

**APPENDIX 3 - Directorate Risk Registers - Summary Risk Profiles**  
**January 2026**

Risk No.	Risk Title	Current Risk Rating	Target Risk Rating	Direction of Travel since July 2025
<b>Children, Young People and Education</b>				
CY0050	Out of County EHCP LAC Payments <i>Escalated from Education Divisional Register June 2025</i>	High (25)	Medium (12)	↔
CY0045	Growing demand and limited supply of affordable accommodation – children's services.	High (25)	Medium (9)	↔
CY0040	Availability of Specialist Providers for Disabled Children and Children with Complex Needs	High (16)	Medium (12)	↔
CY0048	Safeguarding Vulnerable Children	Medium (15)	Medium (15)	↔
CY0042	Home To School Transport demand and cost pressures	Medium (12)	Medium (12)	↔
CY0051	Capacity to accommodate and care for Unaccompanied Asylum-Seeking (UAS) Children <i>De-escalated from Corporate Risk Register January 2026</i>	Medium (12)	Medium (12)	↔
CY0009	Children not in full time education not receiving a suitable education	Medium (12)	Low (6)	↔
CY0032	Information Governance	Medium (9)	Low (6)	↔
CY0034	Business Continuity and Resilience	Medium (8)	Low (4)	↔
CY0046	Quality in Care – Children's	Low (6)	Low (6)	↓ Reduction from 9
<b>Growth, Environment and Transport</b>				
GT0025	Capital Investment and Asset Management	High (25)	High (16)	↔
GT0031	Recruitment and Retention challenges for key roles.	High (20)	High (16)	↔

GT0036	UK Emissions Trading Scheme	High (20)	High (16)	Risk escalated
GT0020	Identification, planning and delivery of Medium-Term Financial Plan targets	High (20)	High (16)	↔
GT0027	Provision of suitable ICT systems	Medium (12)	Medium (12)	↔
GT0021	Resources provided to the directorate (availability and quality)	Medium (12)	Medium (12)	↔
GT0034	Market capacity and competition	Medium (12)	Medium (8)	New risk
GT0001	Health and Safety considerations	Medium (10)	Medium (10)	↔

### Chief Executive's and Deputy Chief Executive's Departments

CED0003	Departmental resource capacity	High (16)	Medium (9)	↔
CED0004	Modernisation of financial operations	High (16)	Medium (8)	↔
CED0007	Preparations for the EU Entry/Exit System (EES)	Low (6)	Low (6)	↓ Reduction from 9
DCED0004	External supplier resource capacity	Medium (12)	Medium (12)	↔
DCED0003	Departmental resource capacity	Medium (12)	Medium (9)	↔
DCED0002	Anti-bribery and corruption	Low (4)	Low (4)	↔

### Adult Social Care and Health

AH0005	ASCH ability to deliver required savings as set out in delivery plans leading to overspend against budget Risk of significant overspend	High (25)	High (20)	↔
AH0043	Deprivation of liberty safeguards	High (20)	High (16)	↔
AH0044	Safeguarding – protecting adults at risk	High (20)	Medium (15)	↔
AH0055	Increasing bad debt position that is greater than the bad debt provision.	High (20)	Medium (12)	New Risk
AH0033	Adult Social Care Workforce recruitment and retention	High (20)	Medium (9)	↔

AH0050	Provider Payments - System failure resulting in Providers not being paid on time and/or correctly	High (16)	Medium (12)	Decrease
PH102	Increased prevalence of mental health conditions and impact on wellbeing and mental health.	High (16)	Medium (12)	↔
PH0005	Health Inequalities	High (16)	Medium (9)	↔
AH0037	Information Asset Management	High (16)	Medium (9)	Increase
AH0056	Failure of Kent Community Equipment services	High (16)	Medium (8)	New Risk
AH0038	Information Governance	Medium (9)	Medium (9)	↔