



Summons to and
Agenda for a
Meeting on
**Thursday, 18th
September, 2025**
at **10.00 am**



DEMOCRATIC SERVICES
SESSIONS HOUSE
MAIDSTONE

Wednesday, 10 September 2025

To: All Members of the County Council

A meeting of the County Council will be held in the Council Chamber, County Hall, Maidstone, Kent, ME14 1XQ on Thursday, 18th September, 2025 at **10.00 am** to deal with the following business. **The meeting is scheduled to end by 4.30 pm.**

A G E N D A

1. Apologies for Absence
2. Declarations of Disclosable Pecuniary Interests or Other Significant Interests in items on the agenda
3. Minutes of the meeting held on 10 July 2025 and, if in order, to be approved as a correct record **(Pages 1 - 18)**
4. Corporate Parenting Panel - Minutes for noting **(Pages 19 - 24)**
5. Chairman's Announcements
6. Questions
7. Report by Leader of the Council
8. Draft Strategic Statement - Reforming Kent **(Pages 25 - 44)**
9. Senior Management Structure **(Pages 45 - 64)**
10. Quarterly Performance Report - Q4 **(Pages 65 - 144)**
11. Treasury Management Outturn 2024-25
(to follow)
12. Annual Report of Urgent Decisions - 2024-25 **(Pages 145 - 152)**
13. Motions for Time Limited Debate **(Pages 153 - 160)**

A handwritten signature in black ink, appearing to be 'B. Watts', with a large, stylized flourish extending from the end.

Benjamin Watts
General Counsel
03000 416814