

AGENDA

KENT COMMUNITY SAFETY PARTNERSHIP

Wednesday, 23rd July, 2025, at 10.00 am Ask for: Gaetano

Romagnuolo Online Telephone

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o@kent.gov.uk

UNRESTRICTED ITEMS

(During these items the meeting is likely to be open to the public)

A. Committee Business

۸ ۸	Introduction
Α1	Introduction

- A2 **Apologies and Substitutes**
- А3 Declarations of Interest
- Α4 Notes of meeting held on 25 March 2025 (Pages 1 - 8)
- **A5** Election of Vice-Chair

B. Matters for Information/Discussion

- B1 Kent Community Safety Agreement Update (Pages 9 - 20)
- B2 Kent Community Safety Partnership Working Group Update (Pages 21 - 26)
- **B**3 Kent Community Safety Partnership Terms of Reference Review (Pages 27 - 42)
- B4 Safer Summer and Hotspot Policing Plan Update
- B5 Domestic Abuse Update

C. Matters for Information

C1 Dates of future meetings

D -RESTRICTED ITEM(S)

Meeting not open to the press and public and reports not for publication

- D1 Kent and Medway Domestic Abuse Related Death Review Update
- D2 Kent and Medway PREVENT Duty Delivery Board Update

KENT COUNTY COUNCIL

KENT COMMUNITY SAFETY PARTNERSHIP

NOTES of a meeting of the Kent Community Safety Partnership held online on Tuesday, 25 March 2025, 10am.

PRESENT: Mrs C Bell (Chair), Mr S Peerbux, Ms S Brinson, Mr D Paul, DI J Ross, Ms C Bright, Ms C Hartwell, Ms A Oates, Mr N Wilkinson, Ch Insp L Connor, Ms C Harris, Ms S Clare, Mr B Platt, Mr S Butler, Ms S Holt-Castle, Ms K Webb, Ms S Chisholm, Ms V Meller, Supt P Steenhuis, Cllr S Mochrie-Cox, Ms L Dixon, Ms N Floodgate, Ms C Collins, Ms K Turner, Ms J Leney and C Bright.

IN ATTENDANCE: Mr G Romagnuolo.

UNRESTRICTED ITEMS

138. Declarations of Interest (*Item A3*)

There were no Declarations of Interest.

139. Notes of meeting held on 21 November 2024 (Item A4)

 Cllr Mochrie-Cox asked why the crime data aligned with ward boundaries was still unavailable and Detective Inspector James Ross explained that the data was processed by a third party system and whilst, it was not yet available, it is in process.

RESOLVED that the notes of the meeting held on 21 November 2024 were a correct record.

140. Kent Police and Crime Plan 2025 – 2029 (*Item B1*)

- Mr David Paul (Police and Crime Commissioners (PCCs) Chief Executive)
 presented the report outlining the PCCs Police and Crime Plan which was
 recently approved by the Kent and Medway Police and Crime Panel.
- 2. On 1 April 2025, the PCCs 'Cut Crime, Support Victims, Build Trust: Kent Police and Crime Plan 2025 2029' came into effect, replacing the 'Making Kent Safer Plan'. The Plan communicated the Kent Commissioner's policing vision and objectives for his new term.
- 3. The priorities of the new Plan centred around four key areas:

- Protecting People
- Protecting Places
- Protecting Property
- Productive Partnerships.
- 4. In terms of Protecting People, the Plan recognised that there were groups of particularly vulnerable people that needed to be protected. These were the victims of rape, serious sexual offences and domestic abuse. The previous year, over 100,000 victims were supported through Victim Support and other charities.
- 5. Protecting Places is maintaining police performance/public contact and there had been an improvement in 999 and 101 call handling. There was a renewed focus through the Neighbourhood model where every community would have a named Beat Officer responsible for addressing local concerns and providing a reassuring presence. Dedicated teams within every district would also ensure effective community engagement, long-term problem solving to prevent issues escalating and targeted activity when necessary.
- 6. On Protecting Property, retail crime, shoplifting and the protection of shop workers had recently received much public attention. Initiatives to tackle these issues included: the delivery by Kent Police of the Retail Crime Action Plan, support for retail workers who experienced abusive behaviour, and the strengthening of partnership working across public and private sectors through a Retail Crime Board.
- 7. In terms of Productive Partnerships, the Plan recognised that the police could not implement all the aforementioned initiatives alone. Success in making Kent safer was dependent on joined-up thinking and multi-agency collaboration. Commissioners were uniquely placed to bring agencies together and ensure each one played to its strengths in preventing crime and antisocial behaviour and supporting victims of crime. One such example of this was a workshop that took place the previous week, where the Commissioner met with partners in the Criminal Justice System to identify pressure points on the system, look at the future changes in line with government reviews and enhancing special programmes.
- 8. Mr N Wilkinson mentioned that the PCP had limited detail regarding the PREVENT and Counter Terrorism agenda but assured the partnership that there is a significant amount of work ongoing across the County and that there is really positive engagement with the Police and the Office of the PCC.

RESOLVED that the Kent Community Safety Partnership (KCSP) members **note** the contents of the report.

131. Kent Community Safety Agreement Review and Refresh (*Item B2*)

1. Ms Shirley Brinson (Community Safety Team Leader, KCC) outlined the refreshed Kent Community Safety Agreement (CSA) report. Most of the chapters had been edited, although some had only minor amendments. The most

- significant changes had taken place in the chapters covering community safety landscape, key achievements, the Appendices and the Kent Police and Crime Plan was moved from the Appendix and included in a new chapter.
- 2. The Review had taken into account the outcome of the local Districts and Boroughs' strategic assessments to ensure that the priorities within the Community Safety Agreement (CSA) were reflective of community safety partnerships across the county.
- 3. Although no major changes had been identified this year, some issues were noted. These included:
 - The high cost of living and ongoing funding pressures
 - The Serious Violence duty placed on Community Safety Partnerships
 - The Crime and Policing Bill, which aimed at introducing a number of measures
 to support the delivery of the Government's Safer Streets Mission to reduce
 knife crime and violence against women, and to increase public confidence in
 policing and the wider criminal justice system.

RESOLVED that the Kent Community Safety Partnership (KCSP):

- a) **consider** and comment on the draft Kent Community Safety Agreement;
- b) agree the priorities and cross-cutting themes for 2025/26;
- c) **note** the duty for partners to attend the Scrutiny Committee.

132. Kent Community Safety Partnership Working Group Update (*Item B3*)

- Mr Shafick Peerbux (Head of Community Safety, KCC) explained that the main focus of the report was to update on the key activities and projects that were managed by the Working Group on the behalf of the Partnership.
- 2. The role of Chair of the KCSP Working Group was currently vacant, following the departure of Mark Powell, Director of the Violence Reduction Unit. KCSP members were asked to consider putting forward a senior member from their organisation to take on the role of Chair. The role of KCSP WG Chair was supported by the Kent Community Safety Team (KCST). Mr Peerbux expressed the gratitude of the Working Group to Mr Powell for his excellent chairmanship.
- 3. In terms of funding, the Kent Police and Crime Commissioner (PCC) had allocated £39,661 grant funding to the KCSP to fund projects in 2024/25 focused on the priorities set out in the CSA and the Commissioner's Making Kent Safer plan. Similar funding was also provided by the PCC to all Community Safety Partnerships across Kent and Medway to help deliver projects in support of more local priorities.
- 4. The Kent Community Safety Team (KCST), on behalf of the Partnership, received approval from the Partnership and the Commissioner's Office to fund nine projects totalling £39,505 including crime prevention initiatives, training events, and resources. A small amount of remaining funding (£156) was returned to the Commissioner's Office as an underspend.

- 5. The Commissioner confirmed that the KCSP allocation of Crime Reduction Grant (CRG) funding for the new financial year would be £39,661 and the Partnership would like to extend their thanks to the Commissioner for this. Two-thirds of the funding (£26,440) was available for upfront project spend and the deadline for business case submissions to the PCC was the 9 May 2025. The remaining third (£13,220) would be placed into a tactical pot to support the delivery of projects which addressed emerging needs and demands throughout the financial year. Access to the tactical pot funding would close at the end of December 2025.
- 6. Mr Peerbux advised that there is a lot of activity being undertaken by the KCST, including the lunchtime learning Community Safety Information Sessions (CSISs), regular e-Bulletins and the webinars exploring the learning from Domestic Homicide Reviews/Domestic Abuse Related Death Reviews. Additionally, the KCST Memorandum of Understanding was developed and agreed by Kent Police and KCC for the next three years (April 2025 to March 2028).

RESOLVED that Members of the Kent Community Safety Partnership (KCSP):

- a) **Consider** putting forward a senior member from their organisation to take on the role as Chair of the KCSP Working Group.
- b) **Note** the progress and actions undertaken by the Working Group and the work of the KCST.
- c) **Contact** the KCST (kentcommunitysafetyteam@kent.gov.uk) with any:
 - Project proposals for the Crime Reduction Grant funding.
 - Suggestions for future speakers/topics that might be of interest for the Community Safety Information Sessions (CSIS).
 - Key updates that might be appropriate to include in future editions of the KCST e-bulletin.

133. Kent and Medway Road Safety Update *(Item B4)*

- Ms N Floodgate (Road Safety & Active Travel Group Manager, KCC) delivered a presentation. She explained that, in 2021, KCC launched its Vision Zero Strategy and the main long-term objectives were:
 - Zero road fatalities or life-changing injuries by 2050
 - Safe System as the norm
 - · Safe and easy walking and cycling, and
 - Kent as a leader in road safety innovation.
- 2. The Strategy also included a number of shorter-term goals:
 - Reduce fatalities and serious injuries
 - Develop an evidence base through research and trials
 - Improve collaboration between partners
 - Embed the Safe System approach
 - Promote Vision Zero to the public, and
 - · Increase safety for walking and cycling.

