

## Full Risk Register

### Risk Register - Public Health

Current Risk Level Summary

Green	2	Amber	15	Red	6	Total	23
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Current Risk Level Changes

0	1	0	0	1
0	0	5	4	1
0	1	4	0	1
0	0	1	4	0
0	0	0	0	0

Risk Ref	Risk Title and Event	Owner	Last Review da	Next Review				
PH0001	<b>CBRNE incidents, communicable diseases and incidents with a public health implication</b>	Allison Duggal	12/11/2021	12/02/2022				
Failure to deliver suitable planning measures, respond to and manage these events when they occur.								
Cause	Consequence	Current Risk	Previous Current Risk	Control / Action	Control / Action	Target Date	Target Risk	
<p>The Council, along with other Category 1 Responders in the County, has a legal duty to establish and deliver containment actions and contingency plans to reduce the likelihood, and impact, of high impact incidents and emergencies.</p> <p>The Director of Public Health has a legal duty to gain assurance from the National Health Service and Public Health England that plans are in place to mitigate risks to the health of the public including outbreaks of communicable diseases e.g. Pandemic Influenza.</p> <p>Ensuring that the Council works effectively with partners to respond to, and recover from, emergencies and service interruption is becoming increasingly important in light of recent national and</p>	<p>Potential increased harm or loss of life if response is not effective. Increased financial cost in terms of damage control and insurance costs.</p> <p>Adverse effect on local businesses and the Kent economy.</p> <p>Possible public unrest and significant reputational damage.</p> <p>Legal actions and intervention for failure to fulfil KCC's obligations under the Civil Contingencies Act or other associated legislation.</p>	High 25 Major (5)  Very Likely (5)		<ul style="list-style-type: none"> <li>Scoping the feasibility of costs and clinical governance for Pop up testing centres working in tandem with mobile testing units where outbreaks occur.</li> <li>KCC and local Kent Resilience Forum partners have tested preparedness for chemical, biological, radiological, nuclear and explosives (CBRNE) incidents and communicable disease outbreaks in line with national requirements. The Director of Public Health has additionally sought and gained assurance from the local Public Health England office and the NHS on preparedness and maintaining business continuity</li> <li>Local Health Planning Group PHE work locally to ensure NHS are ready and have plans in place for example for Winter Flu, and Avian Flu</li> <li>The Director of Public Health works through local resilience fora to ensure effective and tested plans are in place for the wider health sector to protect the local population from risks to public health.</li> </ul>	<p>Allison Duggal</p> <p>Allison Duggal</p> <p>Allison Duggal</p> <p>Allison Duggal</p>	<p>A -Proposed</p> <p>Control</p> <p>Control</p> <p>Control</p>	<p>17/01/2022</p>	<p style="background-color: yellow;">Medium</p> <p>12</p> <p>Serious (4)</p> <p>Possible (3)</p>

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international security threats and severe weather incidents.				<ul style="list-style-type: none"> <li>• Kent Resilience Forum has a Health sub-group to ensure co-ordinated health services and Public Health England planning and response is in place</li> <li>• DPH now has oversight of the delivery of immunisation and vaccination programmes in Kent through the Health Protection Committee</li> </ul> <p>DHP has regular teleconferences with the local Public Health England office on the communication of infection control issues</p> <p>DPH or consultant attends newly formed Kent and Medway infection control committee</p>	Allison Duggal  Allison Duggal	Control  Control	
<b>Review Comments</b>	<p>12.11 Reviewed with AG, SD and PM Amended action to control No appetite to change risk levels at this point. 12/11/2021</p>						

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Risk Ref	Risk Title and Event	Owner	Last Review da	Next Review			
PH0113	<b>Kent Local Tracing Partnership - increased demand in the programme</b>	Allison Duggal	12/11/2021	12/02/2022			
<p>Increased cases referred to Kent from Central contract tracing service.            Central government changes the requirements of local track and trace service eg tracing all covid-19 positive residents and their contacts            Key Staff key having dual conflicting roles across two high priority Programmes</p>							
Cause	Consequence	Current Risk	Previous Current Risk	Control / Action	Control / Action	Target Date	Target Risk
There is a risk that the Programme may not have the capacity to deal with the additional demand and there is also a cost pressure associated with this.	Unable to deliver a sustainable service due to increased demands in tracing residents resulting in a continuation in the spread of Covid 19 across the county resulting greater demand on primary care services for those requiring treatment and potentially increasing the numbers of preventable deaths.  Budgetary pressures of service delivery including increases equipment and staffing costs  Backlogs, Cases missed or expiring. Potential staff burn out. Results not entered in to the system in a timely fashion.	High		<ul style="list-style-type: none"> <li>Weekly meetings with national team, and local environment health officers</li> <li>Continuous monitoring of epidemiology</li> <li>Director for Public Health can deploy testing units to areas of concern as required</li> <li>continued monitoring of staffing levels at each service element with an escalation processes in place.</li> <li>Continuous monitoring of cases</li> <li>Filter cases by date of test and prioritise the eldest first</li> <li>Send out cases information missing to the district and boroughs</li> <li>contiued monitoring of the budget to ensure that forecasting and service delivery are kept within the funding envelope</li> </ul>	Terry Hall		Medium
		20			Allison Duggal	Control	15
		Major (5)			Allison Duggal	Control	Major (5)
		Likely (4)			Allison Duggal	Control	Possible (3)
					Allison Duggal	Control	
				Christy Holden	Control		
<b>Review Comments</b>	12.11 reviewed with AD, SD, PM, LC No change to rating while still responding to pandemic Additional controls added 12/11/2021						

