

## Corporate Risk Register - Summary Risk Profile – December 2025

Low = 1-6 | Medium = 8-15 | High =16-25

Risk No.*	Risk Title	Current Risk Rating	Target Risk Rating	Direction of Travel since January 2025
CRR0009	Future financial and operating environment for local government	High (25)	High (16)	↔
CRR0053	Asset Management and Degradation and associated impacts, linked to Capital Programme affordability.	High (25)	High (16)	↔
CRR0015	Sustainability of the social care market	High (25)	Medium (15)	↔
CRR0059	Significant failure to bring forecast budget overspend under control within budget level assumed	High (25)	Medium (9)	↔
CRR0014	Cyber and information security resilience	High (20)	High (20)	AT TARGET
CRR0003	Securing resources to aid economic recovery and enabling infrastructure	High (20)	High (16)	↔
CRR0064	Delivery of Effective Adult Social Care Services	High (20)	Medium (15)	↔
CRR0068	Delivery against Safety Valve agreement	High (20)	Medium (12)	REVISED RISK
CRR0058	Capacity and capability of the workforce	High (16)	Medium (9)	↔
CRR0052	Adaptation of KCC Services to the impacts of a changing climate	High (16)	Medium (9)	REVISED RISK

CRR0045	Maintaining effective governance and decision making in a challenging financial and operating environment	High (16)	Medium (8)	DECREASE
CRR0066	ASCH Recommissioning Programme	High (16)	Medium (8)	NEW RISK
CRR0039	Information Governance	Medium (15)	Medium (9)	↔
CRR0063	Capacity to accommodate and care for Unaccompanied Asylum-Seeking (UAS) Children	Medium (12)	Medium (12)	AT TARGET
CRR0067	SEND Delivery Improvement	Medium (12)	Medium (8)	REVISED RISK
CRR0049	Fraud and Error	Medium (10)	Low (5)	↔
CRR0065	Implementation of fit-for-purpose Oracle Cloud System	Medium (10)	Low (5)	↔
CRR0042	Border fluidity, infrastructure, and regulatory arrangements	Medium (9)	Low (6)	DECREASE
CRR0069	Local Government Reorganisation – risk being drafted	TBC	TBC	

\*Each risk is allocated a unique code, which is retained even if a risk is transferred off the Corporate Register. Therefore, there will be some 'gaps' between risk IDs.

NB: Current & Target risk ratings: The 'current' risk rating refers to the current level of risk taking into account any mitigating controls already in place. The 'target residual' rating represents what is deemed to be a realistic level of risk to be achieved once any additional actions have been put in place. On some occasions the aim will be to contain risk at current level.

Likelihood & Impact Scales					
Likelihood	Very Unlikely (1)	Unlikely (2)	Possible (3)	Likely (4)	Very Likely (5)
Impact	Minor (1)	Moderate (2)	Significant (3)	Serious (4)	Major (5)