# Adult Social Care & Health (ASCH)

| ROW REF | Project  | Description of Project  | Total Cost of Scheme | Prior Years Spend | 2025-26 | 2026-27 | 2027-28 | 2028-29 |  |  |
|---------|--|---|----------------------|-------------------|---------|---------|---------|---------|--|--|
|         |  |   |                      |                   | Year 1  | Year 2  | Year 3  | Year 4  |  |  |
|         |  |   | £000s                | £000s             | £000s   | £000s   | £000s   | £000s   |  |  |
| 1       | Home Support Fund & Equipment [1] [2]                    | Provision of equipment and/or alterations to individuals' homes   | 2,500                |                   | 250     | 250     | 250     | 250     |  |  |
| 2       | Total Rolling Programmes [3]                             |   | 2,500                |                   | 250     | 250     | 250     | 250     |  |  |
|         | Kent Strategy for Services for Learning Disability (LD): |   |                      |                   |         |         |         |         |  |  |
| 3       | Learning Disability Good Day Programme                   | To provide dedicated space, accessible equipment and facilities for people with a learning disability within inclusive community settings across the county | 4,415                | 3,903             | 273     | 239     | 0       | 0       |  |  |
| 4       | CareCubed  | Purchase of software licenses   | 88                   | 36                | 26      | 26      | 0       | 0       |  |  |
| 5       | Total Individual Projects                                |   | 4,503                | 3,939             | 299     | 265     | 0       | 0       |  |  |
| 6       | Total - Adult Social Care & Health                       |   | 7,003                | 3,939             | 549     | 515     | 250     | 250     |  |  |

<sup>[1]</sup> These are projects that are relying on significant elements of unsecured funding and will only go ahead if the funding is achieved [2] Estimated allocations have been included for 2025-26 to 2034-35 [3] Rolling programmes have been included for 10 year capital programme

# Adult Social Care & Health (ASCH)

| ROW REF | Project  | Description of Project  | 2029-30 | 2030-31 | 2031-32 | 2032-33 | 2033-34 | 2034-35 |  |  |
|---------|--|---|---------|---------|---------|---------|---------|---------|--|--|
|         |  |   | Year 5  | Year 6  | Year 7  | Year 8  | Year 9  | Year 10 |  |  |
|         |  |   | £000s   | £000s   | £000s   | £000s   | £000s   | £000s   |  |  |
| 1       | Home Support Fund & Equipment [1] [2]                    | Provision of equipment and/or alterations to individuals' homes   | 250     | 250     | 250     | 250     | 250     | 250     |  |  |
| 2       | Total Rolling Programmes [3]                             |   | 250     | 250     | 250     | 250     | 250     | 250     |  |  |
|         | Kent Strategy for Services for Learning Disability (LD): |   |         |         |         |         |         |         |  |  |
| 3       | Learning Disability Good Day Programme                   | To provide dedicated space, accessible equipment and facilities for people with a learning disability within inclusive community settings across the county | 0       | 0       | 0       | 0       | 0       | 0       |  |  |
| 4       | CareCubed  | Purchase of software licenses   | 0       | 0       | 0       | 0       | 0       | 0       |  |  |
| 5       | Total Individual Projects                                |   | 0       | 0       | 0       | 0       | 0       | 0       |  |  |
| 6       | Total - Adult Social Care & Health                       |   | 250     | 250     | 250     | 250     | 250     | 250     |  |  |

<sup>[1]</sup> These are projects that are relying on significant elements of unsecured funding and will only go ahead if the funding is achieved [2] Estimated allocations have been included for 2025-26 to 2034-35 [3] Rolling programmes have been included for 10 year capital programme

### Children, Young People & Education (CYPE)

| ROW REF | Project  | Description of Project  | Total Cost of Scheme | Prior Years Spend | 2025-26 | 2026-27 | 2027-28 | 2028-29 |
|---------|--|---|----------------------|-------------------|---------|---------|---------|---------|
|         |  |   |                      |                   | Year 1  | Year 2  | Year 3  | Year 4  |
|         |  |   | £000s                | £000s             | £000s   | £000s   | £000s   | £000s   |
| 1       | Annual Planned Enhancement Programme [1][2]  | Planned and reactive capital projects to keep schools open and operational  | 82,116               |                   | 9,699   | 8,417   | 8,000   | 8,000   |
| 2       | Schools Capital Expenditure funded from Devolved Formula Capital Grants for Individual Schools | Enhancement of schools  | 45,000               |                   | 4,500   | 4,500   | 4,500   | 4,500   |
| 3       | Schools Capital Expenditure funded from Revenue  | Expenditure on capital projects by individual schools   | 50,000               |                   | 5,000   | 5,000   | 5,000   | 5,000   |
| 4       | Schools' Modernisation Programme [1][2]  | Improving and upgrading school buildings including removal of temporary classrooms  | 29,229               |                   | 7,096   | 6,133   | 2,000   | 2,000   |
| 5       | Total Rolling Programmes [3]   |   | 206,345              |                   | 26,295  | 24,050  | 19,500  | 19,500  |
|         | Basic Need Schemes - to provide additional pupil places:                                       |   |                      |                   |         |         |         |         |
| 6       | Basic Need KCP 2018 [1]  | Increasing the capacity of Kent's schools   | 42,717               | 41,817            | 900     | 0       | 0       | 0       |
| 7       | Basic Need KCP 2019 [1]  | Increasing the capacity of Kent's schools   | 103,383              | 73,735            | 23,359  | 6,289   | 0       | 0       |
| 8       | Basic Need KCP 2021-25 [1]   | Increasing the capacity of Kent's schools   | 14,104               | 2,288             | 478     | 2,834   | 8,504   | 0       |
| 9       | Basic Need KCP 2022-26 [1]   | Increasing the capacity of Kent's schools   | 13,306               | 6,932             | 1,500   | 3,874   | 1,000   | 0       |
| 10      | Basic Need KCP 2023-27 [1][2]  | Increasing the capacity of Kent's schools   | 57,483               | 3,999             | 15,795  | 22,568  | 13,210  | 1,573   |
| 11      | Basic Need KCP 2024-28 [1][2]  | Increasing the capacity of Kent's schools   | 35,189               | 1,812             | 9,933   | 22,120  | 1,324   | 0       |
|         | Other Projects   |   |                      | -                 |         |         |         |         |
| 12      | High Needs Provision   | Specific projects relating to high needs provision  | 82,209               | 27,258            | 13,990  | 22,409  | 9,800   | 6,252   |
| 13      | School Roofs   | Structural repairs to school roofs  | 4,609                | 4,102             | 507     | 0       | 0       | 0       |
| 14      | Childcare Expansion  | Grant funding for the provision of new places to support the expansion of 30 hours entitlement places for children aged 9 months - 3 year olds and wraparound provision for primary school aged children. | 2,409                | 282               | 2,127   | 0       | 0       | 0       |
| 15      | In-House Residential Provision   | Investment into creating in-house provisions for children and young people who are in high costing placements and/or unregulated or unregistered provision.   | 3,865                | 19                | 2,229   | 1,617   | 0       | 0       |
| 16      | Total Individual Projects  |   | 359,274              | 162,244           | 70,818  | 81,711  | 33,838  | 7,825   |
| 17      | Total - Children, Young People & Education   |   | 565,619              | 162,244           | 97,113  | 105,761 | 53,338  | 27,325  |