- 3. Ms Floodgate acknowledged that Road Safety is complex and partnership working is vital and a fundamental part of the strategy is collaboration and working with partners.
- 4. Ms Claire Harris (Coordinator of the Kent and Medway Safer Roads Partnership -KMSRP) said that the Partnership for Road Safety had existed for many years and was previously known as the Casualty Reduction Partnership. In the last couple of years it underwent some changes.
- 5. In terms of its structure, the KMSRP consisted of key stakeholders who identified opportunities for coordination and collaboration. The Strategic Board, which comprised senior officers and elected members, provided governance and oversight, and was chaired by Kent's Police & Crime Commissioner. Delivery plans were developed and actioned by the Tactical Coordination Group. This group monitored the outputs from recently established Safe System Working Groups.
- Ms Alison Oates asked whether work relating to suicides where road structures
 has been utilised was included and Ms Floodgate advised that colleagues had
 met with the Suicide Prevention Team in KCC recently to discuss how to
 incorporate this into the Strategy.
- 7. Supt Peter Steenhuis (Kent Police) said that he was the Mental Health Lead within Kent Police and that he was aware of national practises about displaying signs on bridges to discourage people from taking their own lives. However, these initiatives had the adverse effect of creating suicide hot spots. He asked whether the Road Safety team could liaise with him so that he could provide an input from the mental health perspective.
- 8. Ms S Brinson expressed her gratitude to Ms Floodgate and Ms Harris for their assistance with the Road Safety elements of the Community Safety Agreement and action plan associated with this.
- 9. A number of members from the local Community Safety Partnerships (CSPs) expressed an interest in Ms Floodgate and Ms Harris either attending their CSP meetings or having discussions in order to avoid any duplication and to work cohesively. Ms Bell agreed that Road Safety is a high priority as a risk to the public and partnership work needs to continue to address this.

RESOLVED that the Kent Community Safety Partnership **note** the contents of the report.

134. Kent & Medway Serious Violence Duty Update (*Item B5*)

1. Chief Inspector Lara Connor (Kent Police) explained that the report provided a summary of the strategy that was agreed by the Serious Violence Prevention Partnership Board (SVPPB) and progress against the action plan.

- 2. The Strategy consisted of three key strands:
 - Sexual Violence
 - Serious Youth Violence, involving those aged under 25, and
 - Violence linked to drugs and alcohol
- 3. In terms of Sexual Violence, levels had fallen compared to those of the previous two years. The offences of sexual assault, rape and exposure made up 50% of all sexual violence.
- 4. The Violence Reduction Unit (VRU) and SVPPB had worked with young people to understand how they were affected by sexual violence. Their feedback was beneficial in informing the preventative work of the Partnership. This included the design and launch of the 'Don't Disrespect' campaign in February 2025. The campaign raised awareness of the extent of harassment of girls and women and showed how boys and men challenge their friends and peers. The film has been viewed more than 15,000 times since its launch.
- 5. With regard to Serious Youth Violence, there were seven key areas of focus outlined in the report. There has been progress in tackling public place serious youth violence. Knife-enabled serious violence had decreased in the last 12 months. The overall levels of serious violence for those aged under 25 were at their lowest point since 2019 except the lockdown period.
- 6. In terms of violence linked to drugs and alcohol, the Board lead is Medway Council. The work on this strand was delayed following the death of the Medway Board representative but Medway Public Health have agreed a plan to work with partner organisations to capture the following information and use it to make proposals to the Board: to identify strategies, priorities, resources and system governance that already seek to achieve the same aims; develop an evidence based system response with clear, shared and measurable objectives; and understand the link better between drugs, alcohol and violence.
- 7. In relation to future planning, the Government had committed to a 'Young Futures' strategy which included a pledge to halve knife crime and create Young Futures Hubs for adolescents. VRUs were required to establish a Young Futures Prevention Partnership by July 2025 and, by October 2025, establish at least one operational panel that targeted support to children with risk factors linked to violence but who were not open to statutory services. The work will be used by the Home Office to develop national guidance in advance of prevention partnerships being rolled out across England and Wales.
- 8. The VRU had funding confirmed for the year 2025-26 and was expected to maintain its core function to lead and co-ordinate the local response to serious violence, adopting a 'whole system' approach to violence prevention. The structure of the VRU and the services to be commissioned had yet to be finalised with the Kent PCC.

RESOLVED that the Kent Community Safety Partnership **note** the contents of the report.

135. Dates of future meetings

(Item C1)

RESOLVED that the KCSP note the dates of future meetings.

135. Kent and Medway Domestic Abuse Related Death Reviews Update (*Item D1*)

- Mr Peerbux explained that the Victims and Prisoners Act 2024 changes the name
 of Domestic Homicide Reviews (DHRs) to Domestic Abuse Related Death
 Reviews (DARDRs) and provided an update on the status of the Domestic Abuse
 Related Death Reviews (DARDRs) cases. Updates from the Steering Group on
 policy and procedures, funding and the sharing of lessons identified were also
 discussed.
- 2. The published DARDR cases can be found on the Kent.gov website using the link below:

https://www.kent.gov.uk/about-the-council/partnerships/kent-community-safety-partnership/domestic-homicide-reviews

RESOLVED that the Kent Community Safety Partnership:

- a) **Note** the updates within this report and progress on all cases.
- b) **Note** the plans for continued online learning events.
- c) **Note** the risks to the current funding model.
- d) **Note** the 2024 Thematic Update Report and share findings within agencies.

137. Kent and Medway PREVENT Duty Delivery Board Update (*Item D2*)

1. The report provided an update to the KCSP on the local and national context in relation to the Prevent Duty.

RESOLVED that the Kent Community Safety Partnership **note** the update.



By: Shafick Peerbux - Head of Community Safety, KCC

Shirley Brinson - Community Safety Team Leader, KCC

To: Kent Community Safety Partnership – 23rd July 2025

Classification: For Information

Subject: Kent Community Safety Agreement Update

Summary This report includes details of the refreshed Kent Community Safety

Agreement draft action plan for 2025/26

1.0 Background

1.1 The Crime and Disorder Act 1998 gave statutory responsibility to local authorities (KCC/District/Boroughs), Kent Police and key partners to reduce crime and disorder in their communities. Under this legislation Crime and Disorder Reduction Partnerships (now Community Safety Partnerships) were required to carry out 3 yearly audits and to implement crime reduction strategies. A formal review of the 1998 Act took place in 2006, with the result that three year audits were replaced with annual partnership strategic assessments and rolling partnership plans, whilst in two tier authority areas a statutory County Community Safety Agreement was introduced.

2.0 Introduction

- 2.1 The Kent Community Safety Agreement (CSA) outlines the key community safety priorities for the county along with the cross-cutting themes that support the identified priorities. It is a rolling document which is reviewed and refreshed annually with the relevant Chapters and appendices being updated as required.
- 2.2 In the most recent review of the CSA it was agreed to retain the existing priorities and cross-cutting themes:

Priorities

- Preventing Neighbourhood Crime & ASB
- Domestic Abuse
- Substance Misuse
- Safeguarding Vulnerable People
- Serious Violence and Organised Crime
- Preventing Extremism and Hate
- Road Safety
- Violence Against Women and Girls

Cross Cutting Themes

- Early intervention, prevention & education
- Reduce re-offending and support victims
- Improve quality of life and enhance community resilience
- Support mental health and wellbeing
- Response and Recovery from Significant Community Events
- 2.3 Whilst the priorities were unchanged some of the emerging issues which partners felt worthy of specific note included the high cost of living and ongoing funding pressures, the Serious Violence Duty, and the potential impact of the Crime and Policing Bill, currently before parliament. These issues were included in the updated

- Chapter on the Community Safety Landscape along with a range of other existing and emerging issues.
- 2.4 The Kent Community Safety Agreement (April 2025) was reviewed and endorsed during the March KCSP meeting. After incorporating suggested amendments, the CSA has been published on Kent.gov.uk. The only remaining item for review within the CSA is the Foreword from the Chair. Following the change to the KCC Portfolio Holder for Community and Regulatory Services, and with the new Chair now in post, further work will be undertaken to finalise and publish the Foreword over the coming weeks

3.0 Action Plan Development

- 3.1 Following the development of the updated CSA, the action plan has been refreshed by members of the KCSP Working Group, priority leads and other relevant partners. A draft of the refreshed plan is attached for information (Appendix A).
- 3.2 The action plan includes the key pieces of work that are being delivered by community safety partners across the county linking in with other multi-agency groups and strategies where possible, including the Domestic and Sexual Abuse Executive Group, the Kent and Medway Safer Roads Partnership, the Substance Misuse Alliance, the Joint Exploitation Group, the Prevent Duty Delivery Board, Safeguarding Boards/Partnerships, the Violence Reduction Unit (VRU) etc. Activities and links related to groups and strategies are referenced throughout the action plan, (shown in green), to help support multi-agency delivery and partnership working and may be updated in-year subject to revisions and changes that take place within those groups and plans.
- 3.3 The plan also includes projects supported by the KCSP in 2025/26 through the Kent PCC's Crime Reduction Grant (CRG) (shown in purple in the plan). Further details relating to these projects are provided in the following update report from the KCSP Working Group. Any additional funded projects which gain the support of KCSP partners and approval from the PCC will be incorporated into the plan during the year.
- 3.4 As with the CSA, the action plan is also a rolling document and as such contains a number of actions that are ongoing or which take place annually and are directly linked to the KCSP's core functions, such as delivery of Domestic Homicide Reviews and sharing of lessons identified; Strategic Assessments; or coordination of cross county community safety issues such as Information sharing; Raising awareness of campaigns etc.
- 3.5 New actions that have been added to the plan, include a number of activities which are being delivered by partners in relation to Domestic Abuse, Anti-Social Behaviour and Serious and Organised Crime. KCSP members will work together with partner agencies and other multi-agency partnerships to support implementation, with the potential for further development of the plan throughout the year.
- 3.6 The refreshed plan details the overall aim for each priority, the planned outcomes, the actions to be taken, how delivery will be measured and reported and who is responsible for coordinating activity or feedback. This will remain a live document,

- which the KCSP Working Group and the Kent Community Safety Team (KCST) will be monitoring throughout the year and updating if required.
- 3.7 KCSP members are invited to feedback on the draft action plan via email to the kentcommunitysafetyteam@kent.gov.uk by 8th August 2025 for inclusion in the 2025/26 action plan; Or at any point during the life of the plan should they identify a potential new action that might be appropriate for inclusion.

