,000			165,008	
6	Integrated Transport Schemes*	9,343			9,343						9,343	
7	Major Schemes - Preliminary Design Fees	406		123	283						406	
8	Land compensation and Part 1 claims	46					46				46	
9	Total Rolling Programmes	177,695		65,078	103,469	0	46	9,000	102	0	177,695	
		,			,	201	9-22 Funde				,	
		Total Cost of Scheme	Spend	Borrowing	Grants	Dev Conts	Other External Funding	Revenue & Renewals	Capital Receipts	Recycling of Loan Repayments	Total 2019-22	Later Years
	INDIVIDUAL PROJECTS	£000s	£000s	£000s	£000s	£000s	£000s	£000s	£000s	£000s	£000s	£000s
	Community & Regulatory Services											
	Digital Autopsy	1,172		1,172							1.172	
	Herne Bay Library Plus	289	5	246		38					284	1
	Southborough Hub	12,058	2.441	240	4,211	30	1.968		3,438		9.617	1
	Southborough Hub Sustainable access to education & employment	1,188	788		4,211	100	1,900		5,430		400	1
	Tunbridge Wells Cultural Hub	12,888	1,414		500	254	10.820		400		11,474	
	Economic Development	12,000	1,414			234	10,020		400		11,4/4	
15	Broadband Contract 2	11,814	11,200						-2,586	3,200	614	
	Innovation Investment Initiative (i3)	6,000	4,989		1,011				-2,500	5,200	1,011	
	Javelin Way Development	9,145	4,989		1,011		3.069		5,836		8,905	
	Kent & Medway Business Fund	42,168	12,209				5,009		5,050	29,959	29,959	
	Kent Empty Property Initiative - No Use Empty (NUE)	30,991	24,157		500			209		6.064	6.773	

GROWTH, ENVIRONMENT & TRANSPORT (GET) SECTION 1 - CAPITAL INVESTMENT PLANS 2019-20 TO 2021-22 BY FUNDING 2019-22 Funded By: Other Recycling of Total Cost Prior Years Revenue & Capital Total Borrowing Grants Dev Conts External Later Years Loan of Scheme Spend Renewals 2019-22 Receipts Repayments Funding £000s 1 No Use Empty - Rented Affordable Homes 1,608 1,608 1,608 3,216 2 Marsh Million 1,434 1,120 314 314 3 Turner 5.900 2.900 3.000 5.900 4 The Kent Broadband Voucher Scheme 2,862 2.862 2,862 INDIVIDUAL PROJECTS Planning, Highways, Transport & Waste 5 A2 Off Slip Wincheap, Canterbury 4,400 342 4,058 4,058 6 A226 St Clements Wav 6,903 6,401 502 502 1.599 7 A2500 Lower Road Improvements 6.486 2.970 1.717 200 3.516 8 A28 Chart Road, Ashford 26.248 4.981 -795 7.444 14,618 21.267 9 Dartford Town Centre 12.000 615 11,385 11,385 23,610 10 Drovers Roundabout junction 23,501 109 109 11 East Kent Access Phase 2 - Major Road Scheme 85,425 84,922 316 187 503 12 Energy and Water Efficiency Investment Fund - External 2.804 2.206 369 369 229 13 Energy Reduction and Water Efficiency Investment - KCC 2.189 1.883 188 188 118 Kent Medical Campus (National Productivity Investment 14 1,920 11,819 1,793 7,606 500 10,026 Fund - NPIF) Kent Strategic Congestion management programme 5.024 2,483 2,317 224 15 2,541 across growth areas 16 Kent Sustainable interventions programme for growth 2,763 1,496 1,267 1,267 17 Kent Thameside LSTF - Integrated door-to-door journeys 4,558 3,561 939 997 58 18 Kent Thameside Strategic Transport Programme 39,086 2,935 1,118 35,033 36,151 19 LED Conversion 40.000 37.842 2.158 2.158 20 Leigh (Medway) Flood Storage Area 4,000 0 3.250 750 4,000 21 Maidstone Integrated Transport 10,550 1,688 7,212 1.650 8,862 22 M20 Junction 4 Eastern Over Bridge 6.195 6.164 31 31 7.429 16 16 23 North Farm Development 7.413 24 Open Golf 3.546 673 475 1.348 1,050 2.873 25 Rathmore Road Link 8,383 7,879 504 504