<sup>[1]</sup> These are projects that are relying on significant elements of unsecured funding and will only go ahead if the funding is achieved [2] Estimated allocations have been included for 2025-26 to 2034-35 [3] Rolling programmes have been included for 10 year capital programme

### Children, Young People & Education (CYPE)

| ROW REF | Project  | Description of Project  | 2029-30 | 2030-31 | 2031-32 | 2032-33 | 2033-34 | 2034-35 |  |  |
|---------|--|---|---------|---------|---------|---------|---------|---------|--|--|
|         |  |   | Year 5  | Year 6  | Year 7  | Year 8  | Year 9  | Year 10 |  |  |
|         |  |   | £000s   | £000s   | £000s   | £000s   | £000s   | £000s   |  |  |
| 1       | Annual Planned Enhancement Programme [1][2]  | Planned and reactive capital projects to keep schools open and operational  | 8,000   | 8,000   | 8,000   | 8,000   | 8,000   | 8,000   |  |  |
| 2       | Schools Capital Expenditure funded from Devolved Formula Capital Grants for Individual Schools | Enhancement of schools  | 4,500   | 4,500   | 4,500   | 4,500   | 4,500   | 4,500   |  |  |
| 3       | Schools Capital Expenditure funded from Revenue  | Expenditure on capital projects by individual schools   | 5,000   | 5,000   | 5,000   | 5,000   | 5,000   | 5,000   |  |  |
| 4       | Schools' Modernisation Programme [1][2]  | Improving and upgrading school buildings including removal of temporary classrooms  | 2,000   | 2,000   | 2,000   | 2,000   | 2,000   | 2,000   |  |  |
| 5       | Total Rolling Programmes [3]   |   | 19,500  | 19,500  | 19,500  | 19,500  | 19,500  | 19,500  |  |  |
|         | Basic Need Schemes - to provide additional pupil places:                                       |   |         |         |         |         |         |         |  |  |
| 6       | Basic Need KCP 2018 [1]  | Increasing the capacity of Kent's schools   | 0       | 0       | 0       | 0       | 0       | 0       |  |  |
| 7       | Basic Need KCP 2019 [1]  | Increasing the capacity of Kent's schools   | 0       | 0       | 0       | 0       | 0       | 0       |  |  |
| 8       | Basic Need KCP 2021-25 [1]   | Increasing the capacity of Kent's schools   | 0       | 0       | 0       | 0       | 0       | 0       |  |  |
| 9       | Basic Need KCP 2022-26 [1]   | Increasing the capacity of Kent's schools   | 0       | 0       | 0       | 0       | 0       | 0       |  |  |
| 10      | Basic Need KCP 2023-27 [1][2]  | Increasing the capacity of Kent's schools   | 338     | 0       | 0       | 0       | 0       | 0       |  |  |
| 11      | Basic Need KCP 2024-28 [1][2]  | Increasing the capacity of Kent's schools   | 0       | 0       | 0       | 0       | 0       | 0       |  |  |
|         | Other Projects   |   |         |         |         |         |         |         |  |  |
| 12      | High Needs Provision   | Specific projects relating to high needs provision  | 2,500   | 0       | 0       | 0       | 0       | 0       |  |  |
| 13      | School Roofs   | Structural repairs to school roofs  | 0       | 0       | 0       | 0       | 0       | 0       |  |  |
| 14      | Childcare Expansion  | Grant funding for the provision of new places to support the expansion of 30 hours entitlement places for children aged 9 months - 3 year olds and wraparound provision for primary school aged children. | 0       | 0       | 0       | 0       | 0       | 0       |  |  |
| 15      | In-House Residential Provision   | Investment into creating in-house provisions for children and young people who are in high costing placements and/or unregulated or unregistered provision.   | 0       | 0       | 0       | 0       | 0       | 0       |  |  |
| 16      | Total Individual Projects  |   | 2,838   | 0       | 0       | 0       | 0       | 0       |  |  |
| 17      | Total - Children, Young People & Education   |   | 22,338  | 19,500  | 19,500  | 19,500  | 19,500  | 19,500  |  |  |

<sup>[1]</sup> These are projects that are relying on significant elements of unsecured funding and will only go ahead if the funding is achieved

<sup>[2]</sup> Estimated allocations have been included for 2025-26 to 2034-35 [3] Rolling programmes have been included for 10 year capital programme

