

# KENT COUNTY COUNCIL –RECORD OF DECISION

**DECISION TAKEN BY:**

David Wimble, Cabinet Member for (the Kent) Environment

**DECISION NO:**

25/00053

**For publication****Key decision: YES**

**Subject Matter / Title of Decision:** HWRC and Waste Transfer Station Operation, Management and Haulage Contracts in Mid, East and West Kent (SC18031 and SC18031 WK)

**Decision:**

As Cabinet Member for (the Kent) Environment, I agree to:

- (i) APPROVE the continuation of the current Household Waste Recycling Centre and Waste Transfer Station operation, management, and haulage contracts in Mid, East, and West Kent (SC18031 and SC18031/WK), by extending the existing arrangements from 18 months to a total of five years, as permitted under the contract terms. The revised contract period will now expire in 31st October 2030; and
- (ii) DELEGATE authority to the Director of Environment and Circular Economy in consultation with the Cabinet Member for (the Kent) Environment to award extensions of the contract in accordance with the relevant clauses within the contract

**Reason(s) for decision:**

To carry out our statutory waste disposal obligations, KCC contracts out the operation, management and haulage services of Household Waste Recycling Centres (HWRCs) and Waste Transfer Stations (WTS) in East, Mid and West Kent. In May 2024, a Key Decision was made to procure this contract (following its expiry on 31st October 2025), this decision was superseded via an urgent Key Decision in October 2024 to extend the contract for 18 months.

The risk profile of this procurement has increased since this time and this paper explores the risks that must be considered, to determine if continuing with the procurement is the best approach for the Council

**Cabinet Committee recommendations and other consultation:**

The proposed decision was considered and endorsed by Members of the Environment and Transport Cabinet Committee at their meeting on 17 July 2025

**Any alternatives considered and rejected:**

**Do nothing and proceed with procurement.** This is not recommended due to the high risk and cost uncertainty related to market volatility and uncertainty following impending Local Government Reform and legislative changes, as well as significant exit costs.

**Continue procurement with break and novation clauses.** This is not an option as this would be a complex process related to how the contract might be subdivided, as well as retaining the high risk and cost uncertainty as per Option 1. Tenders may price the risk of the uncertainty and vehicle depreciation may not be covered during the term of the contract.

**Withdraw and Re-tender with revised lotting structure.** This is discounted due to timing and value concerns. The contract would not be awarded in time to mobilise the contract in a cost-effective way and would not be of a sufficient length to account for vehicle depreciation.

**Any interest declared when the decision was taken, and any dispensation granted by the Proper Officer:**

None

  
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signed

  
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date

