

APPENDIX D - High Level 2025-28 Revenue Plan and Financing

2024-25				2025-26			INDICATIVE FOR PLANNING PURPOSES					
Core £000s	External £000s	Total £000s		Core £000s	External £000s	Total £000s	Core £000s	External £000s	Total £000s	Core £000s	External £000s	Total £000s
			Original base budget	1,429,506.8	0.0	1,429,506.8	1,529,659.5	0.0	1,529,659.5	1,603,904.1	0.0	1,603,904.1
			internal base adjustments	-836.6	836.6	0.0	0.0	0.0	0.0	0.0	0.0	0.0
1,315,610.6		1,315,610.6	Revised Base	1,428,670.2	836.6	1,429,506.8	1,529,659.5	0.0	1,529,659.5	1,603,904.1	0.0	1,603,904.1
			SPENDING									
31,721.5		31,721.5	Base Budget Changes	10,320.7	-744.1	9,576.6	-100.0	0.0	-100.0	4,000.0	0.0	4,000.0
35.0		35.0	Reduction in Grant Income	3,234.7	11,276.2	14,510.9	0.0	0.0	0.0	0.0	0.0	0.0
10,798.4	505.1	11,303.5	Pay	21,645.7	626.9	22,272.6	12,524.5	0.0	12,524.5	11,863.6	0.0	11,863.6
49,568.4	1,695.6	51,264.0	Prices	41,407.1	1,944.4	43,351.5	31,361.3	0.0	31,361.3	27,562.6	0.0	27,562.6
85,349.7	284.7	85,634.4	Demand & Cost Drivers - Cost	48,209.4	0.0	48,209.4	46,631.1	0.0	46,631.1	46,631.1	0.0	46,631.1
		0.0	Demand & Cost Drivers - Demand	22,989.0	24,150.3	47,139.3	23,025.6	-15,600.0	7,425.6	22,979.6	-14,200.0	8,779.6
16,393.1	-10,327.3	6,065.8	Government & Legislative	-14,666.5	5,814.5	-8,852.0	339.5	-19,502.4	-19,162.9	3,249.5	-1,898.1	1,351.4
15,712.2	-1,538.8	14,173.4	Service Strategies & Improvements	17,278.5	2,136.2	19,414.7	-757.6	236.5	-521.1	-803.2	-3,995.2	-4,798.4
209,578.3	-9,380.7	200,197.6	TOTAL SPENDING	150,418.6	45,204.4	195,623.0	113,024.4	-34,865.9	78,158.5	115,483.2	-20,093.3	95,389.9
			SAVINGS, INCOME & GRANT									
-36,454.8		-36,454.8	Transformation - Future Cost Increase Avoidance	-30,834.5	0.0	-30,834.5	-10,788.7	0.0	-10,788.7	-10,300.0	0.0	-10,300.0
2,068.7		2,068.7	Transformation - Service Transformation	-3,600.0	0.0	-3,600.0	-2,800.0	0.0	-2,800.0	-400.0	0.0	-400.0
-16,195.0		-16,195.0	Efficiency	574.6	-65.0	509.6	-4,243.5	0.0	-4,243.5	-171.2	0.0	-171.2
-15,406.6	-281.3	-15,687.9	Income	-20,109.3	0.0	-20,109.3	-6,344.6	0.0	-6,344.6	-6,643.8	0.0	-6,643.8
-10,967.6		-10,967.6	Financing	1,001.0	0.0	1,001.0	7,253.3	0.0	7,253.3	-2,166.3	0.0	-2,166.3
-11,910.2	-9.2	-11,919.4	Policy	-8,542.9	0.0	-8,542.9	-14,415.2	0.0	-14,415.2	-12,111.8	0.0	-12,111.8
-88,865.5	-290.5	-89,156.0	TOTAL SAVINGS & INCOME	-61,511.1	-65.0	-61,576.1	-31,338.7	0.0	-31,338.7	-31,793.1	0.0	-31,793.1
	7,210.7	7,210.7	Increases in Grants and Contributions	0.0	-25,209.8	-25,209.8	0.0	18,429.4	18,429.4	0.0	-8,876.7	-8,876.7
-88,865.5	6,920.2	-81,945.3	TOTAL SAVINGS, INCOME & GRANT	-61,511.1	-25,274.8	-86,785.9	-31,338.7	18,429.4	-12,909.3	-31,793.1	-8,876.7	-40,669.8
			MEMORANDUM:									
			Removal of undelivered/temporary savings & grant	32,840.3	3,362.8	36,203.1	10,715.1	19,502.4	30,217.5	800.0	5,470.3	6,270.3
			New & FYE of existing Savings	-70,842.1	-65.0	-70,907.1	-34,359.2	0.0	-34,359.2	-25,949.3	0.0	-25,949.3
			New & FYE of existing Income	-23,509.3	0.0	-23,509.3	-7,694.6	0.0	-7,694.6	-6,643.8	0.0	-6,643.8
			New & FYE of existing Grants	0.0	-28,572.6	-28,572.6	0.0	-1,073.0	-1,073.0	0.0	-14,347.0	-14,347.0
				-61,511.1	-25,274.8	-86,785.9	-31,338.7	18,429.4	-12,909.3	-31,793.1	-8,876.7	-40,669.8
			Prior Year savings rolling forward for delivery in 25-26 *	0.0	0.0	0.0						
			TOTAL Savings for delivery in 2025-26	-94,351.4	-28,637.6	-122,989.0						

