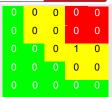


Risk Register - Corporate Risk Register

Current Risk Level Summary Current Risk Level Changes

Total 1 **Amber** Green 0 Red



Risk Ref CRR0005

Risk Title and Event

/ Andrew Scott-

Clark / Vincent

Godfrey

Owner Last Review da **Next Review** Penny Southern 02/11/2018 05/03/2019

Implementation of Local Care and Prevention with Health partners in Kent

Risk Event

Failure to maximise opportunities for appropriate health & social care integration and ensure changes achieve maximum benefit. Pressures within the acute health sector result in repercussions for social care and threaten successful implementation of joint working arrangements.

Improved Better Care Fund monies earmarked for social care geared to addressing pre-determined NHS targets and priorities. Performance issues in the Health Sector have knock-on implications for KCC.

Failure to meet statutory duties around the sufficiency of the care market, care quality and safeguarding.

Opportunity cost from spending time and resources on STP and system design which is subject to change from NHS England. Lack of understanding within KCC of NHS policy and regulatory environment; and vice versa, lack of understanding of local

authority legislative, policy and democratic environment in NHS.

Cause	Consequence	Current Risk	Previous Current Risk	Control / Action		Control / Action	Progress Review Date	Target Risk
Source / Cause of Risk The health & social care 'system' is under extreme pressure to cope with increasing levels of demand and financial constraints. National government policy for integration of health and social care as part of how to meet these challenges. NHS national policy is for health commissioners and providers to come together and develop place-based plans. KCC is part of the Kent and Medway Sustainability and Transformation	Consequence Further deterioration in the financial and service sustainability of Health and Social Care system in Kent and Medway. Additional budget pressures transferred to social care as system monies are used to close acute and primary care service gaps. Legal challenge/judicial review of decisions and decision-making framework for integrated decisions. Social care and public health service priorities determined by	Medium 12 Serious (4) Possible (3)		 Public Health advice to new Service Commissioning Board as per KCC statutory S requirement 10-year plan and Kent JSNA/Case for Change Delivery of Kent and Medway STP 	Whittle Penny Southern Andrew Scott-Clark Andrew Scott-Clark	A -Accepted A -Accepted	31/03/2019 31/03/2019 31/08/2019	Medium 8 Serious (4 Unlikely (2)

Risk Register - Corporate Risk Register

Risk Register - Corporate	Risk Register					
Partnership (STP) and this partnership will evolve to form an integrated care system	NHS, not KCC. Capitated provider contracts dominated by NHS budgets and		 KCC has a designated Cabinet Member Portfolio for Health Reform and Cabinet Member for Strategic Commissioning 	Paul Carter	Control	
(ICS). Integration can only happen at			Local Care Implementation Board in place	Paul Carter	Control	
local level around GP clusters. It is important that KCC understands the opportunities	workstreams prevents more local and agile improvements/joint working being undertaken.		 KCC has appointed an elected Member to the STP non-executive oversight group 	Paul Carter	Control	
and challenges of an ICS and also the upcoming NHS 10 year plan and social care	Erosion of long-term working relationships between NHS and local government.		 A joint KCC and Medway Health and Wellbeing Board for STP related matters/issues has been established. 	David Whittle	Control	
Green Paper. Care Quality Commission now conducts reviews of health and social care 'systems' to find out	Reputational damage to either KCC or NHS or both in Kent. Adverse outcome from CQC local		 Establishment of a Health Reform and Public Health Cabinet Committee to provide non-executive member oversight and input of KCC involvement in the STP 	Benjamin Watts	Control	
how services are working together to care for people aged 65 and over.			 Senior KCC level officer representation on the East Kent ICS, and emerging West, North and Medway ICS 	Penny Southern	Control	
			 KCC STP Secretariat established to manage and monitor ongoing engagement and activity 	Penny Southern	Control	
			 Senior KCC political and officer representation on the STP Programme Board 	Penny Southern	Control	
			 County Council agreed framework for KCC engagement within the STP – ongoing monitoring and control taking place through STP Secretariat 	Penny Southern	Control	
			 Senior KCC level officer representation across STP workstreams 	Penny Southern	Control	
			 Public Health leadership for the STP prevention workstream 	Andrew Scott-Clark	Control	