Appendix 4

	SECTION 1	- CAPITA	L INVES	IMENT PL	.ANS 201	9-20 TO 2	2021-22 E	BY FUNDI	NG			
		Total Cost of Scheme	Prior Years Spend	Borrowing	Grants	Dev Conts	Other External Funding	Revenue & Renewals	Capital Receipts	Recycling of Loan Repayments	Total 2019-22	Later Year
		£000s	£000s	£000s	£000s	£000s	£000s	£000s	£000s	£000s	£000s	£000s
1	Sittingbourne Northern Relief Road - Major Road Scheme	29,147	28,912			235					235	
2	Street Lighting Concrete Column - Replacement Scheme	2,629	1,667	962							962	
3	Sturry Link Road, Canterbury	29,600	1,535		4,380	23,685					28,065	
4	Herne Relief Road	7,691	212			3,296					3,296	4,18
5	M2 Junction 5	1,600	0	1,600							1,600	
6	Housing Infrastructure Fund - Swale Infrastructure Projects	37,090	250		36,012						36,012	82
7	Thanet Parkway	27,650	2,143	4,807	18,000		2,700				25,507	
8	Tunbridge Wells Junction Improvements	1,958	1,245		547	166					713	
9	West Kent local sustainable transport - tackling congestion	5,070	3,157		1,913						1,913	
10	Westwood Relief Strategy - Poorhole Lane Improvement	4,491	4,456			35					35	
11	A228 Colts Hill Strategic Link - Road Scheme	25,000									0	25,00
12	Orchard Way Railway bridge, Ashford	15,000									0	15,00
13	South East Maidstone Strategic Link - Road Scheme	35,000									0	35,00
14	Waste Compactor Replacement	1,070		1,070							1,070	
15	Essella Road Bridge (PROW)	300		300							300	
16	A252 Safer Roads Fund	2,146	20		2,126						2,126	
	A290 Safer Roads Fund	1,501			1,501						1,501	
18	Fastrack Full Network - Bean Road Tunnels	15,700	334		3,900	800	7,457				12,157	3,20
19	Total Individual Projects	697,186	305,850	21,432	121,503	84,036	30,988	766	7,838	41,145	307,708	83,62
20	Directorate Total	874.881	305.850	86.510	224.972	84.036	31,034	9.766	7.940	41,145	485.403	83.62

STRATEGIC & CORPORATE SERVICES (S&CS)

	SEC	TION 1 - CAPITAL INVESTMENT PLAN	5 2019-20	10 2021	-22 BY Y	EAK		
			Three Year			Cash Limits		
Row Ref			Budget		2019-20	2020-21	2021-22	
Ro			£000s		£000s	£000s	£000s	
	ROLLING PROGRAMMES	Description of Project						
1	Corporate Property Strategic Capital	Costs associated with delivering the capital programme	7,500		2,500	2,500	2,500	
2	Disposal Costs	Costs associated with disposing of surplus property	1,950		650	650	650	
3	Modernisation of Assets	Maintaining the KCC estate	8,690		2,690	3,000	3,000	
4	Total Rolling Programmes		18,140		5,840	6,150	6,150	
				Prior		Cash	_imits	
			Total Cost of Scheme	Years Spend	2019-20	2020-21	2021-22	Late Year
			£000s	£000s	£000s	£000s	£000s	£000
	INDIVIDUAL PROJECTS	Description of Project						
5	Asset Utilisation	Strategic utilisation of assets in order to achieve revenue savings and capital receipts	1,843		922	921		
6	Asset Utilisation - Oakwood House Transformation	Reconfiguration of Oakwood House to relocate other KCC services and release assets	5,161	100	4,776	285		
7	Dover Discovery Centre	Refurbishment to make the building fit for purpose	5,600	200	4,044	1,356		
8	Energy Invest to Save	Investment in energy reduction schemes to reduce greenhouse gas emissions	3,600		1,800	1,800		
9	Eurogate Business Park Car Park & Roof	To carry out structural repairs to extend the useful life of the car park and roof	850	50	600	200		
10		Upgrade to KPSN, a system which a number of partners rely on for interconnectivity, internet, collaboration and secure connections to central government departments	526	470	56			
11	LIVE Margate	Replace empty and poorly managed housing in Margate with high quality and well managed family housing to regenerate the area	10,179	7,879	1,200	1,100		
12	Modernisation of Assets (MOA) Plus	Works required to ensure KCC buildings are fit for purpose and are in a statutory compliant condition	18,133	2,674	8,706	6,753		

STRATEGIC & CORPORATE SERVICES (S&CS)

