## **Schools Financial Services Compliance Comparison 2017-18 to 2018-19**

|   | Pre change<br>2017-18 | Post change<br>2017-18  | Total<br>2017-18 | Post change<br>2018-19 |
|---|-----------------------|-------------------------|------------------|------------------------|
| Total schools tested:                                     | 22                    | 78                      | 100              | 100                    |
| Total questions within each compliance visit              | 102                   | 98                      |                  | 98                     |
| If process/procedure not in place:                        |                       |                         |                  |                        |
| Total number of Critical recommendations                  | 51                    | 55                      |                  | 55                     |
| Total number of Requires Action recommendations           | 51                    | 43                      |                  | 43                     |
| Total number of processes/procedures tested               |                       |                         |                  |                        |
| in all schools  | 2,244                 | 7,644                   | 9,888            | 9,800                  |
| Total number of processes/procedures not in place for all |                       |                         |                  |                        |
| schools tested  | 276                   | 861                     | 1,137            | 977                    |
| % processes/procedures NOT in place                       | 12.30%                | 11.26%                  | 11.50%           | 9.97%                  |
|   | Pre change 2017       | -18 Post change 2017-18 | 7                |                        |

|                                      | •                                | (High and Medium)  |                                  | (Critical and Requires |                    |                           |        |                                  |                    |                           |        |                                     |
|--------------------------------------|----------------------------------|--------------------|----------------------------------|------------------------|--------------------|---------------------------|--------|----------------------------------|--------------------|---------------------------|--------|-------------------------------------|
| Critical recommendations by Category | Total<br>Questions<br>Per School | Total<br>Questions | Total<br>Questions<br>Per School | Total<br>Questions     | Total<br>Questions | Processes<br>Not in Place | %      | Total<br>Questions<br>Per School | Total<br>Questions | Processes<br>Not in Place | %      | %<br>Variance<br>17-18 to 18-<br>19 |
| Governance & Leadership              | 6                                | 132                | 8                                | 624                    | 756                | 88                        | 11.64% | 8                                | 800                | 75                        | 9.38%  | -2.27%                              |
| School Development Plan              | 2                                | 44                 | 2                                | 156                    | 200                | 21                        | 10.50% | 2                                | 200                | 0                         | 0.00%  | -10.50%                             |
| Financial Planning and Monitoring    | 10                               | 220                | 8                                | 624                    | 844                | 38                        | 4.50%  | 8                                | 800                | 18                        | 2.25%  | -2.25%                              |
| Payroll                              | 4                                | 88                 | 5                                | 390                    | 478                | 48                        | 10.04% | 5                                | 500                | 29                        | 5.80%  | -4.24%                              |
| Procurement                          | 6                                | 132                | 6                                | 468                    | 600                | 72                        | 12.00% | 6                                | 600                | 56                        | 9.33%  | -2.67%                              |
| Corporate Cards                      | 1                                | 22                 | 2                                | 156                    | 178                | 61                        | 34.27% | 2                                | 200                | 52                        | 26.00% | -8.27%                              |
| Bank Account and Petty Cash          | 4                                | 88                 | 8                                | 624                    | 712                | 41                        | 5.76%  | 8                                | 800                | 43                        | 5.38%  | -0.38%                              |
| Income                               | 4                                | 88                 | 6                                | 468                    | 556                | 28                        | 5.04%  | 6                                | 600                | 29                        | 4.83%  | -0.20%                              |
| Assets and Loans                     | 5                                | 110                | 3                                | 234                    | 344                | 14                        | 4.07%  | 3                                | 300                | 4                         | 1.33%  | -2.74%                              |
| Data Protection & Security           | 9                                | 198                | 7                                | 546                    | 744                | 7                         | 0.94%  | 7                                | 700                | 6                         | 0.86%  | -0.08%                              |
| Health & Safety                      | 0                                | 0                  | 0                                | 0                      | 0                  | 0                         | 0.00%  | 0                                | 0                  | 0                         | 0.00%  | 0.00%                               |
|                                      | 51                               | 1,122              | 55                               | 4,290                  | 5,412              | 418                       | 7.72%  | 55                               | 5,500              | 312                       | 5.67%  | -2.05%                              |

| Requires Action recommendations by category |    |       |    |       |       |     |        |    |       |     |        |        |
|---|----|-------|----|-------|-------|-----|--------|----|-------|-----|--------|--------|
| Governance & Leadership                     | 12 | 264   | 10 | 780   | 1,044 | 165 | 15.80% | 10 | 1,000 | 150 | 15.00% | -0.80% |
| School Development Plan                     | 1  | 22    | 1  | 78    | 100   | 19  | 19.00% | 1  | 100   | 42  | 42.00% | 23.00% |
| Financial Planning and Monitoring           | 2  | 44    | 4  | 312   | 356   | 22  | 6.18%  | 4  | 400   | 39  | 9.75%  | 3.57%  |
| Payroll                                     | 2  | 44    | 1  | 78    | 122   | 70  | 57.38% | 1  | 100   | 68  | 68.00% | 10.62% |
| Procurement                                 | 8  | 176   | 8  | 624   | 800   | 184 | 23.00% | 8  | 800   | 147 | 18.38% | -4.63% |
| Corporate Cards                             | 3  | 66    | 1  | 78    | 144   | 53  | 36.81% | 1  | 100   | 28  | 28.00% | -8.81% |
| Bank Account and Petty Cash                 | 8  | 176   | 2  | 156   | 332   | 68  | 20.48% | 2  | 200   | 55  | 27.50% | 7.02%  |
| Income                                      | 6  | 132   | 3  | 234   | 366   | 23  | 6.28%  | 3  | 300   | 11  | 3.67%  | -2.62% |
| Assets and Loans                            | 3  | 66    | 5  | 390   | 456   | 80  | 17.54% | 5  | 500   | 86  | 17.20% | -0.34% |
| Data Protection & Security                  | 3  | 66    | 5  | 390   | 456   | 8   | 1.75%  | 5  | 500   | 12  | 2.40%  | 0.65%  |
| Health & Safety                             | 3  | 66    | 3  | 234   | 300   | 27  | 9.00%  | 3  | 300   | 27  | 9.00%  | 0.00%  |
|   | 51 | 1,122 | 43 | 3,354 | 4,476 | 719 | 16.06% | 43 | 4,300 | 665 | 15.47% | -0.60% |

 Overall Total
 9,888
 1,137
 11.50%
 9,800
 977
 9.97%
 -1.53%

## Note Pre Change / Post Change

During the school summer holiday of 2017, the compliance workbook was revised with the result that four individual questions were reduced to two from the Bank and Corporate card areas and two questions were removed. The Risk categories were changed from High/Medium to Critical/Requires Action and all questions were re-evaluated. In addition to this, all questions tagged as Critical, were looked at to see if they could be "downgraded" to Requires Action depending on the evidence that was available. As an example, if five bank statements were examined in two different schools and in one school none were signed, countersigned or dated, that school would be considered to have a Critical risk, therefore "Immediate management action" would be required. If the other school had four completed correctly but one had been initialled instead of signed or not dated, clearly the process is in place, the issue is consistency, therefore the risk is less and would be "downgraded" to Requires Action.

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