4.0 Performance Monitoring

4.1 The Kent Community Safety Team (KCST) is working with the Kent Police Analytical Team to secure an analytical resource to support the Partnership and in-year performance monitoring. An update on the progress of this work will be provided at the next KCSP meeting.

5.0 Crime and Disorder Scrutiny Committee

- 5.1 The Police and Justice Act 2006 introduced the requirement for a Crime and Disorder Scrutiny Committee to review the work of the partnership, as such on an annual basis KCC's Scrutiny Committee meets as the Crime and Disorder committee to act as a critical friend to scrutinise and challenge the work of the partnership and the outcomes from the Community Safety Agreement.
- 5.2 The Crime and Disorder Committee is scheduled to meet on 2nd October 2025. The Chair alongside lead agencies for each of the CSA priorities will attend to represent the KCSP and respond to any queries raised. Recommendations or suggested changes arising from Scrutiny will be fed back to the KCSP members and the Working Group for consideration and action as appropriate.

6.0 Recommendations

- 6.1 The Kent Community Safety Partnership (KCSP) members are asked to note the refreshed action plan which supports delivery of the refreshed Community Safety Agreement.
- 6.2 KCSP members are invited to provide feedback on the content of the draft action plan via email to kentcommunitysafetyteam@kent.gov.uk (KCST) by 8th August 2025, or at any time in-year if new actions emerge.

Attachments:

Appendix A: Draft Community Safety Agreement (CSA) Action Plan

For Further Information:

Shirley Brinson KCC Community Safety Team Leader shirley.brinson@kent.gov.uk Shafick Peerbux
KCC Head of Community Safety
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SUMMARY TABLE (for detailed breakdown see next page)

Anti-Social Behaviour and Neighbourhood Crime	Domestic Abuse	Violence Against Women and Girls
 Crime and Policing Bill – raise awareness of new powers and duties, implementation with partners Neighbourhood Policing Guarantee – identification of partnership working opportunities Development of a Force-wide ASB Strategy – identification of partnership working opportunities Multi-agency approach to problem solving and sharing best practice 	 DARDRs (formerly DHRs) – management of cases; sharing lessons learnt; and implementation of new statutory guidance Promotion of the new Kent and Medway Domestic Abuse Website Promotion of Domestic Abuse Community Champions Support the partner review of the new MARAC hub implementation Support Domestic Abuse campaigns including the #KnowSeeSpeakOut campaign and 16 Days of Action CRG funded Project: Development of resources to support the new Domestic Abuse Community Champions scheme. 	 Share learning and recommendations from national and local reviews / reports, identifying opportunities for implementation. Promote and raise awareness of White Ribbon principles Raise awareness and understanding of stalking and associated risks CRG funded Project – Undertake partnership workshops focusing on involving men and boys in tackling Violence Against Women and Girls (VAWG)
Serious Violence and Organised Crime	Preventing Extremism and Hate	Substance Misuse
 Support the ongoing work of the Violence Reduction Unit (VRU) including implementation of the (pilot) Prevention Partnership Panel Continue to support the development of a data sharing portal with a focus on serious violence Understand potential changes to the delivery of the Serious Violence Duty at a local level Serious Violence Prevention Partnership Board – improved sharing of outcomes, messaging and lessons identified Work with partners to improve intelligence reporting and share information on exploitation Improve understanding of Serious and Organised Crime inc. Modern Slavery and Human Trafficking. 	 Share the learning and outcomes from national reviews Raise awareness of new legislation (i.e. Martyn's Law) and changes to statutory guidance and thresholds (Prevent and Channel Duty) Support delivery of campaigns and raise awareness of elearning and training Engage with partners in relation to the CTLP & CTSRA Promote the use of the Prevent National Referral form and raise awareness to report extremism and those susceptible to radicalisation. CRG funded Projects: Delivery of the Preventing Extremism & Hate CPD Event and Training on Countering Extreme Right Wing (via Small Steps) 	 Support the delivery of Kent Drug and Alcohol Strategy (2023-2028) implementation plans Promote substance misuse campaigns with partners Share information and encourage reporting through LDIS (Local Drug Information System) and NFO (Non-Fatal Overdose) reporting processes Work with multi-agency partners to facilitate sharing of data and intelligence to support vulnerable people and locations. CRG funded Project: Deliver training to responsible authorities in the use and powers of the Licensing Act 2003
Safeguarding Vulnerable People	Road Safety	Cross-cutting priorities
 Support the ongoing work around Suicide Prevention Promote and support the work of the Safeguarding Boards including local and national campaigns Share publication of safeguarding reviews and promote learning events CRG funded Project: Develop online education around Scams to enhance awareness for vulnerable and digitally excluded individuals 	 Multi-agency working between Kent & Medway Safer Roads Partnership and Community Safety Partnerships Promotion of Vision Zero and Safe Systems Sharing and support of road safety campaigns 	 Support the annual Strategic Assessment process Regular reporting and performance monitoring

DETAILED ACTION PLAN

Key:

• Purple actions – funded projects supported by the KCSP using the PCC's Crime Reduction Grant (CRG)

• Green actions – activities that link to another multi-agency partnership group and/or strategy

Priority: Domestic Abuse

Lead: Chief Superintendent (Domestic Abuse), Kent Police / Chair of Domestic and Sexual Abuse Executive Group (DSAEG)

Aim: Support delivery of the Domestic Abuse Strategy (in development) to prevent abuse, provide services, reduce risk and work in partnership

No.	Objective / Planned Outcomes	Actions	Measure	Timescale	Lead
1.1*	Commission and support delivery of Domestic Homicide Reviews (DHRs) on behalf of CSPs across Kent and Medway and ensure changes are implemented.	Undertake DHRs where the criteria has been met The DARDR* Steering Group will monitor action plans from completed reviews and ensure that changes are implemented by partner agencies. *[Name change from DHR Steering Group (SG) to DARDR (Domestic Abuse Related Death Reviews) in anticipation of legislative changes coming into force]	No. of DHR/DARDR commissioned and completed Actions and recommendations from published reviews completed	March 2026	Kent Community Safety Team (KCST)
1.2 P	Sharing learning with partners from DHR / DARDR cases to raise awareness and improve practices.	Cascade lessons identified through a range of methods including: online seminars for practitioners & professionals, briefings, reports, partnership meetings and digital learning options (i.e. seminar recordings and case-related videos).	 Online seminars delivered and no. of people attending Survey feedback Digital learning shared with partners Briefings / reports provided to partners 	March 2026	Kent Community Safety Team
Page 14 1.3*	Implementation of new DARDR Statutory Guidance (Victims & Prisoners Act) – subject to Home Office publication	 Implementation of new DARDR Statutory Guidance (subject to Home Office publication) and raising awareness with partners. The KCST and DARDR SG will consider the resourcing implications of the new draft statutory guidance, and plan for the implementation of potential changes to ensure that the Partnership can fully meet its obligations under the duty from the next financial year (2026/27) Through the national DARDR Forum continue to lobby central Government for dedicated funding for the DARDR process. 	 Implementation plan developed Partners aware of changes Review the funding model Engagement with the DARDR Forum 	March 2026	Kent Community Safety Team
1.4*	Promotion of the new Kent and Medway Domestic Abuse website providing guidance and support for residents and practitioners.	Work with partners within the Domestic & Sexual Abuse Executive Group to support dissemination and promotion of the new Kent & Medway Domestic Abuse website, undertaking a review of live content	Partners contacted and invited to feedback on the content review Website promoted	December 2025	KCC DA Projects and Partnerships Team
1.5	Promotion of the new Domestic Abuse Community Champions scheme	CSP to help promote the Domestic Abuse Community Champions Scheme to community groups and organisations outside of the usual distribution contacts	Scheme promoted to partners and community groups feedback	March 2026	KCC DA Projects and Partnerships Team
1.6	Support the partner review of the new MARAC case management and hub implementation	Support the DA Research programme to undertake a review of the new MARAC Hub implementation to identify learning and communicate impact	 Partners contacted and invited to feedback on the hub implementation Outcomes shared with the KCSP partners 	March 2026	KCC DA Projects and Partnerships Team
1.7	Support Domestic Abuse campaigns	Support the Know See Speak Out campaign via the social media calendar and specific campaign moments such as the 16 Days of Action.	Awareness campaigns promoted and shared Annual update on media and comms campaigns including 'reach' achieved	March 2026	KCC DA Projects and Partnerships Team
1.8*	Development of resources to support the new Domestic Abuse Community Champions scheme.	Crime Reduction Grant Funding 2025/26 Design and printing of resources / promotional materials to be provided to Community Champions following completion of the new training programme.	Resources developed and secured No. of community champions supported Evaluation Report with findings and learning from the project	March 2026	Project Liaison: Kent Community Safety Team