# Growth, Environment & Transport (GET)

| ROW REF | Project   | Description of Project  | Total Cost of Scheme | Prior Years Spend | 2025-26 | 2026-27 | 2027-28 | 2028-29 |
|---------|---|---|----------------------|-------------------|---------|---------|---------|---------|
|         |   |   |                      |                   | Year 1  | Year 2  | Year 3  | Year 4  |
|         |   |   | £000s                | £000s             | £000s   | £000s   | £000s   | £000s   |
|         | Growth & Communities  |   |                      |                   |         |         |         |         |
| 1       | Country Parks Access and Development  | Improvements and adaptations to country parks   | 756                  |                   | 126     | 70      | 70      | 70      |
| 2       | Public Rights of Way (PROW)   | Structural improvements of public rights of way   | 10,804               |                   | 2,221   | 1,383   | 900     | 900     |
| 3       | Public Sports Facilities Improvement  | Capital grants for new provision/refurbishment of sports facilities and projects in the community   | 750                  |                   | 75      | 75      | 75      | 75      |
| 4       | Village Halls and Community Centres   | Capital Grants for improvements and adaptations to village halls and community centres  | 793                  |                   | 118     | 75      | 75      | 75      |
|         | Transportation  |   |                      |                   |         |         |         |         |
| 5       | Highways Asset Management/Annual Maintenance [1] [2]                        | Maintaining Kent's roads  | 603,372              |                   | 55,100  | 61,496  | 61,320  | 61,320  |
| 6       | Integrated Transport Schemes [1] [2]  | Improvements to road safety   | 39,941               |                   | 4,373   | 3,952   | 3,952   | 3,952   |
| 7       | Old Highways Schemes, Residual Works, Land<br>Compensation Act (LCA) Part 1 | Old Highways Schemes, Residual Works, LCA Part 1  | 93                   |                   | 80      | 13      | 0       | 0       |
| 8       | Total Rolling Programmes [3]  |   | 656,509              |                   | 62,093  | 67,064  | 66,392  | 66,392  |
|         | Growth & Communities  |   |                      |                   |         |         |         |         |
| 9       | Digital Autopsy   | To provide a body storage and digital autopsy facility  | 3,065                | 305               | 90      | 2,670   | 0       | 0       |
|         |   |   | ,                    |                   |         | ,       |         |         |
| 10      | Essella Road Bridge (PROW)  | Urgent works to ensure footbridge remains open  | 1,600                | 191               | 629     | 520     | 260     | 0       |
| 11      | Public Mortuary   | To consider options for the provision of a public mortuary  | 3,000                | 0                 | 0       | 0       | 3,000   | 0       |
| 12      | Innovation Investment Initiative (i3)                                       | Provision of loans to small and medium enterprises with the potential for innovation and growth, helping them to improve their productivity and create jobs | 10,375               | 7,379             | 1,190   | 1,100   | 706     | 0       |
| 13      | Javelin Way Development   | To provide accommodation for creative industries and the creation of industrial units   | 12,631               | 12,599            | 0       | 0       | 32      | 0       |
| 14      | Kent & Medway Business Fund   | Loan fund using recycled receipts from Regional Growth Fund, TIGER and Escalate, to enable creation of jobs and support business start ups                  | 31,073               | 22,316            | 1,675   | 1,709   | 1,743   | 1,768   |
| 15      | Kent & Medway Business Fund - Small Business Boost                          | Loan fund using recycled receipts from Regional Growth Fund, TIGER and Escalate, aimed at helping small businesses  | 12,268               | 2,977             | 1,778   | 1,813   | 1,849   | 1,876   |

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| ROW REF | Project  | Description of Project   | Total Cost of Scheme | Prior Years Spend | 2025-26 | 2026-27 | 2027-28 | 2028-29 |
|---------|--|--|----------------------|-------------------|---------|---------|---------|---------|
|         |  |  |                      |                   | Year 1  | Year 2  | Year 3  | Year 4  |
|         |  |  | £000s                | £000s             | £000s   | £000s   | £000s   | £000s   |
| 16      | Kent Empty Property Initiative - No Use Empty (NUE)              | Bringing long term empty properties including commercial buildings and vacant sites back into use as quality housing accommodation   | 73,237               | 60,251            | 2,567   | 1,087   | 6,315   | 3,017   |
| 17      | The Kent Broadband Voucher Scheme                                | Voucher scheme to benefit properties in hard to reach locations  | 2,862                | 514               | 533     | 1,298   | 517     | 0       |
|         | Environment & Circular Economy                                   |  |                      |                   |         |         |         |         |
| 18      | Energy and Water Efficiency Investment Fund - External           | Recycling loan fund for energy efficiency projects   | 2,876                | 2,711             | 57      | 49      | 35      | 23      |
| 19      | Energy Reduction and Water Efficiency Investment - KCC           | Recycling loan fund for energy efficiency projects   | 2,439                | 2,308             | 27      | 27      | 25      | 19      |
| 20      | Leigh (Medway) Flood Storage Area                                | Contribution to partnership-funded projects to provide flood defences for the River Medway   | 2,500                | 2,053             | 447     | 0       | 0       | 0       |
| 21      | Kings Hill Solar Farm  | Construction of a solar farm   | 5,038                | 4,897             | 141     | 0       | 0       | 0       |
| 22      | Maidstone Heat Network   | To install heat pumps in offices in Maidstone  | 408                  | 332               | 76      | 0       | 0       | 0       |
| 23      | New Transfer Station - Folkestone & Hythe [1]                    | To provide a new waste transfer station in Folkestone & Hythe  | 10,302               | 644               | 5,100   | 4,558   | 0       | 0       |
| 24      | Surface Water Flood Risk Management                              | To provide flood risk management and climate adaptation investment in capital infrastructure across Kent, to reduce the significant risks of local flooding and adapt to the impacts of climate change which are predicted to be substantial on the county | 5,493                | 765               | 600     | 628     | 500     | 500     |
| 25      | Windmill Asset Management & Weatherproofing                      | Works to ensure Windmills are in a safe and weatherproof condition   | 1,794                | 1,286             | 100     | 186     | 100     | 122     |
| 26      | Local Authority Treescape Fund (LATF)                            | Tree planting programme funded by grant  | 979                  | 646               | 152     | 125     | 56      | 0       |
| 27      | Local Nutrient Mitigation Fund                                   | Grant funding to ensure a dedicated resource to respond to housing stalling resulting from nutrient pollution  | 9,800                | 7,000             | 2,800   | 0       | 0       | 0       |
| 28      | Reuse Shop at Allington Household Waste Recycling Centre         | Capital contributions to the provision of a reuse shop   | 360                  | 44                | 50      | 50      | 50      | 166     |
|         | Transportation   |  |                      |                   |         |         |         |         |
| 29      | A2 Off Slip Wincheap, Canterbury [1]                             | To deliver an off-slip in the coastbound direction   | 4,400                | 0                 | 1,500   | 2,199   | 701     | 0       |
| 30      | A228 and B2160 Junction Improvements with B2017 Badsell Road [1] | Junction improvements  | 4,790                | 878               | 3,897   | 15      | 0       | 0       |
| 31      | A28 Chart Road, Ashford [1]                                      | Strategic highway improvement  | 29,699               | 4,549             | 3,819   | 11,061  | 10,190  | 80      |
| 32      | Bath Street, Gravesend   | Bus Lane project - Fastrack programme extension  | 5,520                | 5,095             | 425     | 0       | 0       | 0       |
| 33      | Dover Bus Rapid Transit  | To provide a high quality and reliable public transport service in the Dover area, funded from Housing Infrastructure funding  | 25,899               | 25,654            | 185     | 60      | 0       | 0       |