	SEC	TION 1 - CAPITAL INVESTMENT PLAN	S 2019-20	TO 2021	I-22 BY Y	(EAR		
			Total Cost	Prior				
			of Scheme	Years Spend	2019-20	2020-21	2021-22	Later Years
			£'000	£'000	£'000	£'000	£'000	£'000
13	New Ways of Working	Improving use of our technology and office	45,201	44,787	414			
14	Property Investment & Acquisition Fund (PIF)	To fund strategic acquisitions of land and property	10,913	7,230	3,683			
15	Property Investment & Acquisition Fund II (PIFII)	To fund strategic acquisitions of land and property	7,000		6,000	1,000		
16	Community Sexual Health Services	Development of premises for delivery of community sexual health services	560	324	236			
17	Acquisition of strategic assets *	To acquire opportunistic assets which create an income stream and cover the associated debt costs	100,000		33,000	33,000	34,000	
18	Total Individual Projects		209,566	63,714	65,437	46,415	34,000	C
19	Directorate Total		227,706	63,714	71,277	52,565	40,150	0

19 Directorate Total

Italic font: these are projects that are relying on significant elements of unsecured funding and will only go ahead if the funding is achieved.

* Subject to the approval process as set out in the Capital Strategy

	Total Cost	Prior		Cash I	Limits	
	of Scheme	Years	2019-20	2020-21	2021-22	Later
	Of Scheme	Spend	2019-20	2020-21	2021-22	Years
Funded by:	£'000	£'000	£'000	£'000	£'000	£'000
Borrowing	163,915	22,066	62,212	42,637	37,000	0
Grants	7,779	279	2,500	2,500	2,500	0
Developer Contributions	0					
Other External Funding	7,671	7,643	28	0	0	0
Revenue and Renewals	2,017	1,641	306	70	0	0
Capital Receipts	42,659	28,420	6,231	7,358	650	0
Recycling of Loan Repayments	3,665	3,665	0	0	0	0
Total:	227,706	63,714	71,277	52,565	40,150	0

	SECTION 1	- CAPIT	AL INVES	TMENT PL	ANS 2	019-20	TO 2021	-22 BY FI	JNDING			
		•••••						Funded By			Ī	
Row Ref		Three Year Budget		Borrowing	Grants	Dev Conts	Other External Funding	Revenue & Renewals	Capital Receipts	Recycling of Loan Repayments	Total 2019-22	
R		£000s		£000s	£000s	£000s	£000s	£000s	£000s	£000s	£000s	
	ROLLING PROGRAMMES											
1	Corporate Property Strategic Capital	7,500			7,500						7,500	
2	Disposal Costs	1,950							1,950		1,950	
3	Modernisation of Assets	8,690		8,690					,		8,690	
4	Total Rolling Programmes	18,140		8,690	7,500	0	0	0	1,950	0	18,140	
		Total Cost of Scheme	Prior Years Spend	Borrowing	Grants	Dev Conts	Other External Funding	Revenue & Renewals	Capital Receipts	Recycling of Loan Repayments	Total 2019-22	Late Yea
		£000s	£000s	£000s	£000s	£000s	£000s	£000s	£000s	£000s	£000s	£00
	INDIVIDUAL PROJECTS											
5	Asset Utilisation	1,843	0	1,843							1,843	
6	Asset Utilisation - Oakwood House Transformation	5,161	100	5,001					60		5,061	
7	Dover Discovery Centre	5,600	200	2,960					2,440		5,400	
8	Energy Invest to Save	3,600	0	3,600							3,600	
9	Eurogate Business Park Car Park & Roof	850	50	660				140			800	
10	Kent Public Service Network (KPSN)	526	470	28			28				56	
11	LIVE Margate	10,179	7,879	800					1,500		2,300	
12	Modernisation of Assets (MOA) Plus	18,133	2,674	11,267					4,192		15,459	
13	New Ways of Working	45,201	44,787						414		414	
14	Property Investment & Acquisition Fund (PIF)	10,913	7,230						3,683		3,683	
15	Property Investment & Acquisition Fund II (PIFII)	7,000		7,000							7,000	
16	Community Sexual Health Services	560	324					236			236	
17	Acquisition of strategic assets *	100,000		100,000							100,000	
18	Total Individual Projects	209,566	63,714	133,159	0	0	28	376	12,289	0	145,852	
19	Directorate Total	227,706	63,714	141,849	7,500	0	28	376	14,239	0	163,992	

* Subject to the approval process as set out in the Capital Strategy

Appendix 4