Priority: Violence Against Women & Girls

Lead: Chief Superintendent (Violence Against Women & Girls), Kent Police

Aim: Work together in partnership to reduce violence against women and girls

No.	Objective / Planned Outcomes	Actions	Measure	Timescale	Lead
2.1*	Expanding on previous partnership awareness events undertake workshops with partners across Kent with a focus on involving men and boys in tackling Violence Against Women and Girls (VAWG)	Crime Reduction Grant Funding 2025/26 • Engagement with community safety partners across the county • Delivery of two multi-agency workshops facilitated by a topic specialist	Workshops delivered and no. of people attending Actions identified Survey feedback	March 2026	Kent Police Project Liaison: Kent Community Safety Team
2.2	Work with partners to identify relevant learning following the publication of national or local reviews to inform the work of the partnership	 Review recommendations from the latest national reports, inquiries, and audits (i.e. Baroness Casey audit, Angiolini Inquiry, etc.), share relevant learning and identify opportunities for implementation. Share learning and recommendations from local reviews including Domestic Homicide Reviews (DHRs), Safeguarding Adult Reviews (SARs), and Local Children Safeguarding Practice Reviews (LSCPR) 	 Reports reviewed Relevant recommendations and actions shared with partners Implementation where appropriate 	March 2026	Kent Community Safety Team (KCST)
2.3	Promote and raise awareness of White Ribbon, or the principles of White Ribbon (focusing on male violence against women)	 Promote the White Ribbon webinar taking place as part of the 16-days of action. Promote positive cultures through partnerships 	Webinar delivered and no. of people attending Best practice shared	March 2026	KCC DA Projects and Partnerships Team
Page 13.4	Work with partners to raise awareness and understanding of stalking and associated risk factors.	 Promote the delivery of multi-agency stalking webinar in partnership with Protection Against Stalking (PAS) Raise awareness of stalking and share information through learning events and bulletins Support sharing of information and resources through the new DA Website and the #KnowSeeSpeakOut social media campaign 	Webinar delivered and no. of people attending Information shared with partners and the public	March 2026	KCC DA Projects and Partnerships Team

Priority: Road Safety

Lead: Chair of Kent & Medway Safer Roads Partnership - Tactical Coordination Group

Aim: Raise awareness of Road Safety issues across the County to help reduce the number of people killed and very seriously injured on Kent roads

No.	Objective / Planned	Actions	Measure	Timescale	Lead
	Outcomes				
3.1*	Raise awareness of road safety campaigns across partnerships to facilitate joint working.	I ● Strengtnen the relationships between local Commilhity Satety Partnerships	 Details of information shared with partners Campaigns promoted Feedback from the Kent & Medway Safer Roads Partnership and/or district colleagues on activities 	March 2026	Kent and Medway Safer Roads Partnership
3.2*	Support delivery of Vision Zero and safe system	Work with partners within the refreshed Kent & Medway Safer Roads Partnership to support Vision Zero and safe system approach across Kent (including promotion of the pending KMSRP Partnership Strategy once published)	Regular engagement with partners around Vision Zero and Safe System	March 2026	

Substance Misuse Priority:

Consultant in Public Health, Kent County Council Lead:

Work together in partnership to reduce the harm of drug and alcohol misuse Aim:

No.	Objective / Planned	Actions	Measure	Timescale	Lead
	Outcomes				
4.1*	Work in partnership to deliver the national 10 year 'From Harm to Hope' drugs strategy and the Kent Drug and Alcohol Strategy 2023-28	 Work with partners in the Substance Misuse Alliance and Drug Tactical Delivery Group to support the oversight and monitoring required by central government to deliver the national strategy including 'Combatting Drugs Partnership' and governance. Share information with local community safety partnerships via Community Safety Managers and CSP meetings Promote substance misuse campaigns with partners Share information and encourage reporting of drug alerts using Local Drug Information System (LDIS) and Non-Fatal Overdose (NFO) reporting processes. Responsible authorities to work in partnership to exercise licensing powers fully to help manage and regulate the supply of alcohol in on and off licensed premises Work with multi-agency or partnership forums to share data and intelligence to identify individuals (or locations) which are vulnerable and facilitate information sharing around those at risk of drug/alcohol-related harm and exploitation. 	 Agencies maintain engagement as members of the Combatting Drugs Partnership CSPs are aware of the Kent strategy and informed on the progress of the work streams Briefings provided to the KCSP on progress Campaigns promoted and shared Information shared 	March 2026	KCC Public Health
4.2*	Deliver training to responsible authorities in the use and powers of the Licensing Act 2003	 Crime Reduction Grant Funding 2025/26 Deliver a two-day training event aimed at educating responsible authorities on the Licensing Act 2003 to enhance the involvement and effectiveness of responsible authorities in the licensing process. 	Training delivered and no. of people attending Survey feedback	March 2026	Kent Police Project Liaison: Kent Community Safety Team

Priority: **Preventing Neighbourhood Crime and ASB**

Superintendent of Strategic Partnerships, Kent Police

Ām: Tackle the problems caused by Anti-Social Behaviour through effective partnership working

No.	Objective / Planned Outcomes	Actions	Measure	Timescale	Lead
5.1	Consideration and implementation of the Crime and Policing Bill	 Monitor the progress of the Crime and Policing Bill through Parliament Raise awareness with partners relating to any new Govt. legislation / guidance / briefings etc. relating to ASB Work together to implement changes that impact the KCSP and partner agencies 	Monitor legislation progress Raise awareness of any changes Understand and implement changes	March 2026	Kent Community Safety Team (KCST)
5.2	Understand the partnership perspective of the Neighbourhood Policing Guarantee and the associated multi-agency work including: Crackdown on ASB; Community-led policing; Police back on the beat; and Safer towns (inc. Retail Crime)	 Communicate to CSUs the concepts of the Neighbourhood Policing Guarantee Identify partnership working opportunities 	Delivery at a Community Safety Information Session (CSIS) Feedback to KCSP WG / KCSP	March 2026	Kent Community Safety Team (KCST) / Kent Police
5.3	Work with partners to identify and share best practice and promote a multi-agency approach to problem solving.	 Ongoing sharing of best practice via Community Safety Information Sessions (CSIS), regular e-bulletins, Safer Communities Portal, and partnership groups Raise awareness with CSPs and other partners of upcoming weeks of action/campaigns Providing availability of problem solving training 	 No. of CSIS events delivered, No. of people attending and feedback from events Best practice shared with partners via ebulletins and CSIS events Guidance / support provided by the KCST if needed 	March 2026	Kent Community Safety Team (KCST)
5.4	Development of a Police ASB Strategy in partnership including partnership metrics and data	Inclusion of partnership working within the Police ASB Strategy around Powers, data, collation, and multi-agency working	Engagement with partners ASB Strategy produced for Kent and Medway	March 2026	Kent Police

Priority: Serious Violence and Organised Crime
Lead: Director of Violence Reduction Unit (VRU) / Kent Police

Aim: Reduce harm to our communities caused by Serious Violence and Organised Crime

No.	Objective / Planned Outcomes	Actions	Measure	Timescale	Lead
6.1*	Work with the Violence Reduction Unit (VRU) and the Serious Violence Prevention Partnership Board to implement the Serious Violence Strategy	 Work with the Board leads to contribute to the 2025/26 plan with a focus on two of the three strands from the Strategy: Serious Youth Violence and Violence linked to drugs and alcohol Work with district and borough community safety partnerships 	 Action plan developed in partnership Monitoring and reporting of identified measures including the key performance indicators set by the Home Office Sharing of outcomes, communications and messaging 	March 2026	Violence Reduction Unit (VRU)
6.2	Improve the sharing of data so that there is a common understanding of serious violence informed by a multi-agency data set	 Specified authorities continue to contribute to the development of a data sharing portal through the sharing of data relevant to understanding serious violence. The development of the portal will have progressed to phase 2 and is supported by relevant partners. Work with the Community Safety Managers to share the development of the data sharing platform 	 A data sharing portal is created which includes available data from a range of partners, and allows participating organisations to analyse and understand serious violence Local partners are aware, trained and have access to the Portal as part of Phase 1 of the development. 	March 2026	Violence Reduction Unit (VRU)
6.3*	Work in partnership to share information on the exploitation of adults and children	Ensure emerging themes, risks or concerns are raised at the Joint Exploitation Group (JEG) and Kent Child Exploitation Oversight Group	Information and briefings are shared with the KCSP and CSPs	March 2026	KCC SOC Team
4. Page 17	Work with partner agencies to improve intelligence reporting	 Assist in the collection and sharing of relevant data required for the SOC local Profile which is being developed and led by Kent Police Continue to raise awareness and promote the intelligence reporting mechanisms, i.e. Action Fraud, 101, Unseen, Crime Stoppers, etc. 	 Increased confidence across KCC to report intelligence Support given to data protection leads to strengthen knowledge and processes Share the problem profile with relevant partners when available 	March 2026	KCC SOC Team
6.5	Work in partnership to improve understanding of Serious and Organised Crime (SOC) inc. Modern Slavery and Human Trafficking (MSHT)	 Deliver training, messaging and updates to KCC and wider partners with the aim to improve awareness, knowledge, how to support potential victims and improve the partnership response Share learning and outcomes from local and national reviews (i.e. serious adult case reviews) Raise awareness of new legislation (i.e. amendments to the Crime and Policing bill) and changes to statutory guidance 	 Deliver SOC and MSHT training Deliver learning events Deliver SOC & Prevent 'Week of Awareness' in October 2025 	March 2026	KCC SOC Team