| ROW REF | Project  | Description of Project   | Total Cost of Scheme | Prior Years Spend | 2025-26 | 2026-27 | 2027-28 | 2028-29 |
|---------|--|--|----------------------|-------------------|---------|---------|---------|---------|
|         |  |  |                      |                   | Year 1  | Year 2  | Year 3  | Year 4  |
|         |  |  | £000s                | £000s             | £000s   | £000s   | £000s   | £000s   |
| 34      | Fastrack Full Network - Bean Road Tunnels [1]  | Construction of a tunnel linking Bluewater and the Eastern Quarry Development  | 23,539               | 2,903             | 11,439  | 9,197   | 0       | 0       |
| 35      | Green Corridors  | Programme of schemes to improve walking and cycling in Ebbsfeet  | 6,591                | 2,526             | 3,990   | 75      | 0       | 0       |
| 36      | Herne Relief Road [1]  | Provision of an alternative route between Herne Bay and Canterbury to avoid Herne village  | 9,076                | 9,076             | 0       | 0       | 0       | 0       |
| 37      | Housing Infrastructure Fund - Swale Infrastructure Projects  | Improvements to A249 Junctions at Grovehurst Road and Keycol Roundabout  | 45,199               | 35,890            | 9,124   | 185     | 0       | 0       |
| 38      | Kent Active Travel Fund Phase 3  | Investment in active travel initiatives as an alternative to the travelling public for shorter journeys                                  | 2,039                | 1,800             | 239     | 0       | 0       | 0       |
| 39      | Kent Active Travel Fund Phase 4  | Investment in active travel initiatives as an alternative to the travelling public for shorter journeys                                  | 2,698                | 1,782             | 916     | 0       | 0       | 0       |
| 40      | Bearsted Road Improvements - formerly Kent Medical Campus (National Productivity Investment Fund - NPIF) | Project to ease congestion in Maidstone  | 14,357               | 8,278             | 6,049   | 30      | 0       | 0       |
| 41      | Kent Thameside Strategic Transport Programme (Thamesway) [1]   | Strategic highway improvement in Dartford & Gravesham  | 9,095                | 2,525             | 1,036   | 5,534   | 0       | 0       |
| 42      | LED Conversion   | Upgrading street lights to more energy efficient LED lanterns & implementation of Central Monitoring System                              | 40,604               | 40,329            | 275     | 0       | 0       | 0       |
| 43      | Maidstone Integrated Transport [1]   | Improving transport links with various schemes in Maidstone  | 14,079               | 13,943            | 136     | 0       | 0       | 0       |
| 44      | Rathmore Road Link   | Road improvement scheme  | 7,808                | 7,777             | 31      | 0       | 0       | 0       |
| 45      | Sturry Link Road, Canterbury [1]   | Construction of bypass   | 43,774               | 6,072             | 1,646   | 26,486  | 9,111   | 301     |
| 46      | Thanet Parkway   | Construction of Thanet Parkway Railway Station to enhance rail access in east Kent and act as a catalyst for economic and housing growth | 43,225               | 42,933            | 292     | 0       | 0       | 0       |
| 47      | A229 Bluebell Hill M2 & M20 Interchange Upgrades [4]   | Initial works for a scheme to upgrade junctions to increase capacity and provide free flowing interchange wherever possible              | 7,000                | 3,198             | 3,802   | 0       | 0       | 0       |
| 48      | North Thanet Link (formerly known as A28 Birchington) [4]  | Initial works on the creation of a relief road   | 4,294                | 4,002             | 292     | 0       | 0       | 0       |