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Risk Ref	Risk Title and Event	Owner	Last Review da	Next Review			
PH0106	<b>Covid-19 Reduced/delayed rate of screening and diagnosis linked to health outcomes</b>	Allison Duggal	12/11/2021	12/02/2022			
<p>Reduced screening rate e.g. in maternity (smoking) and sexual health (STIs) which could contribute to poor health outcomes. Increased demand on GP services and sexual health services may result in people having less access to contraception and emergency contraception.</p>							
Cause	Consequence	Current Risk	Previous Current Risk	Control / Action	Control / Action	Target Date	Target Risk
Reduced/delayed rate of screening and diagnosis linked to health outcomes	Reduced screening will make it harder to identify health risks and intervene. For example, non-delivery of vision screening, STI screening, late HIV diagnosis and non delivery of NHS health checks may prevent identification of CVD, STIs, increase risk of poor outcomes and may prevent intervention.	High 16 Serious (4) Likely (4)		<ul style="list-style-type: none"> <li>Services are being stepped up where possible or a risk based approach is being taken to develop and shared targeted advice. More work is taking place in relation to campaigns and health promotion messages</li> <li>Commissioners and services to develop a recovery plan that will minimise impact</li> </ul>	<p>Clare Maynard</p> <p>Control</p> <p>Christy Holden</p> <p>Control</p>		<p>Medium</p> <p>12</p> <p>Serious (4)</p> <p>Possible (3)</p>
<b>Review Comments</b>	<p>12.11 reviewed with AD, SD, PM and LG No change 12/11/2021</p>						

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Risk Ref	PH0005	Risk Title and Event	Owner	Last Review da	Next Review			
<b>Health Inequalities</b>			Allison Duggal	12/11/2021	12/02/2022			
<p>These areas have high rates of premature mortality (deaths occurring under the age of 75 years) due to causes such as cardiovascular disease, respiratory disease and alcohol-related disease and cancer; causes that are strongly linked to unhealthy behaviours such as poor diet, physical inactivity, smoking and excessive alcohol. The risk is that whilst health is improving in general these communities health would not improve at the same rate as less deprived communities</p>								
Cause	Consequence	Current Risk	Previous Current Risk	Control / Action	Control / Action	Target Date	Target Risk	
Analysis of health inequalities in Kent shows that health outcomes are much worse in the most deprived decile areas in Kent. Covid has affected different communities in different ways a consequence of which is widened health inequalities	The average life expectancy in the most deprived decile areas in Kent is 76 years for men and 80 years in women, compared to 83 years and 86 years respectively in the most affluent areas. These inequalities will lead to rising health and social care costs for the council and its partners amongst those groups least able to support themselves financially	High 16 Serious (4) Likely (4)		<ul style="list-style-type: none"> <li>Strategic piece of work around population health management with accompanied set of actions that will be implemented by the ICS working with PH</li> <li>Specific work around health inequalities is being targeted at specific communities</li> <li>Ensure that commissioning takes account of health inequalities when developing service based responses. 'One You Kent'</li> <li>Ensure that an analytical focus remains on the issue of health inequality, providing partners and commissioners with the detail needed to focus support on this issue</li> </ul>	Allison Duggal  Allison Duggal Allison Duggal  Rachel Kennard	A -Accepted  Control Control  Control	28/02/2022	Low 6 Moderate (2) Possible (3)
<b>Review Comments</b>	12.11 reviewed with AD, SD, PM, LG no change to risk rating Added one action and one control 12/11/2021							