Priority: Safeguarding Vulnerable People

Lead: Head of Public Protection, Kent County Council

Aim: Raise awareness of safeguarding issues and work in partnership to protect vulnerable people

No.	Objective / Planned Outcomes	Actions	Measure	Timescale	Lead
7.1*	Support the ongoing work being undertaken by the Kent and Medway Suicide Prevention programme.	 Ongoing sharing of suicide prevention campaigns (such as 'Release the Pressure') and promotion of suicide prevention training, across community safety partners and frontline staff. Support the development of the Kent and Medway Suicide and Self-Harm Prevention Strategy (currently being drafted) and promote the consultation Raise awareness of the Baton of Hope 2025 visit to locations in Kent and Medway on 22nd September Continue to raise awareness of the Amparo Service with the aim to increase referrals 	 Updates provided to KCSP by Suicide Prevention team Good practice & campaigns shared with partners Partners are aware of how they can support Suicide Prevention activities Partners are aware of the strategy consultation and the Baton of Hope visit. Increased referrals to Amparo 	March 2026	KCC Public Health
7.2*	Work in partnership with the Safeguarding Boards to raise awareness of safeguarding issues and link into local and national campaigns.	 Co-ordinate community safety partner activities in relation to Adult Safeguarding Awareness week Link into the wider partnership work of the Kent & Medway Adult Safeguarding Board and the Kent Safeguarding Children Multi-Agency Partnership Promote partnership learning events and share publication of safeguarding reviews including Safeguarding Adult Reviews (SARs) and Local Child Safeguarding Practice Reviews (LCSPRs) (formerly Serious Case Reviews) 	 Details of the activities delivered Feedback from events Shared learning outcomes disseminated to partners Published reviews shared and learning events promoted 	March 2026	Kent Community Safety Team (KCST)
Page ⊀8	Develop Teacher in your Pocket (TEPO) online training around Scams to enhance awareness for vulnerable and digitally excluded individuals	Crime Reduction Grant Funding 2025/26 Three short videos developed to raise awareness about various aspects of scams, with both the community and digitally excluded people.	No. of people reached by the campaigns (email/social/press) Feedback from campaigns	March 2026	Project Liaison: Kent Community Safety Team

Priority: Preventing Extremism and Hate

Lead: Assistant Director Contest and Serious Organised Crime (SOC)

Aim: Work together in partnership to address the issues of extremism and hate and support community cohesion

No.	Objective / Planned Outcomes	Actions	Measure	Timescale	Lead
8.1*	Share the learning and outcomes from national reviews (i.e. Southport) and changes to statutory guidance and thresholds (Prevent and Channel Duty)	 Cascade learning and outcomes identified through the Prevent Learning Reviews (PLRs) and national reviews and changes – training sessions, briefings, reports, partnership meetings Dissemination of CPD and training events to all partners Support with changes so they are implemented by partner agencies. Update CSP partners at KCSP meetings and briefings 	 Training attendance numbers Training feedback Briefings / reports provided to partners Reach of newsletters etc. Briefing and regular updates provided to the KCSP and partners from Prevent Duty Delivery Board (PDDB) 	March 2026	Prevent Team
8.2	Raise awareness of Martyn's Law and future implementation by the Security Industry Agency (SIA).	Signposting to Protect UK and NPSA over the next 12 months, whilst awaiting formal Home Office guidance. [Security Industry Agency (SIA) have been appointed as the regulatory authority and have 24 months to establish their processes].	Partners are aware that information on Martyn's Law is available via Protect UK and NPSA websites	March 2026	Prevent Team

8.3	Promotion of the Prevent and SOC Awareness week	CSP to support dissemination and promotion of the Prevent and SOC awareness week across all platforms and partners	Increase in participation of awareness week. Update on media and comms including 'reach' achieved	October 2025	Prevent Team
8.4	Work with partners to understand the key issues from the Counter Terrorism Local Profile (CTLP) and Counter Terrorism Situational Risk Assessment (CTRSA).	 Briefing of the latest CTLP and CTSRA to the KCSP and all CSPs Dissemination of factsheets to raise awareness of key issues from the CTLP Signpost partners to obtain the CTLP and CTSRA Encourage reporting of extremist intelligence, protests, national and local concerns, graffiti and stickering in Kent and Medway to build on the understanding outlined in the 2024 CTLP and 2025 CTSRA 	CTLP and CTSRA briefings provided to the KCSP and local CSPs Official CTLP disseminated Increased intelligence reporting High level briefings where appropriate	October 2025	Prevent Team and KCSP
8.5	Promote the use of the Prevent National Referral form (NRF)	CSP to support dissemination and promotion of the NRF	Higher level of awareness across all partners of the NRF	March 2026	KCSP and Prevent Team
8.6	Promotion of the new Prevent e- learning, training package and communications plan	 CSP to support dissemination and promotion of the new Prevent E-learning undertaking a review of live content CSP share the new Prevent training strategy, tiered training levels and communications plan. 	 Engagement with comms plan Feedback of E-learning Numbers of staff engagement with e-learning 	March 2026	KCSP and Prevent Team
8.7	Raise awareness and educate partners to report extremism concerns and those susceptible to radicalisation.	Support the work of the Prevent and Channel Manager, Prevent education officers (PEOs) and Prevent Community Engagement Officer (PCEO) to raise awareness across the county and promote partnership engagement	 Updates on information shared Feedback from partners Success stories Ongoing training offer from Prevent Coordinator and Prevent Education Officers 	March 2026	KCSP and Prevent Team
Page 19	Delivery of a Hateful Extremism CPD event sharing best practice and raising awareness and understanding.	 Crime Reduction Grant Funding 2025/26 Delivery of a hybrid event to approx. 300+ professionals attending in person and online. Sharing of best practice and lessons learned from keynote speakers and professionals on current issues and the impact of hateful extremism 	 A feedback survey conducted after the event to measure outcomes. Information pack with resources to be shared with attendees to facilitate onward dissemination of information. 	February 2026	Prevent Team Project Liaison: Kent Community Safety Team
8.9*	Delivery of Countering the Extreme Right Wing Training	 Crime Reduction Grant Funding 2025/26 Provide adult awareness training and to upskill people so that following their training people both understand what the Extreme Right Wing (ERW) is, but also how to reduce it. Training to be delivered over several sessions depending on need. 	 No. of sessions delivered No. of people attending the training Evaluation undertaken following training 	March 2026	Prevent Team Project Liaison: Kent Community Safety Team

Priority: Multiple

No.	Objective / Planned Outcomes	Actions	Measure	Timescale	Lead
		Sourcing and uploading partnership data to the Safer Communities Portal to help inform strategic assessments.	No. of partners providing data	December 2025	
9.1	Work in partnership to share data and information to support the annual	Deliver a virtual workshop to give partners the opportunity to present and explain their data and the impact on community safety to district/borough Number of attendees Number of districts and partners representations.	Number of attendees Number of districts and partners represented	December 2025	Kent Community Safety Team (KCST)
	Strategic Assessment Process	Produce a County Community Safety Strategic Assessment and deliver quarterly reports to support performance monitoring of the Kent CSA action plan	 Analyst secured County SA delivered Performance monitoring in place 	March 2026	

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By: Shafick Peerbux - Head of Community Safety, KCC

(Deputy Chair of KCSP Working Group)

To: Kent Community Safety Partnership (KCSP) – 23rd July 2025

Classification: For Information

Subject: Kent Community Safety Partnership Working Group Update

Summary This report provides an update on the key activities and projects being

managed on behalf of the Kent Community Safety Partnership by the Working

Group.

1.0 Background / Introduction

- 1.1 The Crime and Disorder Act 1998 gave statutory responsibility to local authorities, the police, and key partners to reduce crime and disorder in their communities. Under this legislation the responsible authorities were required to form multi-agency 'Crime and Disorder Reduction Partnerships' to undertake this activity. Subsequent revisions introduced additional responsibilities to tackle anti-social behaviour, substance misuse and reduce reoffending, and the partnerships were renamed Community Safety Partnerships (CSPs).
- 1.2 The Kent Community Safety Partnership (KCSP) operates at a county level, with the overarching purpose to manage the Kent Community Safety Agreement (CSA) on behalf of the responsible authorities in Kent and to deliver safer and stronger communities. The KCSP is supported by a multi-agency working group which has a particular remit to prepare and monitor the Community Safety Agreement, including the action plan and performance reports, as well as managing the Kent Community Safety fund on behalf of the governing group.
- 1.3 The position of Chair for the KCSP Working Group is currently vacant, following the departure of Mark Powell, Director of the Violence Reduction Unit. This vacancy was noted at the last KCSP meeting. There are ongoing discussions with the Working Group members and an agenda item has been tabled for the next meeting of the KCSP Working Group on 15th July 2025.

2.0 KCSP Funding - Crime Reduction Grant 2025/26

2.1 The funding allocation to the KCSP for 2025/26 by the Police and Crime Commissioner (PCC), remains the same as in previous years (£39,661). As previously, a third of the funding (£13,221) has been allocated to a Tactical Pot for inyear spending, with the remaining two-thirds (£26,440) available for upfront project spend. The tactical pot will be accessible once all the upfront business case projects have been approved.