| ROW REF | Project  | Description of Project  | Total Cost of Scheme | Prior Years Spend | 2025-26 | 2026-27 | 2027-28 | 2028-29 |
|---------|--|---|----------------------|-------------------|---------|---------|---------|---------|
|         |  |   |                      |                   | Year 1  | Year 2  | Year 3  | Year 4  |
|         |  |   | £000s                | £000s             | £000s   | £000s   | £000s   | £000s   |
| 49      | Zebra Funding - Electric Buses and infrastructure                | Grant funded projects for electric buses and infrastructure   | 9,526                | 8,234             | 1,292   | 0       | 0       | 0       |
| 50      | Folkestone Brighter Futures                                      | A package of transport and public realm improvements from Folkestone Central Station through to the Town Centre, funded from Levelling Up Fund 2, which KCC are delivering on behalf of Folkestone and Hythe District Council | 15,953               | 5,254             | 10,279  | 420     | 0       | 0       |
| 51      | Local Electric Vehicle Infrastructure (LEVI) [1]                 | Grant funded project to provide electric vehicle infrastructure   | 12,280               | 0                 | 525     | 762     | 1,106   | 1,128   |
| 52      | National Bus Strategy - Bus Service Improvement Plan             | Part of the National Bus Strategy for England to provide improved quality buses and services  | 14,660               | 13,560            | 1,100   | 0       | 0       | 0       |
| 53      | M20 Junction 7   | Highway improvements at M20 junction 7  | 6,622                | 164               | 1,826   | 4,578   | 54      | 0       |
| 54      | Thames Way (STIPS)   |   | 3,380                | 1,000             | 2,380   | 0       | 0       | 0       |
| 55      | Manston to Haine Link [1]  | A package of new highway links and improved highway infrastructure linking strategic development in Westwood and Manston  | 17,514               | 80                | 373     | 2,945   | 8,345   | 5,771   |
| 56      | Ebbsfleet Development Corporation (EDC) Landscaping Improvements | To deliver an exemplar approach to design and maintenance of green infrastructure and the creation of ecological value at key gateways into the Garden City   | 1,878                | 150               | 1,728   | 0       | 0       | 0       |
| 57      | Tunnel Fans  | To enhance fans at Chestfield Tunnel  | 1,000                | 0                 | 1,000   | 0       | 0       | 0       |
| 58      | Total Individual Projects  |   | 618,599              | 376,870           | 87,608  | 79,367  | 44,695  | 14,771  |
| 59      | Total - Growth, Environment & Transport                          |   | 1,275,108            | 376,870           | 149,701 | 146,431 | 111,087 | 81,163  |

<sup>[1]</sup> These are projects that are relying on significant elements of unsecured funding and will only go ahead if the funding is achieved [2] Estimated allocations have been included for 2025-26 to 2034-35 [3] Rolling programmes have been included for 10 year capital programme [4] Initial works only are reflected, with the main scheme in the Potential Projects section, whilst awaiting award of funding.

| ROW REF | Project   | Description of Project  | 2029-30 | 2030-31 | 2031-32 | 2032-33 | 2033-34 | 2034-35 |
|---------|---|---|---------|---------|---------|---------|---------|---------|
|         |   |   | Year 5  | Year 6  | Year 7  | Year 8  | Year 9  | Year 10 |
|         |   |   | £000s   | £000s   | £000s   | £000s   | £000s   | £000s   |
|         | Growth & Communities  |   |         |         |         |         |         |         |
| 1       | Country Parks Access and Development  | Improvements and adaptations to country parks   | 70      | 70      | 70      | 70      | 70      | 70      |
| 2       | Public Rights of Way (PROW)   | Structural improvements of public rights of way   | 900     | 900     | 900     | 900     | 900     | 900     |
| 3       | Public Sports Facilities Improvement  | Capital grants for new provision/refurbishment of sports facilities and projects in the community   | 75      | 75      | 75      | 75      | 75      | 75      |
| 4       | Village Halls and Community Centres   | Capital Grants for improvements and adaptations to village halls and community centres  | 75      | 75      | 75      | 75      | 75      | 75      |
|         | Transportation  |   |         |         |         |         |         |         |
| 5       | Highways Asset Management/Annual Maintenance [1] [2]                        | Maintaining Kent's roads  | 61,320  | 61,320  | 61,320  | 61,320  | 61,320  | 61,320  |
| 6       | Integrated Transport Schemes [1] [2]  | Improvements to road safety   | 3,952   | 3,952   | 3,952   | 3,952   | 3,952   | 3,952   |
| 7       | Old Highways Schemes, Residual Works, Land<br>Compensation Act (LCA) Part 1 | Old Highways Schemes, Residual Works, LCA Part 1  | 0       | 0       | 0       | 0       | 0       | 0       |
| 8       | Total Rolling Programmes [3]  |   | 66,392  | 66,392  | 66,392  | 66,392  | 66,392  | 66,392  |
|         | Growth & Communities  |   |         |         |         |         |         |         |
| 9       | Digital Autopsy   | To provide a body storage and digital autopsy facility  | 0       | 0       | 0       | 0       | 0       | 0       |
| 10      | Essella Road Bridge (PROW)  | Urgent works to ensure footbridge remains open  | 0       | 0       | 0       | 0       | 0       | 0       |
| 11      | Public Mortuary   | To consider options for the provision of a public mortuary  | 0       | 0       | 0       | 0       | 0       | 0       |
| 12      | Innovation Investment Initiative (i3)                                       | Provision of loans to small and medium enterprises with the potential for innovation and growth, helping them to improve their productivity and create jobs | 0       | 0       | 0       | 0       | 0       | 0       |
| 13      | Javelin Way Development   | To provide accommodation for creative industries and the creation of industrial units   | 0       | 0       | 0       | 0       | 0       | 0       |
| 14      | Kent & Medway Business Fund   | Loan fund using recycled receipts from Regional Growth Fund, TIGER and Escalate, to enable creation of jobs and support business start ups                  | 1,862   | 0       | 0       | 0       | 0       | 0       |
| 15      | Kent & Medway Business Fund - Small Business Boost                          | Loan fund using recycled receipts from Regional Growth Fund, TIGER and Escalate, aimed at helping small businesses  | 1,975   | 0       | 0       | 0       | 0       | 0       |