2024-25				2025-26			INDICATIVE FOR PLANNING PURPOSES					
Core £000s	External £000s	Total £000s		Core £000s	External £000s	Total £000s	2026-27			2027-28		
						Core £000s	External £000s	Total £000s	Core £000s	External £000s	Total £000s	
			* to be confirmed. These will be included in the County Council report and will be updated as part of the outturn report, and those updated figures will be used for the 2025-26 savings monitoring process									
			RESERVES									
27,481.5		27,481.5	Contributions to Reserves	42,428.9	14,200.0	56,628.9	44,017.1	14,200.0	58,217.1	43,538.0	34,300.0	77,838.0
-24,739.6		-24,739.6	Removal of prior year Contributions	-34,545.8	-10,640.0	-45,185.8	-42,028.9	-14,200.0	-56,228.9	-35,996.1	-14,200.0	-50,196.1
-14,877.4	-1,350.5	-16,227.9	Drawdowns from Reserves	-10,678.7	-25,598.1	-36,276.8	0.0	-9,161.6	-9,161.6	0.0	-291.6	-291.6
5,318.9	3,811.0	9,129.9	Removal of prior year Drawdowns	14,877.4	1,271.9	16,149.3	10,678.7	25,598.1	36,276.8	0.0	9,161.6	9,161.6
-6,816.6	2,460.5	-4,356.1	TOTAL RESERVES	12,081.8	-20,766.2	-8,684.4	12,666.9	16,436.5	29,103.4	7,541.9	28,970.0	36,511.9
113,896.2	0.0	113,896.2	NET CHANGE	100,989.3	-836.6	100,152.7	94,352.6	0.0	94,352.6	91,232.0	0.0	91,232.0
			UNRESOLVED BALANCE / SURPLUS				-3,108.0	0.0	-3,108.0	2,819.9	0.0	2,819.9
			ADULT SOCIAL CARE FUNDING UNRESOLVED BALANCE				-17,000.0		-17,000.0	-18,400.0		-18,400.0
1,429,506.8	0.0	1,429,506.8	NET BUDGET	1,529,659.5	0.0	1,529,659.5	1,603,904.1	0.0	1,603,904.1	1,679,556.0	0.0	1,679,556.0
			MEMORANDUM:									
			The net impact on our reserves balances is:									
27,481.5	0.0	27,481.5	Contributions to Reserves	42,428.9	14,200.0	56,628.9	44,017.1	14,200.0	58,217.1	43,538.0	34,300.0	77,838.0
-14,877.4	-1,350.5	-16,227.9	Drawdowns from Reserves	-10,678.7	-25,598.1	-36,276.8	0.0	-9,161.6	-9,161.6	0.0	-291.6	-291.6
12,604.1	-1,350.5	11,253.6	Net movement in Reserves	31,750.2	-11,398.1	20,352.1	44,017.1	5,038.4	49,055.5	43,538.0	34,008.4	77,546.4
			PER INITIAL DRAFT BUDGET									
			GROWTH	117,204.8	12,558.8	129,763.6	117,883.7	-16,436.5	101,447.2	106,103.6	-20,240.3	85,863.3
			SAVINGS, INCOME & GRANT	-41,633.1	7,370.8	-34,262.3	-40,368.6	0.0	-40,368.6	-28,656.1	-8,729.7	-37,385.8
			RESERVES	4,138.3	-20,766.2	-16,627.9	22,909.5	16,436.5	39,346.0	-4,795.2	28,970.0	24,174.8
			NET CHANGE	79,710.0	-836.6	78,873.4	100,424.6	0.0	100,424.6	72,652.3	0.0	72,652.3
			CHANGE FROM INITIAL DRAFT BUDGET									
			GROWTH	33,213.8	32,645.6	65,859.4	-4,859.3	-18,429.4	-23,288.7	9,379.6	147.0	9,526.6
			SAVINGS, INCOME & GRANT	-19,878.0	-32,645.6	-52,523.6	9,029.9	18,429.4	27,459.3	-3,137.0	-147.0	-3,284.0
			RESERVES	7,943.5	0.0	7,943.5	-10,242.6	0.0	-10,242.6	12,337.1	0.0	12,337.1
			NET CHANGE	21,279.3	0.0	21,279.3	-6,072.0	0.0	-6,072.0	18,579.7	0.0	18,579.7