- 2.2 The Crime Reduction Grant is provided to Community Safety Partnerships across Kent and Medway by the PCC to help deliver the priorities as set out in the new Police and Crime Plan 2025-2029, which was launched on 1st April 2025. The key priorities of the new plan are:
 - Protecting People
 - Protecting Places
 - Protecting Property
 - Productive Partnerships
- 2.3 To support these priorities the Crime Reduction Grant Projects/services or interventions must align to one or more of the following areas;
 - Working with residents, communities, and businesses to prevent and reduce public disorder, crime, and anti-social behaviour (ASB).
 - Reducing violence against women and girls (VAWG).
 - Safeguarding victims and providing support to help them cope and build resilience for the future
 - o Protecting young people through education to keep them safe.
 - Reducing violence and knife crime.
 - Preventing road danger and supporting Vision Zero.
 - Preventing Cybercrime and fraud through education and awareness.
 - o Preventing retail crime, vehicle crime, burglary, and robbery.
 - Delivering prevention work to reduce rural crime.
 - o Tackling environmental crime.
- 2.4 In addition to delivering against the PCC's priorities, potential projects will also need to contribute to the delivery of the Kent Community Safety Agreement (CSA) priorities.
- 2.5 Six project proposals were received from partners for consideration by the KCSP Working Group at their meeting on 28th April 2025. The project leads were invited to attend the meeting to give an overview of their proposal and to respond to any questions raised by the multi-agency members to clarify any areas of uncertainty. All six projects received a consensus of support (see below) and were recommended for funding to the Vice Chair of the KCSP (in the absence of a Chair for the KCSP) and subsequently submitted to the Police and Crime Commissioner for approval. *Details can be found in Appendix 1*.
 - Hateful Extremism Learning Event (£4,000)
 - Countering the Extreme Right-Wing Training (£4,182)
 - Kent Community Domestic Abuse Champions Branding & Resources (£3,703)
 - Teacher in Your Pocket (TEPO) Scams Module (£5,223)
 - Responsible Authority Training on the Licensing Act 2003 (£5,000)
 - Workshop Involving men and boys in Violence Against Women and Girls (£2,000)
- 2.6 All projects have now received approval from the PCC, and project leads have been informed accordingly. To date, £24,108.20 of the upfront funding has been utilised.

- The remaining unallocated amount stands at £15,553.26 which will be held in the tactical pot and is available for in-year projects.
- 2.7 The KCSP Working Group are liaising with partners to explore potential projects for funding through the tactical pot. The lead agency for any project proposals received have been asked to present the proposal at the next KCSP Working Group scheduled for 15th July 2025.
- 2.8 Partners are welcome to submit any projects or other suggestions for funding opportunities, training and/or collaborative working to the KCST: kentcommunitysafetyteam@kent.gov.uk

3.0 Kent Community Safety Team (KCST) Update

- 3.1 The KCST delivers Community Safety Information Sessions (CSIS) covering a broad range of topics. In 2024/2025 the KCST delivered nine CSIS sessions as an hour long drop-in lunch time learning event. All sessions were well attended and received positive feedback. In 2025/26, the KCST has delivered three CSIS sessions so far covering topics including the Kent and Medway Resilience Forum and their community workstreams, Stalking in the workplace, Neurodivergent and suicide awareness, and a dementia input around the Herbert Protocol. The latest session on 24th June included inputs from Kent Police on ASB, covering off-road bike nuisance, retail crime, case reviews, and ASB Awareness Week.
- 3.2 The KCSP commission Domestic Homicide Reviews (DHRs) on behalf of the district/borough Community Safety Partnerships (CSPs) across Kent and Medway, with the KCST managing the process. Published DHRs are available on the KCC and Medway Council Websites. So far one DHR has have been published this financial year DHR RITA.
- 3.3 The KCST shares learning from published reviews with partners through briefing documents and webinars. Two Domestic Homicide Review (DHR) learning webinars have been delivered in 2025. The first, held on 11 February and covered in the March update, received excellent feedback 95% of 81 attendees rated it excellent or very good, rising to 100% when including 'good' ratings. The second event, held on 29 April, focused on the issue of counter-allegations examining how they appear in Domestic Homicide Reviews (DHRs), or now known as Domestic Abuse-Related Death Reviews (DARDRs), and broader domestic abuse data across Kent and Medway. The session featured a presentation from SafeLives, who shared findings from their recent work and introduced practical guidance for professionals responding to such cases. A total of 154 frontline professionals attended, with 91% of the 56 respondents rating the event as excellent or very good. When including those who rated it as 'good', overall satisfaction reached 100%, reflecting strong engagement and relevance of the topic.

- 3.4 The recordings of the events are available on the Safer Communities Portal. Further webinars are being prepared in line with cases that are going to be published over the rest of the financial year.
- 3.5 As part of KCST's commitment to promoting good practice and supporting partnership working, the team produces monthly E-Bulletins featuring the latest community safety updates, relevant news, publications, and legislative changes. The most recent edition included information on the latest DHR learning event, access to recordings of past training sessions, and updates from the Kent and Medway Safeguarding Adults Board on the new Multi-Agency Risk Management (MARM) framework. It also highlighted the Protection Against Stalking conference, a guide for parents on incel culture, 'Teacher in Your Pocket' stop smoking resources, the single-use vapes ban, the Domestic Abuse Commissioner's report on victims as individuals in their own right, and a range of other partner updates.

4.0 Recommendations

- 4.1 Members of the Kent Community Safety Partnership (KCSP) are asked to:
 - a) Note the progress and actions undertaken by the Working Group and the work of the KCST.
 - b) Contact the KCST <u>kentcommunitysafetyteam@kent.gov.uk</u> with any:
 - Project proposals for the Crime Reduction Grant funding.
 - Suggestions for future speakers / topics that might be of interest for the Community Safety Information Sessions (CSIS).
 - Key updates that might be appropriate to include in future editions of the KCST e-bulletin.

For Further Information:

Shafick Peerbux KCC, Head of Community Safety shafick.peerbux@kent.gov.uk

Appendix 1:

CRG Business Case(s) - Proposed Projects

Hateful Extremism Learning Event

A CPD event to be held in February 2026 with a range of relevant and high-profile speakers sharing their expertise and knowledge with the aim to assist attendees with their understanding, being able to spot the signs, to intervene early, to deter individuals, and to increase referrals.

Countering the Extreme Right-Wing Training

Project to deliver adult awareness training (in person and virtually) to better understand the Extreme Right Wing and suggest ways to challenge it.

• Kent Community Domestic Abuse Champions – Branding & Resources
The KCC Domestic Abuse Projects & Partnerships Team have developed a half
day of training to upskill our community, covering topics like power & control, signs
of abuse, empathy and tackling victim blaming, responding to disclosure, risk,
trauma responses and where to direct people for support. In order to have reach,
visibility and recognition the new Champions programme needs funding for the
design and printing of resources/promotional materials alongside the ability to post
resource packs to Champions.

• Teacher in Your Pocket (TEPO) - Scams Module

Teacher in Your Pocket (TEPO) enables users to share essential messages and information with digitally excluded individuals via a mobile phone. Users can show short videos and share information with loved ones, community members, or clients to help them stay safe at home. Project to produce 3 short videos covering specific module on scams.

Responsible Authority Training on the Licensing Act 2003

Project to deliver a two-day training event aimed at educating responsible authorities on the Licensing Act 2003. This initiative is designed to enhance the involvement and effectiveness of responsible authorities in the licensing process.

Workshop – Involving men and boys in Violence Against Women and Girls
 Project to hold two workshops for attendance by local authorities and partners to
 discuss, and share ideas, on how to engage men and boys going forward around
 VAWG.



By: Shafick Peerbux - Head of Community Safety, KCC

To: Kent Community Safety Partnership – 23rd July 2025

Classification: For Decision

Subject: KCSP Terms of Reference Update 2025

Summary: This paper details the annual review of the Terms of Reference for the KCSP and its subgroups.

1.0 Background

1.1 The Crime and Disorder (Formulation and Implementation of Strategy)
Regulations 2007 introduced a number of revisions to the Crime and Disorder Act
1998 including the establishment of a County Strategy Group, known in Kent as
the Kent Community Safety Partnership (KCSP). These regulations set out the
remit for the group, meeting frequency, governance arrangements and included a
detailed list of required members.

- 1.2 Amendments to these regulations came in 2010 and 2011 which removed some of the bureaucracy. As a result, the remaining requirements for the KCSP as set out in the regulations are:
 - There shall be a County Strategy Group whose function shall be to prepare a community safety agreement based on the strategic assessments of local strategy groups (CSPs) for the county area.
 - The County Strategy Group shall consist of two or more persons appointed by one or more of the responsible authorities in the county area. The County Strategy Group may also be attended by persons who represent co-operating and participating persons/bodies and other partners that the Group invites.

2.0 KCSP Terms of Reference

- 2.1 The KCSP Terms of Reference (ToR) were last updated and approved by the Partnership in July 2024. Since that time, there have been no legislative changes enacted that would impact the governance arrangements for the Partnership.
- 2.2 However, the Partnership should note that the section of the <u>Victims and Prisoners Act 2024</u> which changes the name of Domestic Homicide Reviews (DHRs) to Domestic Abuse Related Death Reviews (DARDRs), along with changing the criteria is due to come into force. As such, the ToR does now include reference to the Act and acknowledges that compliance will be continued once the legislation is fully enacted and new updated Statutory Guidance issued.
- 2.3 The remaining ToR for the KCSP remain largely unchanged (see Appendix A) aside from the 'Responsibilities' and 'Membership' sections.

- 2.4 The 'Responsibilities' section has been updated to ensure it includes having due regard to the Kent Police and Crime Commissioner's Police and Crime Plan and also the compliance requirements set out in the Victims and Prisoners Act once enacted.
- 2.5 The 'Membership' section has been updated to reflect that Local Community Safety Partnerships (CSPs) are members of the KCSP.