| ROW REF | Project  | Description of Project   | 2029-30 | 2030-31 | 2031-32 | 2032-33 | 2033-34 | 2034-35 |
|---------|--|--|---------|---------|---------|---------|---------|---------|
|         |  |  | Year 5  | Year 6  | Year 7  | Year 8  | Year 9  | Year 10 |
|         |  |  | £000s   | £000s   | £000s   | £000s   | £000s   | £000s   |
| 16      | Kent Empty Property Initiative - No Use Empty (NUE)              | Bringing long term empty properties including commercial buildings and vacant sites back into use as quality housing accommodation   | 0       | 0       | 0       | 0       | 0       | 0       |
| 17      | The Kent Broadband Voucher Scheme                                | Voucher scheme to benefit properties in hard to reach locations  | 0       | 0       | 0       | 0       | 0       | 0       |
|         | Environment & Circular Economy                                   |  |         |         |         |         |         |         |
| 18      | Energy and Water Efficiency Investment Fund - External           | Recycling loan fund for energy efficiency projects   | 1       | 0       | 0       | 0       | 0       | 0       |
| 19      | Energy Reduction and Water Efficiency Investment - KCC           | Recycling loan fund for energy efficiency projects   | 17      | 14      | 2       | 0       | 0       | 0       |
| 20      | Leigh (Medway) Flood Storage Area                                | Contribution to partnership-funded projects to provide flood defences for the River Medway   | 0       | 0       | 0       | 0       | 0       | 0       |
| 21      | Kings Hill Solar Farm  | Construction of a solar farm   | 0       | 0       | 0       | 0       | 0       | 0       |
| 22      | Maidstone Heat Network   | To install heat pumps in offices in Maidstone  | 0       | 0       | 0       | 0       | 0       | 0       |
| 23      | New Transfer Station - Folkestone & Hythe [1]                    | To provide a new waste transfer station in Folkestone & Hythe  | 0       | 0       | 0       | 0       | 0       | 0       |
| 24      | Surface Water Flood Risk Management                              | To provide flood risk management and climate adaptation investment in capital infrastructure across Kent, to reduce the significant risks of local flooding and adapt to the impacts of climate change which are predicted to be substantial on the county | 500     | 500     | 500     | 500     | 500     | 0       |
| 25      | Windmill Asset Management & Weatherproofing                      | Works to ensure Windmills are in a safe and weatherproof condition   | 0       | 0       | 0       | 0       | 0       | 0       |
| 26      | Local Authority Treescape Fund (LATF)                            | Tree planting programme funded by grant  | 0       | 0       | 0       | 0       | 0       | 0       |
| 27      | Local Nutrient Mitigation Fund                                   | Grant funding to ensure a dedicated resource to respond to housing stalling resulting from nutrient pollution  | 0       | 0       | 0       | 0       | 0       | 0       |
| 28      | Reuse Shop at Allington Household Waste Recycling Centre         | Capital contributions to the provision of a reuse shop   | 0       | 0       | 0       | 0       | 0       | 0       |
|         | Transportation   |  |         |         |         |         |         |         |
| 29      | A2 Off Slip Wincheap, Canterbury [1]                             | To deliver an off-slip in the coastbound direction   | 0       | 0       | 0       | 0       | 0       | 0       |
| 30      | A228 and B2160 Junction Improvements with B2017 Badsell Road [1] | Junction improvements  | 0       | 0       | 0       | 0       | 0       | 0       |
| 31      | A28 Chart Road, Ashford [1]                                      | Strategic highway improvement  | 0       | 0       | 0       | 0       | 0       | 0       |
| 32      | Bath Street, Gravesend   | Bus Lane project - Fastrack programme extension  | 0       | 0       | 0       | 0       | 0       | 0       |
| 33      | Dover Bus Rapid Transit  | To provide a high quality and reliable public transport service in the Dover area, funded from Housing Infrastructure funding  | 0       | 0       | 0       | 0       | 0       | 0       |

| ROW REF | Project  | Description of Project   | 2029-30 | 2030-31 | 2031-32 | 2032-33 | 2033-34 | 2034-35 |
|---------|--|--|---------|---------|---------|---------|---------|---------|
|         |  |  | Year 5  | Year 6  | Year 7  | Year 8  | Year 9  | Year 10 |
|         |  |  | £000s   | £000s   | £000s   | £000s   | £000s   | £000s   |
| 34      | Fastrack Full Network - Bean Road Tunnels [1]  | Construction of a tunnel linking Bluewater and the Eastern Quarry<br>Development   | 0       | 0       | 0       | 0       | 0       | 0       |
| 35      | Green Corridors  | Programme of schemes to improve walking and cycling in Ebbsfeet  | 0       | 0       | 0       | 0       | 0       | 0       |
| 36      | Herne Relief Road [1]  | Provision of an alternative route between Herne Bay and Canterbury to avoid Herne village  | 0       | 0       | 0       | 0       | 0       | 0       |
| 37      | Housing Infrastructure Fund - Swale Infrastructure Projects  | Improvements to A249 Junctions at Grovehurst Road and Keycol Roundabout  | 0       | 0       | 0       | 0       | 0       | 0       |
| 38      | Kent Active Travel Fund Phase 3  | Investment in active travel initiatives as an alternative to the travelling public for shorter journeys                                  | 0       | 0       | 0       | 0       | 0       | 0       |
| 39      | Kent Active Travel Fund Phase 4  | Investment in active travel initiatives as an alternative to the travelling public for shorter journeys                                  | 0       | 0       | 0       | 0       | 0       | 0       |
| 40      | Bearsted Road Improvements - formerly Kent Medical Campus (National Productivity Investment Fund - NPIF) | Project to ease congestion in Maidstone  | 0       | 0       | 0       | 0       | 0       | 0       |
| 41      | Kent Thameside Strategic Transport Programme (Thamesway) [1]   | Strategic highway improvement in Dartford & Gravesham  | 0       | 0       | 0       | 0       | 0       | 0       |
| 42      | LED Conversion   | Upgrading street lights to more energy efficient LED lanterns & implementation of Central Monitoring System                              | 0       | 0       | 0       | 0       | 0       | 0       |
| 43      | Maidstone Integrated Transport [1]   | Improving transport links with various schemes in Maidstone  | 0       | 0       | 0       | 0       | 0       | 0       |
| 44      | Rathmore Road Link   | Road improvement scheme  | 0       | 0       | 0       | 0       | 0       | 0       |
| 45      | Sturry Link Road, Canterbury [1]   | Construction of bypass   | 68      | 90      | 0       | 0       | 0       | 0       |
| 46      | Thanet Parkway   | Construction of Thanet Parkway Railway Station to enhance rail access in east Kent and act as a catalyst for economic and housing growth | 0       | 0       | 0       | 0       | 0       | 0       |
| 47      | A229 Bluebell Hill M2 & M20 Interchange Upgrades [4]   | Initial works for a scheme to upgrade junctions to increase capacity and provide free flowing interchange wherever possible              | 0       | 0       | 0       | 0       | 0       | 0       |
| 48      | North Thanet Link (formerly known as A28 Birchington) [4]  | Initial works on the creation of a relief road   | 0       | 0       | 0       | 0       | 0       | 0       |

