

GOVERNANCE AND AUDIT COMMITTEE

Tuesday, 3rd November, 2026

10.00 am

**Council Chamber, Sessions House, County Hall,
Maidstone**





AGENDA

GOVERNANCE AND AUDIT COMMITTEE

Tuesday, 3rd November, 2026, at 10.00 am
Council Chamber, Sessions House, County
Hall, Maidstone

Ask for: **James Clapson**
Telephone: **0300 041 7387**

Membership (15)

Reform (7):	Mr M Brown (Chairman), Mr M Paul (Vice-Chair), Mr A Cecil, Mr J Eustace, Mr J Finch, Mr A Kibble and Mr T Mallon
Liberal Democrat (2):	Mr M Munday and Mr G R Samme
Restore Britan (1):	Mr O Bradshaw
Green (1):	Mr R Yates
Conservative (1):	Mr H Rayner
Labour (1):	Mr A Brady
Independent Members (2)	Ms C Black and 1 Vacancy

UNRESTRICTED ITEMS

(During these items the meeting is likely to be open to the public)

1. Apologies and Substitutes
2. Declarations of Interest in items on the agenda for this meeting
3. Minutes of the meeting held on 15 October 2026
Report to follow.
4. Governance and Audit Chair's Annual Report (Pages 1 - 10)

5. Oracle Cloud Programme: Programme Status, Programme Assurance and Lessons Learned (Pages 11 - 28)
6. Internal Audit Progress Report (Pages 29 - 50)
7. Annual report on KCC's use of covert enforcement techniques (Pages 51 - 70)
8. Counter Fraud Update (Pages 71 - 94)
9. Schools Audit Annual Report (Pages 95 - 98)
10. Corporate Risk Register Update (Pages 99 - 106)
11. Kent County Council Annual Customer Feedback Report (Pages 107 - 138)
12. Treasury Management Mid-Year Update (Pages 139 - 160)

EXEMPT ITEMS

(At the time of preparing the agenda there were no exempt agenda items. During any such items which may arise, the meeting is likely NOT to be open to the public)

Benjamin Watts
Deputy Chief Executive
03000 416814

Monday, 26 October 2026