3.0 KCSP Subgroups Terms of Reference

- 3.1 The KCSP has two subgroups which it is responsible for overseeing. The KCSP Working Group and Domestic Homicide Review (DHR) Steering Group (now known as the DARDR Steering Group), both have their own ToRs. The annual review of the subgroups ToRs has been aligned with that of the KCSP and as such members of these subgroups have also recently reviewed their respective ToRs.
- 3.2 The DARDR Steering Group members recently reviewed their ToR (see Appendix B) and it was felt that they reflect current practice in lieu of the enactment of the Victims and Prisoners Act and associated Home Office statutory guidance for the conduct of DARDRs. However, in line with the KCSP ToR, the 'Purpose' has been updated to include compliance with the legislation and Home Office Guidance once applicable.
- 3.3 The KCSP Working Group members also recently reviewed their ToR (see Appendix C) and saw some significant changes throughout following feedback from partners.
- 3.4 A new section entitled 'Guiding Principles'; has been added to outline the core principles that shape the direction and actions of the KCSP Working Group.
- 3.5 The 'Overarching Purpose' has been expanded to align with the guiding principles outlined in the new section.
- 3.6 The 'Responsibilities' section has been updated to clarify current practice and an additional point of 'actively identify opportunities for and promote early intervention and preventative measures to tackle the root causes of issues that impact community wellbeing and safety' has been included to ensure the guiding principles are aligned throughout the ToR.
- 3.7 The 'Membership' section has been altered to correct some specific team/ partnership names.

4.0 Recommendations

4.1 The KCSP members are asked to agree the Terms of Reference for the Kent Community Safety Partnership and approve the Terms of Reference for the KCSPs two subgroups (KCSP Working Group and the DARDR Steering Groups).

- 4.2 All KCSP member organisations shown in the Terms of Reference should ensure that they are signed up to the latest version of the Kent and Medway Information Sharing Agreement.
- 4.3 The KCSP members are asked to note that the Terms of Reference for the KCSP and its subgroups will be reviewed annually and included as an agenda item at least once a year.

Attachments:

Appendix A – Kent Community Safety Partnership ToR

Appendix B – Domestic Abuse Related Death Review Steering Group ToR

Appendix C – Kent Community Safety Partnership Working Group ToR

For Further Information:

Honey-Leigh Topley Community Safety Officer, Kent Community Safety Team honey-leigh.topley@kent.gov.uk



TERMS OF REFERENCE

1. TITLE

For the purposes of the Crime and Disorder (Formulation and Implementation of Strategy) Regulations 2007, the Kent Community Safety Partnership (KCSP) will serve as the 'County Strategy Group'.

2. OVERARCHING PURPOSE

The KCSP is responsible for addressing community safety issues through coordinating the work of countywide 'responsible authorities' and other partner agencies to tackle identified priorities and deliver safer and stronger communities.

3. RESPONSIBILITIES

- To prepare a County Community Safety Agreement annually based upon an aggregation of the local Community Safety Partnerships strategic assessments and other information sources as appropriate, having due regard to the Kent Police and Crime Commissioner's Police and Crime Plan,
- To address community safety issues through joint working, recognising the importance that stronger communities can have to delivering safer communities,
- To provide guidance on major cross agency projects and management information support systems,
- The co-ordination of community safety activity to achieve county wide priorities as set out in the Kent Community Safety Agreement,
- To performance manage the community safety agreement and the associated action plan on behalf of the responsible authorities for Kent,
- To attract resources from appropriate funding streams including the Police and Crime Commissioner's Crime Reduction Grant and have robust financial arrangements in place to support the management of these funds.
- To fulfil the statutory requirements as set out in Section 9 of the Domestic Violence, Crime and Victims Act (2004) regarding the initiation and undertaking of Domestic Homicide Reviews on behalf of all Community Safety Partnerships (CSPs) in Kent and Medway. (For compliance to be continued once the move to Domestic Abuse Related Death Reviews (DARDR) under the Victims and Prisoners Act 2024 has been enacted, and the supporting updated Home Office statutory guidance released and implemented).
- To fulfil statutory requirements/duties set out in new and emerging legislation that directly impacts the work of the Kent Community Safety Partnership for example the Serious Violence Duty introduced in the Police, Crime, Sentencing and Courts Act 2022.

4. MEMBERSHIP

The KCSP shall consist of a core membership of representatives appointed by one or more of the 'responsible authorities' in the county area, namely:

- Kent County Council (KCC)
- Kent Police
- Office of the Police and Crime Commissioner (OPCC)
- Local Authorities (District / Borough Councils) currently collectively represented by a nominated Chief Executive
- Kent Fire and Rescue Service (KFRS)
- NHS Kent and Medway Integrated Care Board
- The Probation Service
- Chairs of Local Community Safety Partnerships (CSPs)

The KCSP may also be attended by persons who represent co-operating and participating persons and bodies for the areas in the county area and such other persons as the county KCSP invites.

These can include a representative from:

- Kent Association of Local Councils (KALC)
- Medway Community Safety Partnership.
- Kent Housing Group
- Kent and Medway Prevent Duty Delivery Board
- Kent and Medway Joint Exploitation Group
- Kent and Medway Safeguarding Adults Board (KMSAB)
- Kent Safeguarding Children's Multiagency Partnership (KSCMP)
- Kent and Medway Domestic and Sexual Abuse Executive Group
- Kent Criminal Justice Board (KCJB)
- Health and Wellbeing Board
- Safer Roads for Kent Partnership
- Violence Reduction Unit (VRU)
- Kent Substance Misuse Alliance
- Kent and Medway Suicide Prevention Steering Group
- Kent and Medway Serious Violence Prevention Partnership Board

5. ROLES AND RESPONSIBILITIES OF MEMBERS

All representatives attending KCSP meetings must have sufficient seniority within their own organisations to be able to make decisions, implement change and where appropriate commit resources on behalf of the body or group which they represent. Substitute members are assumed to have that capability delegated to them.



All members of the KCSP should be able to commit to regular attendance and represent their organisation effectively.

All members of the KCSP have the responsibility for sharing relevant information and/or feedback from the partnership to their respective agencies, collective group and/or any authorities/bodies they have been nominated to represent i.e. Kent Association of Local Councils, District/Borough councils.

The KCC Scrutiny Committee meets annually as the Crime and Disorder Committee to review or scrutinise decisions made, or other action taken by the responsible authorities with regards to their crime and disorder functions; with adequate notice, KCSP members may be required to provide information and/or make themselves available to attend the meeting to answer questions on the work of the KCSP in the appropriate area.

The Police and Crime Commissioner may also require representatives of the responsible authorities for any area that lies within the police area to attend a meeting for the purpose of assisting in the formulation and implementation of any strategy (or strategies) that relate to any part of the police area.

6. CHAIRPERSON

The Chair will be the Cabinet Member with responsibility for Community Safety for the County Council as the lead authority.

The Vice Chair will be elected from amongst the other KCSP members every 2 years.

A Chair/Vice Chair may only be removed from office if more than 50% of the responsible authorities so decide by way of a vote at a meeting of the KCSP.

7. MEETINGS

The KCSP shall meet three times per year or at such other intervals as it shall decide with the meeting cycle being agreed annually.

The Chair of the KCSP will agree the agenda prior to the meetings and this should reflect the terms of reference and provide opportunity for discussion of any other business. KCSP papers will be circulated at least five working days prior to meetings to allow sufficient time for partners to prepare and will include the previous board minutes, agenda and relevant paperwork.

A meeting will be regarded as quorate if no less than four of the responsible authorities are represented.

Attendance by non-members is at the invitation of the Chair.

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Reviewed – July 2025 To Be Approved by the KCSP on 23rd July 2025

8. DECISION-MAKING

The KCSP will use its best endeavours at all times to make decisions by consensus.

Decisions will be recorded in the minutes, with actions being reviewed at subsequent meetings.

9. SUB GROUPS

The KCSP can establish subgroups as necessary. The KCSP will oversee the work of the subgroups and have ability to scrutinise actions and outcomes.

The current subgroups of the KCSP are:

- KCSP Working Group who supports the work of the KCSP, in particular by managing the PCCs Crime Reduction Grant allocated to the KCSP and any other available funding streams; and preparing and monitoring of the Kent Community Safety Agreement.
- DARDR Steering Group ensures that the requirements of Section 9 of the Domestic Violence Crime and Victims Act (2004), the upcoming Victims and Prisoners Act once enacted and the updated Home Office Statutory Guidance with regards to the initiation, undertaking and monitoring of actions from DHRs/Domestic Abuse Related Death Reviews is fulfilled on behalf of all CSPs in Kent and Medway.

9. COMMUNICATION

All KCSP member organisations are required to be signed up to the Kent and Medway Information Sharing Agreement and abide by its principles.

Official-Sensitive paperwork will be circulated to the KCSP members via a secure method, and it is the responsibility of the KCSP members to ensure that they have appropriate information security measures in place (in accordance with the Data Protection and Information Governance), including:

- Data protection policies and management processes.
- Retention, archive, storage and disposal policies and processes.
- Incident reporting procedures.
- Controls to minimise the risk of loss or breach.



Kent and Medway Domestic Abuse Related Death Review Steering Group

Terms of Reference

PURPOSE

To ensure compliance and to meet the requirements of Section 9 of the Domestic Violence Crime and Victims Act (2004), whilst being cognisant of the Domestic Abuse Act 2021 and conforming to the Home Office Domestic Homicide Review (DHR) statutory guidance (issued in April 2011 and subsequently updated in December 2016). For compliance to be continued once the move to Domestic Abuse Related Death Reviews (DARDRs) under the Victims and Prisoners Act 2024 has been enacted, and the supporting updated statutory guidance released and implemented.