| ROW REF | Project  | Description of Project  | 2029-30 | 2030-31 | 2031-32 | 2032-33 | 2033-34 | 2034-35 |
|---------|--|---|---------|---------|---------|---------|---------|---------|
|         |  |   | Year 5  | Year 6  | Year 7  | Year 8  | Year 9  | Year 10 |
|         |  |   | £000s   | £000s   | £000s   | £000s   | £000s   | £000s   |
| 49      | Zebra Funding - Electric Buses and infrastructure                | Grant funded projects for electric buses and infrastructure   | 0       | 0       | 0       | 0       | 0       | 0       |
| 50      | Folkestone Brighter Futures                                      | A package of transport and public realm improvements from Folkestone Central Station through to the Town Centre, funded from Levelling Up Fund 2, which KCC are delivering on behalf of Folkestone and Hythe District Council | 0       | 0       | 0       | 0       | 0       | 0       |
| 51      | Local Electric Vehicle Infrastructure (LEVI) [1]                 | Grant funded project to provide electric vehicle infrastructure   | 1,150   | 1,171   | 1,193   | 1,215   | 4,030   | 0       |
| 52      | National Bus Strategy - Bus Service Improvement Plan             | Part of the National Bus Strategy for England to provide improved quality buses and services  | 0       | 0       | 0       | 0       | 0       | 0       |
| 53      | M20 Junction 7   | Highway improvements at M20 junction 7  | 0       | 0       | 0       | 0       | 0       | 0       |
| 54      | Thames Way (STIPS)   |   | 0       | 0       | 0       | 0       | 0       | 0       |
| 55      | Manston to Haine Link [1]  | A package of new highway links and improved highway infrastructure linking strategic development in Westwood and Manston  | 0       | 0       | 0       | 0       | 0       | 0       |
| 56      | Ebbsfleet Development Corporation (EDC) Landscaping Improvements | To deliver an exemplar approach to design and maintenance of green infrastructure and the creation of ecological value at key gateways into the Garden City   | 0       | 0       | 0       | 0       | 0       | 0       |
| 57      | Tunnel Fans  | To enhance fans at Chestfield Tunnel  | 0       | 0       | 0       | 0       | 0       | 0       |
| 58      | Total Individual Projects  |   | 5,573   | 1,775   | 1,695   | 1,715   | 4,530   | 0       |
|         |  |   |         |         |         |         |         |         |
| 59      | Total - Growth, Environment & Transport                          |   | 71,965  | 68,167  | 68,087  | 68,107  | 70,922  | 62,608  |

<sup>[1]</sup> These are projects that are relying on significant elements of unsecured funding and will only go ahead if the funding is achieved [2] Estimated allocations have been included for 2025-26 to 2034-35 [3] Rolling programmes have been included for 10 year capital programme [4] Initial works only are reflected, with the main scheme in the Potential Projects section, whilst awaiting award of funding.

### Chief Executive's Department (CED)

| ROW REF | Project                              | Description of Project                                       | Total Cost of Scheme | Prior Years Spend | 2025-26 | 2026-27 | 2027-28 | 2028-29 |
|---------|--------------------------------------|--|----------------------|-------------------|---------|---------|---------|---------|
|         |                                      |  |                      |                   | Year 1  | Year 2  | Year 3  | Year 4  |
|         |                                      |  | £000s                | £000s             | £000s   | £000s   | £000s   | £000s   |
|         |                                      |  |                      |                   |         |         |         |         |
| 1       | Feasibility Fund [1]                 | Forward funding to enable future projects assess feasibility | 3,973                | 1,634             | -1,655  | 3,994   | 0       | 0       |
| 2       | Total Individual Projects            |  | 3,973                | 1,634             | -1,655  | 3,994   | 0       | 0       |
|         |                                      |  |                      |                   |         |         |         |         |
| 3       | Total - Chief Executive's Department |  | 3,973                | 1,634             | 1,655   | 3,994   | 0       | 0       |

<sup>[1]</sup> These are projects that are relying on significant elements of unsecured funding and will only go ahead if the funding is achieved [2] Estimated allocations have been included for 2025-26 to 2034-35 [3] Rolling programmes have been included for 10 year capital programme

### Chief Executive's Department (CED)

| ROW REF | Project                              | Description of Project                                       | 2029-30 | 2030-31 | 2031-32 | 2032-33 | 2033-34 | 2034-35 |
|---------|--------------------------------------|--|---------|---------|---------|---------|---------|---------|
|         |                                      |  | Year 5  | Year 6  | Year 7  | Year 8  | Year 9  | Year 10 |
|         |                                      |  | £000s   | £000s   | £000s   | £000s   | £000s   | £000s   |
|         |                                      |  |         |         |         |         |         |         |
| 1       | Feasibility Fund [1]                 | Forward funding to enable future projects assess feasibility | 0       | 0       | 0       | 0       | 0       | 0       |
| 2       | Total Individual Projects            |  | 0       | 0       | 0       | 0       | 0       | 0       |
|         |                                      |  |         |         |         |         |         |         |
| 3       | Total - Chief Executive's Department |  | 0       | 0       | 0       | 0       | 0       | 0       |