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Risk Ref	PH0102	Risk Title and Event	Owner	Last Review da	Next Review		
		<p><b>Increased prevalence of Mental Health conditions</b></p> <p>Increased risk of social isolation during the pandemic as well as in the recovery phases. Prolonged isolation could contribute to mental health problems. Potential fear/anxieties of returning to normal day to day living prior to Covid-19 due to worry of being infected.</p> <p>Health Care Staff - Impact of wellbeing and mental health. It is anticipated that mental health conditions may develop/increase due to post traumatic stress disorder from experiences during the Covid-19 pandemic.</p>	Allison Duggal	12/11/2021	12/02/2022		
Cause	Consequence	Current Risk	Previous Current Risk	Control / Action	Control / Action	Target Date	Target Risk
	<p>Countywide could see and increase in mental health conditions within the general population increasing pressure on services.</p> <p>Increased mental health conditions within health care staff which could decrease service capacity and have a long-term effect on the individual following their experiences in fighting the Covid-19 pandemic Fear of returning to normal work.</p>	<p><b>High</b></p> <p>16</p> <p>Serious (4)</p> <p>Likely (4)</p>		<ul style="list-style-type: none"> <li>Mental Health Cells created. Follow current national guidelines. Sign-posting to relevant services including Every Mind Matters.</li> <li>Mental health support for health care staff - to tackle Covid-19 associated PTSD.</li> <li>Regular communication of mental health information and open door policy for those who need additional support. Promote mental health &amp; wellbeing awareness to general population and staff during the Covid-19 outbreak and offering whatever support they can to help.</li> <li>Co-design is needed to bridge the gap between mental and physical health. Ensure stakeholders from mental health and those delivering psychological therapies are engaged to ensure that the approach is delivered in the most effective way to bring about change.</li> <li>Joint work with NHS to target suicide prevention</li> </ul>	<p>Allison Duggal</p> <p>Allison Duggal</p> <p>Allison Duggal</p> <p>Allison Duggal</p> <p>Jessica Mookherjee</p>	<p>Control</p> <p>Control</p> <p>Control</p> <p>Control</p> <p>Control</p>	<p><b>Medium</b></p> <p>12</p> <p>Significant (3)</p> <p>Likely (4)</p>
<b>Review Comments</b>	<p>12.11 reviewed with AD, SD, PM and LG</p> <p>Increased target risk likelihood to reflect the current circumstances during/post pandemic</p> <p>Added one control</p> <p>12/11/2021</p>						

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Risk Ref	PH0100	Risk Title and Event	Owner	Last Review da	Next Review		
		<b>Covid-19 non delivery of Public health Services and functions</b>	Allison Duggal	12/11/2021	12/02/2022		
<p>There is a risk that there is inadequate capacity in the Public Health workforce and /or providers due to reassignments to other regional areas within that sector.</p> <p>Increasing demand to phone lines, redistribution of nursing staff and lack of capacity in pharmacy and primary care may limit the ability of service delivery. For example, pharmacy have indicated they may not be able to delivery smoking pharmacotherapy and emergency contraception.</p>							
Cause	Consequence	Current Risk	Previous Current Risk	Control / Action	Control / Action	Target Date	Target Risk
Inadequate capacity in the Public Health workforce and/or provider workforce	Inability to deliver the necessary level of intervention to match population and service need. Increase in unwanted pregnancies or increase demand on health services in the longer term as preventative services unable to respond to demand.	High		<ul style="list-style-type: none"> <li>Clear demonstration of need for qualified, specialist public health staff. Staff capacity is reviewed regularly in order to be used effectively. Services are being adapted to ensure they move forward within capacity levels acknowledging the limitations.</li> <li>Putting in place alternative arrangements, virtual solutions, effective prioritisation and communication will help to mitigate this risk.</li> </ul>	Allison Duggal	Control	Medium
		16 Serious (4) Likely (4)			Allison Duggal	Control	9 Significant (3) Possible (3)
<b>Review Comments</b>	<p>12.11 reviewed with AD, SD, PM and LG No change to rating at this stage. Review again in 3 months 12/11/2021</p>						

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Risk Ref	Risk Title and Event	Owner	Last Review da	Next Review			
PH0112	Kent Local Tracing Partnership Programme	Allison Duggal	12/11/2021	12/02/2022			
Potential risk of the virus being transmitted at an increased level throughout the county.							
Cause	Consequence	Current Risk	Previous Current Risk	Control / Action	Control / Action	Target Date	Target Risk
Failure to deliver the Kent's local tracing programme for those residence who have tested positive to Covid-19	Greater demand on primary care and frontline social care services, potetially increaing the numbers of preventable deaths . Adverse affect on Kent's local economy. Continued restrictions set down by central government	Medium		<ul style="list-style-type: none"> <li>Established a dedicated team to oversee the delivery of the service to ensure that the programme is being delivered within central government guidelines</li> <li>ensure that all team members have completed the necessary central government training requirements in order to deliver the service</li> <li>Continuation to work in partnership with district and boroughs to ensure that EHO's are able to support the programme at a local level. Ensure that PHE service delivery is aligned locally.</li> </ul>	Control		Medium
		15 Major (5)			Control		15 Major (5)
		Possible (3)			Control		Possible (3)
<b>Review Comments</b>	12.11 reviewed with AD, SD, PM LG No change 12/11/2021						