All Community Safety Partnerships (CSPs) in Kent and Medway agreed to a joint DHR Protocol covering all community safety partnership areas to ensure a consistent approach is adopted across the county. As a result, the Kent Community Safety Partnership (KCSP) has lead responsibility for instigating the protocol on behalf of all CSPs in Kent and Medway should a domestic homicide occur.

The DHR Protocol is managed, commissioned and administered by the Kent Community Safety Team (on behalf of the KCSP) in accordance with the Home Office DHR Guidance.

RESPONSIBILITIES

- To lead the development, monitoring and implementation of processes associated with DHRs across Kent and Medway, including the intentional engagement of families where possible.
- To maximise agency co-ordination and co-operation in implementing the Kent and Medway DHR protocol and procedures.
- To monitor and report on DHR progress, prevalence, performance and activity, including the quality assurance of action plans in relation to recommendations arising from active reviews, as well as overseeing their implementation upon completion.
- To advise the Kent and Medway Community Safety Partnerships on emerging issues, priorities, solutions and the most effective use of available resources.
- To ensure that lessons learned from DHRs are cascaded to the Domestic and Sexual Abuse Executive Group, local DA Partnership Boards, MARAC Steering Group, DA Commissioning teams and agencies across Kent and Medway.
- To review and receive feedback on the quality of the work of the Independent Chairs,
 Review Panels and the effectiveness of the DHR protocols and procedures.

- To monitor the costs associated with DHRs, seeking to ensure best value in partnership funding spend, and report back to partners via the Kent Community Safety Partnership as appropriate.
- To monitor regional and national DHR developments and related learning.
- To collaborate with KMSAB and KSCMP to triangulate common themes and recommendations and to work on a system wide approach recommendations and learning.

MEMBERSHIP

Criteria for membership

Steering Group meetings are to be attended by; staff members that represent the organisations with a statutory duty to co-operate in DHRs (and/or Community Safety Partnerships if not listed below) as well as any other persons/agencies the Steering Group deem appropriate.

Agencies with a statutory duty to co-operate with DHRs as named in the 2016 updated Home Office DHR guidance are:

- Chief Officers of Police for Police areas in England and Wales;
- Local Authorities;
- Strategic Health Authorities established under [section 13 of the National Health Service Act 2006];
- Primary Care Trusts established under [section 18] of that Act;
- Providers of Probation Services:
- Local Health Boards established under [section 11 of the National Health Service (Wales) Act 2006];
- NHS trusts established under [section 25 of the National Health Service Act 2006 or section 18 of the National Health Service (Wales) Act 2006];

It is recognised that the above list does not take into consideration the subsequent reorganisation of the National Health Service and the unification of Probation providers – these agencies have been replaced in the membership list with the relevant new bodies.

It is also recognised that the Police and Crime Commissioner has a vital role to play in the DHR process and as such, a member of the Office for the Police and Crime Commissioner is also invited to Steering Group meetings.

A representative from the Kent Safeguarding Children Multi-Agency Partnership and Kent & Medway Safeguarding Adults Board are also invited to Steering Group meetings to facilitate the sharing of lessons learnt and good practice.

Member Responsibilities

Members should be able to:

- Effect policy and resourcing decisions on behalf of their organisation.
- Effect organisational change to address blockages, problems and barriers to ensure compliance with statutory requirements.
- Take responsibility in cascading information across their organisations/partnerships.
- Provide updates on DHR recommendations.
- Nominate substitutes to attend meetings and provide Action Plan updates.

MEETINGS

Frequency

- The Kent & Medway DHR Steering Group will meet at quarterly intervals during the year as a minimum to be able to provide appropriate feedback and adequate reassurance to the KCSP at their meetings.
- Members will undertake to attend all meetings of the Kent & Medway DHR Steering Group. Members should nominate an appropriate substitute to attend in their absence where possible.

Quorum

 A meeting will be regarded as quorate if 4 or more members of the group (representing different organisations) are present.

Chair

 The Kent Community Safety Partnership (who have accepted lead responsibility for implementing DHRs across Kent and Medway) have nominated the Head of Community Safety for Kent County Council to Chair the Steering Group, with the Vice Chair being nominated and appointed from the other Statutory members. The chair(s) will be reviewed every two years.

Decision-making

 The aim is to make recommendations and decisions by consensus to ensure that all legislative requirements are met.



KENT COMMUNITY SAFETY PARTNERSHIP WORKING GROUP

TERMS OF REFERENCE

1. TITLE

The group will be known as the Kent Community Safety Partnership (KCSP) Working Group.

2. GUIDING PRINCIPALS

All work undertaken by this group will be guided by the following principles:

- Evidence Led through using shared data, intelligence, and insight to understand problems and measure impact.
- Prevention Focused focussing on prioritising early intervention and addressing the root causes of crime, harm, and vulnerability.
- Community Centred by placing the needs, voices, and safety of our residents at the heart of our decisions and actions.
- Collaborative working jointly across all sectors to achieve shared outcomes and maximise resources.
- Accountable being transparent about our activities, performance, and the difference we are making.

3. OVERARCHING PURPOSE

To support the delivery of the Kent Community Safety Partnership's (KCSP) strategic priorities, ensuring a collaborative, evidence-based approach to reducing crime, preventing harm, and increasing feelings of safety for all residents in Kent.

This will be achieved by:

- (i) Managing the Crime Reduction Grant (CRG) funding allocation from the Kent Police and Crime Commissioner on behalf of the KCSP.
- (ii) Preparing and monitoring the Kent Community Safety Agreement and managing the annual review process.

4. **RESPONSIBILITIES**

On behalf of the Kent Community Safety Partnership (KCSP) to:

- Develop and produce the County Community Safety Agreement (CSA) on behalf of the KCSP based on the annual strategic assessments produced by the local Community Safety partnerships (CSPs) and to include the undertaking of an annual review and refresh (if required).
- Develop and performance manage the CSA Action Plan to coordinate community safety activity and monitor any identified performance measures; ensuring that

partnership activity is focused on addressing areas of concern and that any exceptions are raised with the KCSP.

- Maximise co-ordination and co-operation at an operational level between partners with the aim of tackling the community safety issues identified within the County Community Safety Agreement
- Actively identify opportunities for and promote early intervention and preventative measures to tackle the root causes of issues that impact community wellbeing and safety.
- Facilitate delivery of Community Safety conferences / seminars / events on behalf of the KCSP subject to an identified need.
- Provide support, guidance and sharing of information to ensure delivery of the annual Strategic Assessment process.
- Ensure robust financial monitoring and budget arrangements are in place to support and manage the available funding streams.
- Advise the KCSP on any emerging national, local or pan Kent issues, policies and priorities, with any appropriate recommendations for solutions and most effective use of available resources.
- Liaise and coordinate with other statutory bodies (e.g. Medway CSP, Safeguarding Boards/Partnerships, etc.) and external bodies (e.g. Home Office, Ministry of Housing, Communities & Local Government) to disseminate best practice and develop guidance.

Utilising the Kent Community Safety Team (KCST) as a central knowledge hub to support the Working Group and the Partnership to facilitate coordination, delivery and communications with partner agencies, ensuring an evidence led approach to community safetv.

5. **MEMBERSHIP**

Membership shall consist of representatives appointed by the responsible authorities for the County area, namely:

- Kent Police
- Office of the Police & Crime Commissioner (OPCC)
- Kent Fire and Rescue Service (KFRS)
- KCC Currently represented by officers from Community Safety, Public Health, Trading Standards, Highways, Kent and Medway Prevent Team, Serious Organised Crime Team, Commissioners for Domestic Abuse services and the Domestic Abuse Projects and Partnership Team.
- NHS Kent & Medway Integrated Care Board
- The Probation Service
- Local District/Borough Authorities Currently collectively represented by two nominated Community Safety Managers.

The KCSP Working Group may also be attended by persons who represent co-operating and participating person/bodies as required for example representatives of the Violence

Reduction Unit (VRU), the Safeguarding Boards/Partnerships for Children and Adults, the Kent and Medway Safer Roads Partnership etc.

6. RESPONSIBILITY OF MEMBERS

All representatives must have sufficient seniority within their own organisations to be able to make decisions, implement change and where appropriate commit resources on behalf of the body or group which they represent. In the case of those that have been nominated to represent a collective group or number of authorities/bodies, it will be their responsibility to obtain approval from each of the individual authorities or bodies they represent. Substitute members are assumed to have that capability delegated to them.

All members should be able to commit to regular attendance and represent their organisation effectively. If members are unable to attend, they should nominate an appropriate substitute / named deputy to attend on their behalf.

All members have the responsibility for sharing relevant information and/or feedback to their respective agencies, collective group and/or any authorities/bodies they have been nominated to represent.

7. CHAIRPERSON

The Chair and Vice Chair are revised every two years and elected from amongst the members.

8. MEETINGS

The group will meet quarterly, or as required, ensuring that meetings take place prior to the KCSP to help inform the agenda for the KCSP meeting including any emerging issues or themes that need to be escalated.

A meeting will be regarded as quorate if no less than four of the responsible authorities are represented.

9. DECISION MAKING

The group will use its best endeavours at all times to make decisions by consensus.

Decisions will be recorded in the minutes, with actions being reviewed at subsequent meetings.

10. COMMUNICATION

All KCSP member organisations are required to be signed up to the Kent and Medway Information Sharing Agreement and abide by its principles.