<sup>[1]</sup> These are projects that are relying on significant elements of unsecured funding and will only go ahead if the funding is achieved [2] Estimated allocations have been included for 2025-26 to 2034-35 [3] Rolling programmes have been included for 10 year capital programme

# Deputy Chief Executive's Department (DCED)

| ROW REF | Project  | Description of Project  | Total Cost of Scheme | Prior Years Spend | 2025-26 | 2026-27 | 2027-28 | 2028-29 |
|---------|--|---|----------------------|-------------------|---------|---------|---------|---------|
|         |  |   |                      |                   | Year 1  | Year 2  | Year 3  | Year 4  |
|         |  |   | £000s                | £000s             | £000s   | £000s   | £000s   | £000s   |
| 1       | Corporate Property Strategic Capital Delivery [1] [2]                                  | Costs associated with delivering the capital programme  | 25,000               |                   | 2,500   | 2,500   | 2,500   | 2,500   |
| 2       | Disposal Costs [1]   | Costs of disposing of surplus property  | 6,500                |                   | 650     | 650     | 650     | 650     |
| 3       | Modernisation of Assets (MOA) [1]  | Maintaining KCC estates   | 35,268               |                   | 8,163   | 5,310   | 3,000   | 795     |
| 4       | Total Rolling Programmes [3]   |   | 66,768               |                   | 11,313  | 8,460   | 6,150   | 3,945   |
|         | I  |   |                      |                   |         |         |         |         |
| 5       |  | Strategic utilisation of assets in order to achieve revenue savings and capital receipts  | 2,675                | 926               | 1,749   | 0       | 0       | 0       |
| 6       | Strategic Estate Programme   | Options for the council's future strategic estate   | 20,000               | 2,367             | 5,250   | 7,000   | 5,383   | 0       |
| 7       | Strategic Reset Programme [1]  | Shape our organisation through our people, technology & infrastructure, identifying & connecting priority projects for maximum impact | 6,768                | 2,062             | 2,234   | 2,472   | 0       | 0       |
| 8       | Dover Discovery Centre [1]   | Refurbishment to make the building fit for purpose  | 8,430                | 6,580             | 1,850   | 0       | 0       | 0       |
| 10      | Additional accommodation requirements for unaccompanied asylum seeking children (UASC) | To provide suitable accommodation requirements for UASC   | 37,834               | 32,484            | 5,350   | 0       | 0       | 0       |
| 11      | Total Individual Projects  |   | 75,707               | 44,419            | 16,433  | 9,472   | 5,383   | 0       |
| 12      | Total - Deputy Chief Executive s Department  |   | 142,475              | 44,419            | 27,746  | 17,932  | 11,533  | 3,945   |

<sup>[1]</sup> These are projects that are relying on significant elements of unsecured funding and will only go ahead if the funding is achieved

<sup>[2]</sup> Estimated allocations have been included for 2025-26 to 2034-35

<sup>[3]</sup> Rolling programmes have been included for 10 year capital programme

# Deputy Chief Executive's Department (DCED)

| ROW REF | Project  | Description of Project  | 2029-30 | 2030-31 | 2031-32 | 2032-33 | 2033-34 | 2034-35 |
|---------|--|---|---------|---------|---------|---------|---------|---------|
|         |  |   | Year 5  | Year 6  | Year 7  | Year 8  | Year 9  | Year 10 |
|         |  |   | £000s   | £000s   | £000s   | £000s   | £000s   | £000s   |
| 1       | Corporate Property Strategic Capital Delivery [1] [2]                                  | Costs associated with delivering the capital programme  | 2,500   | 2,500   | 2,500   | 2,500   | 2,500   | 2,500   |
| 2       | Disposal Costs [1]   | Costs of disposing of surplus property  | 650     | 650     | 650     | 650     | 650     | 650     |
| 3       | Modernisation of Assets (MOA) [1]  | Maintaining KCC estates   | 3,000   | 3,000   | 3,000   | 3,000   | 3,000   | 3,000   |
| 4       | Total Rolling Programmes [3]   |   | 6,150   | 6,150   | 6,150   | 6,150   | 6,150   | 6,150   |
|         |  |   |         |         |         |         |         |         |
| 5       | Asset Utilisation  | Strategic utilisation of assets in order to achieve revenue savings and capital receipts  | 0       | 0       | 0       | 0       | 0       | 0       |
| 6       | Strategic Estate Programme   | Options for the council's future strategic estate   | 0       | 0       | 0       | 0       | 0       | 0       |
| 7       | Strategic Reset Programme [1]  | Shape our organisation through our people, technology & infrastructure, identifying & connecting priority projects for maximum impact | 0       | 0       | 0       | 0       | 0       | 0       |
| 8       | Dover Discovery Centre [1]   | Refurbishment to make the building fit for purpose  | 0       | 0       | 0       | 0       | 0       | 0       |
| 10      | Additional accommodation requirements for unaccompanied asylum seeking children (UASC) | To provide suitable accommodation requirements for UASC   | 0       | 0       | 0       | 0       | 0       | 0       |
| 11      | Total Individual Projects  |   | 0       | 0       | 0       | 0       | 0       | 0       |
| 12      | Total - Deputy Chief Executive s Department  |   | 6,150   | 6,150   | 6,150   | 6,150   | 6,150   | 6,150   |

<sup>[1]</sup> These are projects that are relying on significant elements of unsecured funding and will only go ahead if the funding is achieved

<sup>[2]</sup> Estimated allocations have been included for 2025-26 to 2034-35

<sup>[3]</sup> Rolling programmes have been included for 10 year capital programme