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Risk Ref	Risk Title and Event	Owner	Last Review da	Next Review			
PH0099	<b>Covid - Supplier Sustainability</b> Suppliers unable to remain operational due to financial distress	Clare Maynard	12/11/2021	12/02/2022			
Cause	Consequence	Current Risk	Previous Current Risk	Control / Action	Control / Action	Target Date	Target Risk
	non delivery of services and the provider going into administration	Medium 12 Significant (3) Likely (4)		<ul style="list-style-type: none"> <li>KCC has written to all suppliers in line with national guidelines and has put in place a number of ways to mitigate risk to suppliers as a result of financial distress. The majority of Public Health providers will be paid as they will continue to delivery services, albeit in a different way.</li> <li>For GP and Pharmacy who may be unable to deliver services a fair payment has been worked up with the LPC and LMC.</li> </ul>	Christy Holden  Christy Holden	Control  Control	Low 6 Significant (3) Unlikely (2)
<b>Review Comments</b>	12.11 reviewed with AD, SD, PM LG No change 12/11/2021						

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Risk Ref	PH0110	Risk Title and Event	Owner	Last Review da	Next Review			
<b>Covid - 19 Tier 4 Drug &amp; Alcohol services</b>			Allison Duggal	12/11/2021	12/02/2022			
<p>Due to covid 19, many tier 4 drug and alcohol service have a long waiting list . The Tier 4 unit in Maidstone, Bridge House, is currently at an 8 week waiting list (21.4.21). Increase demand in service provision has also seen prices rises resulting in additional financial pressures on services</p>								
Cause	Consequence	Current Risk	Previous Current Risk	Control / Action	Control / Action	Target Date	Target Risk	
increase in Tier 4 inpatient detox facilities closing	Due to the limited no of tier 4 services operating in south east (and nationally), Bridge House has additional financial pressures and waiting lists have increases. Kent residents who need an inpatient detox are waiting longer than usual which can cause harm to in individuals including death and alcohol/drug related harm.	Medium 12 Significant (3) Likely (4)		<ul style="list-style-type: none"> <li>Public Health England has set some money for the South East in order to look at procuring another inpatient detox unit in the South East. This work is being led by Hampshire in which Kent will form a consortium with the aim to block buy beds to reduce waiting list in Bridge House.</li> <li>Services will conduct community detox where safe to do so, however this will be limited if there is a clinical need for detox to be done in a residential setting. Services to continue to provide harm reduction advice to the patients on the waiting list, make regular contact with bridge house to control expectations</li> </ul>	Christy Holden  Christy Holden	A -Accepted  Control	04/01/2022	Medium 8 Moderate (2) Likely (4)
<b>Review Comments</b>	<p>12.11 reviewed with AD, SD, PM LG No change to risk rating SD to confirm revised target action date with PM 12/11/2021</p>							

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Risk Ref	Risk Title and Event	Owner	Last Review da	Next Review			
PH0095	<b>Covid- 19 - Non Delivery of Statutory Duties</b>	Allison Duggal	17/12/2021	17/03/2022			
This includes NHS Health Checks, mandated visits in NHS Health Visiting, National Child Measurement Screening and potential delay to Oral health survey due to commence in September.							
Cause	Consequence	Current Risk	Previous Current Risk	Control / Action	Control / Action	Target Date	Target Risk
There is a risk that Public Health are not able to delivery its statutory duties	Not able to deliver requirements set out in the Written Statement of Action special Educational Needs: This includes the joint review at 2 between Health Visiting and Early Years settings. This cannot be delivered as early years settings are not all open and Health Visitors will have limited capacity and will not be conducting this visit universally in line with national guidance. Not being able to deliver Health Checks as this cannot be carried out safely within social distancing guidelines and GPs do not have capacity. This will mean that we will have a backlog of Health Checks for those who were eligible for an invite during this time.	Medium 12 Significant (3) Likely (4)		• It is anticipated that national policy change will mitigate this risk/ change requirements. Continue to refer to national guidance	Allison Duggal	Control	Medium 9 Significant (3) Possible (3)
<b>Review Comments</b>	reviewed with DoPH and SD on 12/11/2021 who agreed to have a meeting to fully review. 17/12/2021						

