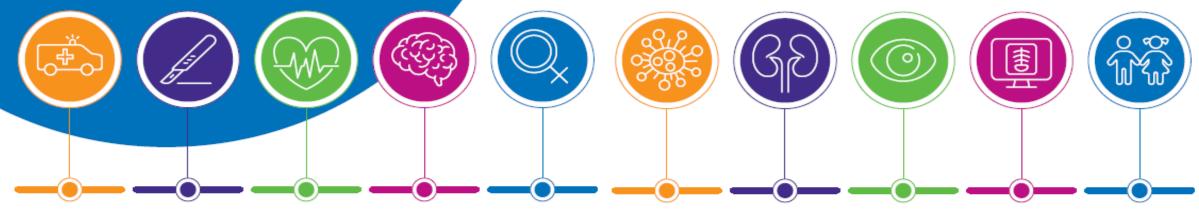
MTW Clinical Strategy - original



Emergency medicine

Develop urgent treatment centres (UTCs) at each site.

Become a lead provider for urgent care.

General surgery

Establish a digestive diseases unit (DDU) at TWH.

Cardiology

Centralise cardiology services.

Establish primary percutaneous coronary intervention (PPCI) provision at MH.

Stroke

Establish a hyper acute stroke unit (HASU) at MH.

Women's services

Develop urogynaecology service.

Create a midwiferyled unit at TWH.

Cancer

Set up networked models of radiotherapy and staffing provision across Kent.

Develop satellite locations.

Urology

Repatriate total nephrectomies.

Explore locating urological cancer surgery at MH.

Ophthalmology

Develop new roles and ways of working to deal with increasing demand.

Imaging

Establish a rapid diagnostic centre.

Upskill our staff and utilise new roles and technologies (e.g. artificial intelligence (AI)).

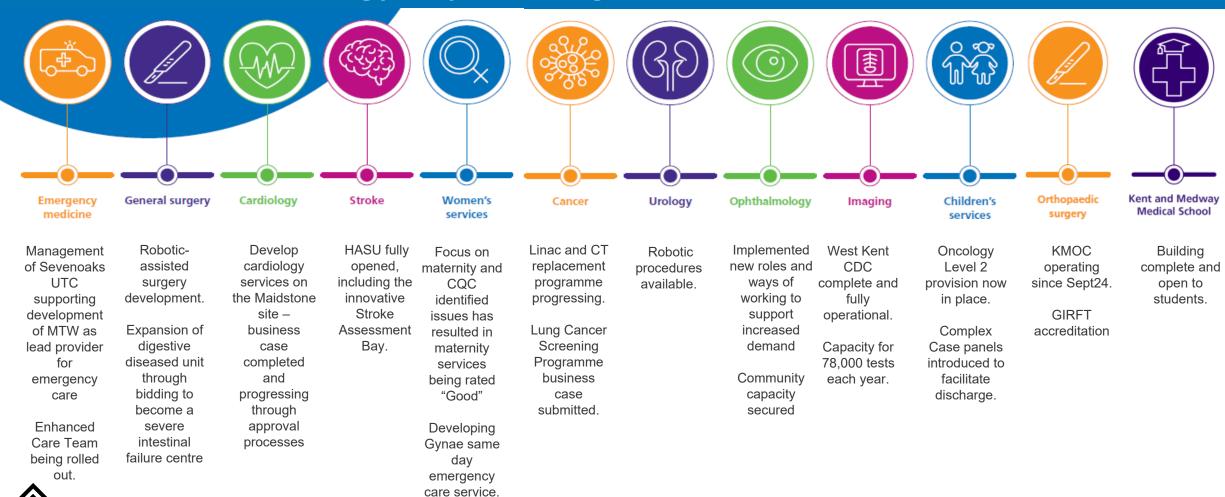
Children's services

Provide additional tertiary services.

Become a level two provider of oncology services.

We are progressing our ambitious clinical strategy that will see our hospitals develop deeper specialist services

MTW Clinical Strategy – update August 2025



Acquisition of Fordcombe Hospital has increased capacity enabling MTW to provide care for more patients and support some of the longest waiting patients across Kent and Medway

MTW Clinical Strategy – plan vs delivery

- We have already delivered the vast majority of our original plans for our clinical strategy and have also been successful in responding to additional opportunities to develop:
 - Robotic surgery at Maidstone and Tunbridge Wells sites
 - An enhanced care team to support improved mental health and well-being for our patients
 - Achieving a good CQC rating for our maternity services following a significant improvement programme
 - Implementing same day emergency care services across a range of specialties
 - Build and opening of the Kent & Medway Orthopaedic Centre in Maidstone
 - Build and opening of a 147 room and academic centre for K&M medical students at Tunbridge Wells
 - Acquisition and the development of services at Fordcombe Hospital

MTW Clinical Strategy – developing the strategy into 2030

We have begun refreshing our organisational strategy and this will inform development and refreshing of our clinical (and other) strategies.

Working with partners this strategy will describe the key changes we want to make to improve services for our patients, taking into account how MTW:

- Plays a full role in elective care recovery for Kent & Medway patients.
- Contributes to the three big shifts indicated within the 10 year health plan of providing more care a community setting, moving from digital to analogue and a shift in focus from sickness to prevention.
- Responds to the NHSE medium term plan requirements.
- Aligns with K&M commissioning intentions.