Appendix A

Corporate Risk Register - Summary Risk Profile – January 2025

Low = 1-6 Medium = 8-15 High =16-25

Risk No.*	Risk Title	Current Risk Rating	Target Risk Rating	Direction of Travel since Summer 2024
CRR0003	Securing resources to aid economic recovery and enabling infrastructure	High (20)	High (16)	DECREASE
CRR0009	Future financial and operating environment for local government	High (25)	High (16)	¢
CRR0014	Cyber and information security resilience	High (20)	High (20)	⇔
CRR0015	Sustainability of the social care market	High (25)	Medium (15)	⇔
CRR0039	Information Governance	Medium (15)	Medium (9)	⇔
CRR0042	Border fluidity, infrastructure, and regulatory arrangements	High (20)	High (16)	DECREASE
CRR0045	Maintaining effective governance and decision making in a challenging financial and operating environment	High (20)	Medium (10)	⇔
CRR0049	Fraud and Error	Medium (10)	Low (5)	⇔

CRR0052	Adaptation of KCC Services to Climate Change impacts	Medium (12)	Medium (9)	REVISED RISK
CRR0053	Asset Management and Degradation and associated impacts, linked to Capital Programme affordability	High (25)	High (16)	¢
CRR0056	SEND Delivery Improvement and High Needs Funding shortfall (NOTE: Risk assessment to be split between delivery improvement and funding)	High (25)	High (16)	¢
CRR0058	Capacity and capability of the workforce	High (16)	Medium (9)	⇔
CRR0059	Significant failure to bring forecast budget overspend under control within budget level assumed	High (25)	Medium (9)	⇔
CRR0063	Capacity to accommodate and care for Unaccompanied Asylum- Seeking (UAS) Children	Medium (12)	Medium (12)	DECREASE
CRR0064	Delivery of Effective Adult Social Care Services	High (20)	Medium (15)	\Leftrightarrow
CRR0065	Implementation of fit-for-purpose Oracle Cloud System	Medium (10)	Low (5)	NEW

*Each risk is allocated a unique code, which is retained even if a risk is transferred off the Corporate Register. Therefore, there will be some 'gaps' between risk IDs.

NB: Current & Target risk ratings: The 'current' risk rating refers to the current level of risk taking into account any mitigating controls already in place. The 'target residual' rating represents what is deemed to be a realistic level of risk to be achieved once any additional actions have been put in place. On some occasions the aim will be to contain risk at current level.

Likelihood & Impact Scales								
Likelihood	Very Unlikely (1)	Unlikely (2)	Possible (3)	Likely (4)	Very Likely (5)			
Impact	Minor (1)	Moderate (2)	Significant (3)	Serious (4)	Major (5)			