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Risk Ref	Risk Title and Event	Owner	Last Review da	Next Review			
PH0098	<b>Covid - Reduced ability to identify safeguarding concerns</b> Reduced contact and limited face to face delivery will make it more challenging for practitioners to identify safeguarding concerns.	Allison Duggal	12/11/2021	12/02/2022			
Cause	Consequence	Current Risk	Previous Current Risk	Control / Action	Control / Action	Target Date	Target Risk
	potential risks include increases in domestic violence self harming or suicide, child sexual exploitation	Medium 12 Significant (3) Likely (4)		• Use of virtual delivery, effective prioritisation of clients who need face to face delivery and working with partner agencies to share information on shared clients. Where practical one agency will lead on face to face contact to mitigate risk to staff.	Christy Holden	Control	Medium 9 Significant (3) Possible (3)
<b>Review Comments</b>	12.11 reviewed with AD, SD, PM LG No change 12/11/2021						

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Risk Ref	PH0091	Risk Title and Event	Owner	Last Review da	Next Review		
<b>Increased Demand on Services</b>			Christy Holden	12/11/2021	12/02/2022		
<p>There is a risk that services may not have the capacity to deal with the additional demand and there is also a cost pressure associated with this.</p> <p>Increasing demand on services both with people coming into service and expectations of being part of the new health structures MDTs</p>							
Cause	Consequence	Current Risk	Previous Current Risk	Control / Action	Control / Action	Target Date	Target Risk
<p>Increasing demand for Public Health Services due to changes in demography - for example growth in new births will increase the number of mandated contacts that Health visiting need to complete. Sexual health services have seen a continue rise of services.</p> <p>There is a risk that Durg and Alcohol services do not have capacity to see people being referred into the service</p>	<p>We may be overspent or be unable to deliver against mandated requirements eg Health Visiting. Which will lead to: Increasing waiting list, quality of services may reduce as case loads increase, service may not be able to meet targets due to capacity of providing a good, quality interventions. Staff wellbeing reduce due to additional case loads/work</p>	<p>Medium</p> <p>12</p> <p>Significant (3)</p> <p>Likely (4)</p>		<ul style="list-style-type: none"> <li>Monitoring demographic data trends to support forward service planning.</li> <li>Utilise underspend from other services to fund digital demand pressures.</li> <li>Capacity models have been developed to ensure services have the ability to meet need and activity can be adjusted accordingly</li> <li>Open book accounting with providers to monitor costs.</li> <li>Quarterly performance monitoring meetings provide opportunities to discuss service provision and for both parties to raise any concerns regarding levels of service, quality or risks can be discussed.</li> <li>Transformation projects aim to introduce more digital solutions to assist with increasing demand.</li> <li>Regulator review service models to ensure running as efficiently as possible.</li> </ul>	<p>Christy Holden</p> <p>Christy Holden</p> <p>Christy Holden</p> <p>Christy Holden</p> <p>Christy Holden</p> <p>Christy Holden</p> <p>Christy Holden</p>	<p>Control</p> <p>Control</p> <p>Control</p> <p>Control</p> <p>Control</p> <p>Control</p>	<p>Low</p> <p>5</p> <p>Minor (1)</p> <p>Very Likely (5)</p>
<b>Review Comments</b>	<p>12.11 reviewed with AD, SD, PM LG</p> <p>No change</p> <p>12/11/2021</p>						

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Risk Ref	Risk Title and Event	Owner	Last Review da	Next Review			
PH0090	Health Visitor and School Nurses staff recruitment	Christy Holden	12/11/2021	12/02/2022			
<p>There is a risk that is hard to recruit to replace staff when they leave , not enough new staff can be recruited to sustain the service.</p>							
Cause	Consequence	Current Risk	Previous Current Risk	Control / Action	Control / Action	Target Date	Target Risk
Difficulties in recruiting and retaining nursing staff, specifically Health Visitors and School Nurses. There is a national shortage of qualified Health Visitors. The number of Health Visitor student places funded by Health Education England has declined.	Service delivery is impacted. Clinical and Safeguarding risk to children within the Health Visiting and School Public Health Service. Some visits may have to be postponed or reprioritised.	Medium		<ul style="list-style-type: none"> <li>Risk reviewed on a quarterly basis via contract management meetings. Progress with recruitment and retention reported at the Executive Performance Review meeting.</li> <li>A safe staffing, safe working protocol has been agreed to effectively manage the workload of the teams in a safe and consistent manner.</li> <li>Quarterly reviews of the operating model for health visiting undertaken.</li> <li>Band 5 Community Public Health Nurse role has been introduced to provide additional support to cover universal workloads.</li> <li>Bank and agency staff are being recruited to support teams where possible to cover vacant posts.</li> <li>Recruitment and retention action plan is in place and monitored through the Quality Action Team and governance meetings.</li> </ul>	Control		Medium
		10			Control		8
		Moderate (2)			Control		Moderate (2)
		Very Likely (5)			Control		Likely (4)
					Control		
					Control		
<b>Review Comments</b>	12.11 reviewed with AD, SD, PM LG No change 12/11/2021						

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Risk Ref	Risk Title and Event	Owner	Last Review da	Next Review			
PH0002	Implementation of new models	Allison Duggal	17/12/2021	17/03/2022			
That the reduction in resource available to the new services will hamper the new services in their ability to deliver.							
Cause	Consequence	Current Risk	Previous Current Risk	Control / Action	Control / Action	Target Date	Target Risk
Public Health is working to transform both children's and adults services, to deliver services more aligned with the need of the people of Kent. Whilst also facing reducing budgets	Reduction in outcomes for customers, and the ability of the services to meet key objectives, including the reduction of health inequalities	Medium 9 Significant (3) Possible (3)		<ul style="list-style-type: none"> <li>Service models review as a result of covid to ensure still fit for purpose. This will impact on final delivery.</li> <li>Analyse long term financial situation, and developing services that will be sustainable</li> <li>Public Health commissioning function in place to ensure robust commissioning process is followed</li> <li>Opportunities for Joint Commissioning in partnership with key agencies and cross-directorate (health, social care) being explored.</li> <li>Regular meetings with provider and representative organisations (LMC, LPC). Regular meet the market events to support commissioning processes</li> <li>Working to a clear strategy, and to an advanced agenda allows for good communication with providers and potential providers</li> </ul>	Christy Holden Allison Duggal Christy Holden Christy Holden Christy Holden Christy Holden	A -Proposed Control Control Control Control	Low 4 Moderate (2) Unlikely (2)
<b>Review Comments</b>	reviewed on 12/11/2021 with DoPH as ongoing. 17/12/2021						

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Risk Ref	Risk Title and Event	Owner	Last Review da	Next Review			
PH0104	<b>Covid-19 Inequitable access to health improvement services</b>	Allison Duggal	12/11/2021	12/02/2022			
<p>There is a risk that some groups within the population may be disproportionately affected by COVID -19. Those in low paid or insecure work, or with existing health conditions or who were already socially isolated, may find it increasingly difficult to afford bills and food and also struggle to access the services they need e.g. weight management and physical activity services. .</p>							
Cause	Consequence	Current Risk	Previous Current Risk	Control / Action	Control / Action	Target Date	Target Risk
Inequitable access to health improvement services	Potentially increasing the health inequality gap - exacerbating a problem that already exist. Likely to have a significant toll on both their physical and mental health. Digital alternative service offerings may not be accessible due to certain groups not having access to resources required e.g. laptops, scales, smart phones	Medium 9 Significant (3) Possible (3)		<ul style="list-style-type: none"> <li>Digital pilot launches. Where access, skills or confidence is an issue, services are offering face to face support.</li> <li>Subsidised equipment costs</li> <li>Targeted promotion of services. Alternative methods of service delivery e.g. telephone, video. Supporting the target audience to have access to online communication and engagement methods. Targeted promotion of services to lower quartiles where engagement has been significantly impacted</li> <li>Reducing Health Inequality is at the core of the NHS LTP response and sets the expectation that all parts of the system will incorporate this into their work. Telephone delivery offered where feasible. Continue following national guidelines.</li> <li>Equality Impact Assessments to take place for work involving service redesign. Relevant workstreams to review/input into EIAs Monitoring of engagement and alternative methods used as needed to ensure representation</li> </ul>	Christy Holden  Christy Holden Christy Holden  Christy Holden  Christy Holden	Control  Control Control  Control  Control	Medium 9 Significant (3) Possible (3)
<b>Review Comments</b>	12.11 reviewed with AD, SD, PM LG Reduced likelihood 12/11/2021						



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Risk Ref	Risk Title and Event	Owner	Last Review da	Next Review			
PH0101	<b>Covid -19 Supply chain</b>	Christy Holden	12/11/2021	12/02/2022			
<p>Concerns over the continued supply of medicines generally, given that a considerable proportion of active pharmaceutical ingredients (APIs) used (especially in the generic pharmaceutical market) are sourced from China and other affected areas. Increasing costs of drugs and availability of resources eg STI testing kits</p>							
Cause	Consequence	Current Risk	Previous Current Risk	Control / Action	Control / Action	Target Date	Target Risk
non delivery of medicine supplies and/or testing kits	Inadequate supply of necessary resources	Medium 9 Significant (3) Possible (3)		• Continue to follow national guidelines and protocols	Christy Holden	Control	Low 4 Moderate (2) Unlikely (2)
<b>Review Comments</b>	12.11 reviewed with AD, SD, PM LG No change 12/11/2021						

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Risk Ref	Risk Title and Event	Owner	Last Review da	Next Review			
PH0087	EU Transition	Christy Holden	12/11/2021	12/02/2022			
<p>There is a risk that:</p> <ul style="list-style-type: none"> <li>- due to the close proximity to boarder of France, sever traffic congestions may occur.</li> <li>-supply issues on medication for substance misuse may be limited, due to the drugs being made outside of the UK.</li> </ul>							
Cause	Consequence	Current Risk	Previous Current Risk	Control / Action	Control / Action	Target Date	Target Risk
Britain's exit from European Union	Staff not being able to drive or travel easily across Kent, service can be disruptive and target may not be met because of this - People who need substitute medication for substance misuse may not be able to receive the medication resulting to people start using or using more illegal substances.	Medium 9 Significant (3) Possible (3)		• Services have updated their Business Continuity Plans and looked at workforce planning. BCP testing has also take place.	Christy Holden	Control	Medium 9 Significant (3) Possible (3)
<b>Review Comments</b>	12.11 reviewed with AD, SD, PM LG No change 12/11/2021						

## Strategic and Corporate Services

### Risk Register - Public Health

Risk Ref	Risk Title and Event	Owner	Last Review da	Next Review			
PH0083	Public Health Ring Fenced Grant	Allison Duggal	12/11/2021	12/02/2022			
Ensuring/assuring the Public Health ring fenced grant is spent on public health functions and outcomes, in accordance within National Guidance							
Cause	Consequence	Current Risk	Previous Current Risk	Control / Action	Control / Action	Target Date	Target Risk
Public Health Ring fenced Grant is spent in accordance within National Guidance	If it does not comply with national guidance could result in the DPH not being able to sign the Annual Public Health Grant declaration which could result in an external audit taking place leading to similar consequences to that of Northamptonshire County Council (i.e. Public Health England seeking a return of Public Health Grant)	Medium 8 Serious (4) Unlikely (2)		<ul style="list-style-type: none"> <li>Continued budget monitoring through collaborative planning</li> <li>Agreed funding for Staff apportionment across Public Health, social care Adult, Social Care Children, business support and analytics functions to support public health outcomes functions and outcomes</li> <li>Agreement of money flow between Public Health ring-fenced grant and the Strategic Commissioning Division</li> <li>DPH and Section 151 Officer are required to certify the statutory outturn has been spent in accordance with the Department of Health &amp; Social care conditions of the ring fenced grant</li> <li>Commissioners to conduct regular contract monitoring meetings with providers</li> <li>Providers to complete timely monthly performance submissions to ensure delivery of outcomes</li> <li>Regular review of public health providers, performance, quality and finance are delivering public health outcomes</li> </ul>	Laura Clay Allison Duggal Allison Duggal Allison Duggal Christy Holden Christy Holden Christy Holden	Control Control Control Control Control Control Control	Low 2 Minor (1) Unlikely (2)
<b>Review Comments</b>	Reviewed with AD, SD, PM, LC Reduced likelihood of current risk 'unlikely' 12/11/2021						

# Strategic and Corporate Services

## Risk Register - Public Health

Risk Ref	Risk Title and Event				Owner	Last Review da	Next Review	
PH0116	Asymptomatic Testing programme funding				Allison Duggal	12/11/2021	12/02/2022	
budget management								
Cause	Consequence	Current Risk	Previous Current Risk	Control / Action		Control / Action	Target Date	Target Risk
Grant funding	mismanagement of the grant could require KCC to repay the monies spent that are either not connected with the agreement or sit outside the grant criteria	Medium 8 Serious (4) Unlikely (2)		<ul style="list-style-type: none"> <li>continued monitoring of the budget to ensure that it is spent within the parameters of the Grant's agreement</li> </ul>	Allison Duggal	Control		Low 4 Moderate (2) Unlikely (2)
<b>Review Comments</b>	12.11 reviewed with AD, SD, PM LG Reduced likelihood of current risk 12/11/2021							

## Strategic and Corporate Services

### Risk Register - Public Health

Risk Ref	Risk Title and Event				Owner	Last Review da	Next Review		
PH0117	<b>Asymptomatic Testing Funding</b>				Allison Duggal	12/11/2021	12/02/2022		
Increase in service demand									
Cause	Consequence	Current Risk	Previous Current Risk	Control / Action		Control / Action	Target Date	Target Risk	
increased service demand	budgetary pressures of service delivery including increases in site set up charges and staffing costs could result in overspending	Medium 8 Serious (4) Unlikely (2)		<ul style="list-style-type: none"> <li>monthly budget monitoring to ensure forecasting and service delivery are kept within the funding envelope.</li> </ul>	Laura Clay	Control		Medium 9 Significant (3) Possible (3)	
<b>Review Comments</b>	12.11 reviewed with AD, SD, PM LG Reduced likelihood of current risk Public are accessing testing in alternative ways leading to reduced footfall 12/11/2021								

## Strategic and Corporate Services

### Risk Register - Public Health

Risk Ref	Risk Title and Event	Owner	Last Review da	Next Review			
PH0114	<b>Kent Local Tracing Partnership - Funding</b>	Allison Duggal	12/11/2021	12/02/2022			
mismanagement of the grant or increase costs due to service demand							
Cause	Consequence	Current Risk	Previous Current Risk	Control / Action	Control / Action	Target Date	Target Risk
Ensuring/assuring the grant is spent in accordance within National Guidance and framework	monies spent that are not connected within the agreement may have to be repaid back to central government. increased demand in the programme could result in additional cost pressures on staff resources and equipment.	Medium 8 Serious (4) Unlikely (2)		• weekly monitoring of the budget to ensure that it is spent within the parameters of the Grant's agreement and spending remains within the financial envelope.	Allison Duggal	Control	Low 6 Significant (3) Unlikely (2)
<b>Review Comments</b>	12.11 reviewed with AD, SD, PM LG Reduced likelihood 12/11/2021						

## Strategic and Corporate Services

### Risk Register - Public Health

Risk Ref	Risk Title and Event	Owner	Last Review da	Next Review				
PH0111	<b>Covid 19 - School based screening services</b>	Allison Duggal	12/11/2021	12/02/2022				
<p>Academic year 19/20 - the service will complete a targeted catch up programme only which includes sign posting to opticians as a result there is a risk children's vision and/or hearing problems will go undetected.</p> <p>Academic year 20/21 - the service will complete NCMP for year R only, which will mean non delivery of a statutory function of year 6 NCMP. The service will complete a target hearing screen for year R which may risk hearing problems being undetected. Vision screening will be completed as normal.</p>								
Cause	Consequence	Current Risk	Previous Current Risk	Control / Action	Control / Action	Target Date	Target Risk	
<p>Academic year 19/20 significant proportion of year R children were not able to receive their vision and hearing screening due to covid (School Closures)</p> <p>Academic year 20/21 due to social distancing requirements and competing pressures including the immunisation programme, there are compacity restraints in the delivery of the statutory NCMP (YR R&amp; YR6) and vision and hearing screening in Year R.</p> <p>Covid has also exasperated the capacity and thus increased waiting times for vision and hearing services delivered by the NHS. (Our screening programmes refer into these services)</p>	<p>undetected vision and hearing problems may result loss of learning and the ability to rectify vision issues in a timely way. there is a concern signposting to opticians may result in greater up take in some groups than others creating a health inequality.</p> <p>Non delivery of NCMP in year 6 will result in a gap in surveillance data and have impact comparative reports on other authorities</p>	<p>Low</p> <p>6</p> <p>Moderate (2)</p> <p>Possible (3)</p>		<ul style="list-style-type: none"> <li>regular communications with parents, schools, KCC education leads, NHSE, CCG commissioner. the local optometry, specialist teaching and the school public health service</li> </ul>	Christy Holden	Control		<p>Low</p> <p>6</p> <p>Moderate (2)</p> <p>Possible (3)</p>
<b>Review Comments</b>	<p>12.11 reviewed with AD, SD, PM LG Reduced likelihood 12/11/2021</p>							

## Strategic and Corporate Services

### Risk Register - Public Health

Risk Ref	Risk Title and Event	Owner	Last Review da	Next Review			
PH0103	Covid -19 negative health outcomes	Allison Duggal	12/11/2021	12/02/2022			
A number of preventative services are either not being delivered or providing limited services offered virtually .							
Cause	Consequence	Current Risk	Previous Current Risk	Control / Action	Control / Action	Target Date	Target Risk
long term increase in health inequalities	Some services such as weight management have a reduced offer and there is a risk that the lockdown period will exacerbate these unhealthy behaviours and increasing future demand on primary care services.	Low		<ul style="list-style-type: none"> <li>Services have restarted and continue to prioritise areas of deprivation.</li> <li>Working with providers on increasing the digital offer such as weight management group classes. Investigating how to ensure those who should have received a health check invite are prioritised by need.</li> <li>Support providers to increase digital offer and follow national advice on recovery of mandated services.</li> </ul>	Christy Holden	Control	Low
		6			Christy Holden	Control	6
		Significant (3)					Significant (3)
		Unlikely (2)			Christy Holden	Control	Unlikely (2)
<b>Review Comments</b>	12.11 reviewed with AD, SD, PM LG Reduced likelihood to unlikely updated action to control 12/11/2021						