

APPENDIX 4: Links to Committee Reports relating to Corporate Risk Register Sept 25 – Jan 26

CRR0003 Securing resources to aid economic growth and enabling infrastructure

Title	Item Number	Date of Committee	URL to Report
KMEF-Ambition 1-Enable Innovative, Productive and Creative Businesses-Report	Item 11	13/01/2026	Growth Environment and Transport Committee 13/01/26
Infrastructure Funding Statement (IFS)- Report	Item 12	13/01/2026	Growth Environment and Transport Committee 13/01/26
KMEF- Ambition 2- Widen opportunities and unlock talent	Item 7	11/11/2025	Growth, Economic Development And Communities Cabinet Committee 11.11.25
25/00102- Discovery Park Technology Investment Fund (DPTIF)	Item 11	11/11/2025	Growth, Economic Development And Communities Cabinet Committee 11.11.25
Kent and Medway Business Fund Monitoring Q4 2024-25	Item 7	11/09/2025	Growth, Economic Development and Communities Cabinet Committee 11/09/25
KMEF- Ambition 3- Secure resilient infrastructure for planned, sustainable growth	Item 8	11/09/2025	Growth, Economic Development and Communities Cabinet Committee 11/09/25
25/00076- Kent and Medway Business Fund- No Use Empty	Item 10	11/09/2025	Growth, Economic Development and Communities Cabinet Committee 11/09/25
25/00074- Reallocation of Getting Building Funding (Non Key Decision)	Item 11	11/09/2025	Growth, Economic Development and Communities Cabinet Committee 11/09/25
Protecting the Communities and Economy of Kent	Item 13	11/09/2025	Growth, Economic Development and Communities Cabinet Committee 11/09/25
Lower Thames Crossing- Economic Impact	Item 14	11/09/2025	Growth, Economic Development and Communities Cabinet Committee 11/09/25
25/00080 - Transport for the South East - KCC endorsement of Transport Strategy for the South East	Item 17	09/09/2025	Growth, Environment and Transport Cabinet Committee 09/09/25

CRR0009 – Future financial and operating environment for Local Government

Title	Item Number	Date of Committee	URL to Report
Draft Revenue Budget 2026-27, Medium Term Financial Plan (MTFP) 2026-29, Draft Capital Programme 2026-	Item D2	22/01/2026	Scrutiny Committee 22/01/26

2036, and draft Treasury Management Strategy			
Draft Revenue, Capital Budget and Mid Term Financial Plan for Adult Social Care and Public Health	Item 6	21/01/2026	Adult Social Care and Public Health Committee 21/01/26
Draft Capital Programme 2026-36, Revenue Budget 2026-27 and Medium Term Financial Plan (MTFP) 2026-29	Item 6	20/01/2026	CYPE Cabinet Committee 20/01/26
Revenue and Capital Budget Forecast Outturn Report - Quarter 2	Item C1	25/11/2025	Scrutiny Committee 25.11.25
25/00101 - Kent County Council Local Government Reorganisation: Strategic Business Case Submission to Government	Item C4	25/11/2025	Scrutiny Committee 25.11.25
Budget Planning 2026-27 Update	Item 8	13/11/2025	Policy & Resources Committee 13.11.25
Strategic Statement - Reforming Kent	Item 8	06/11/2025	County Council 06.11.25
Kent County Council's position on Local Government Reorganisation and next steps	Item 5	30/09/2025	Devolution and Local Government Reorganisation Cabinet Committee – 30 September 2025

CRR0015 - Sustainability of the Social Care Market and CRR0066 ASCH Recommissioning Programme

Title	Item Number	Date of Committee	URL to Report
Accommodation Market Position Statement	Item 11	12/11/2025	Adult Social Care and Public Health Cabinet Committee 12.11.25
Structural Changes to NHS Kent and Medway Integrated Care Board	Item 5	09/10/2025	Health Overview and Scrutiny Committee, 9 October 2025
Update from the Integrated Care Board on the NHS 10 Year Plan	Item 12	25/09/2025	Kent Health and Wellbeing Board 25/09/25
25/00042 - Older Persons Residential and Nursing Care Service	Item C1	17/09/2025	Scrutiny Committee 17/09/25
25/00116 Kent Carers' Support Service Contract Award - Key Decision	Item 11	21/01/2026	Adult Social Care and Public Health Committee 21/01/26

25/00117 Learning Disability/Physical Disability and Mental Health Contract Extension - Key Decision	Item 12	21/01/2026	Adult Social Care and Public Health Committee 21/01/26
25/00118 Adult Social Care Provider Fee Uplifts 2026/2027 - Key Decision	Item 13	21/01/2026	Adult Social Care and Public Health Committee 21/01/26

CRR0045 - Maintaining effective governance and decision making in a challenging financial and operating environment.

Title	Item Number	Date of Committee	URL to Report
Quarterly Performance Report, Quarter 2, 2025/26	Item 6	08/01/2026	Cabinet 08/01/26
Corporate Risk Register	Item 6	08/01/2026	Cabinet 08/01/26
Committees Review	Item 9	18/12/2025	County Council 18/12/25
Revenue and Capital Budget Forecast Outturn Report - Quarter 2	Item C1	25/11/2025	Scrutiny Committee 25.11.25
Department of Local Government Efficiency (DOLGE) - Strategy, Remit, Governance & Decision-Making Update	Item 7	13/11/2025	Policy & Resources Committee 13.11.25
Strategic Statement - Reforming Kent	Item 8	06/11/2025	County Council 06.11.25
2024 / 2025 Draft Statement of Accounts and Annual Governance Statement - Annual Governance Statement	Item 6	30/10/2025	Governance And Audit Committee - 30.10.25
2024/2025 External Auditor's Annual Report	Item 9	30/10/2025	Governance and Audit Committee 30.10.25

CRR0049 - Fraud and Error

Title	Item Number	Date of Committee	URL to Report
Counter Fraud Report	Item 9	26/11/2025	Governance and Audit Committee 26.11.25

CRR0052 - Adaptation of KCC services to the impacts of a changing climate

Title	Item Number	Date of Committee	URL to Report
Energy and Low Emissions Strategy (ELES) Amendments-Report	Item 10	13/01/2026	Growth Environment and Transport Committee 13/01/26
Kent Flood Risk and Water Management Committee - Annual Report	Item D1	25/11/2025	Scrutiny Committee 25.11.25
Water Supply and Sustainability Report	Item 11	04/11/2025	Environment & Transport Cabinet Committee – 4 November 2025
KCC Severe Weather Response Activity Report	Item 8	29/10/2025	Kent Flood Risk & Water Management Committee – 29th October 2025

CRR0053 - Asset Management and Degradation and associated impacts, linked to Capital Programme affordability

Title	Item Number	Date of Committee	URL to Report
Strategic Overview of Kent County Council's Peppercorn Lease Estate	Item 8	14/01/2026	Policy & Resources Cabinet Committee 14/01/26
Call-in of 25/00057 - Property Accommodation Strategy - Strategic Headquarters (SHQ)	Item B1	25/11/2025	Scrutiny Committee 25.11.25
Kent County Council's Asset Disposal Strategy	Item C2	17/09/2025	Scrutiny Committee 17/09/25

CRR0058 - Capacity and capability of the workforce

Title	Item Number	Date of Committee	URL to Report
Annual Workforce Profile Report	Item 3	23/09/2025	Personnel Committee 23/09/25
Annual Employee Relations Activity Report	Item 4	23/09/2025	Personnel Committee 23/09/25

People Strategy Evaluation	Item 5	23/09/2025	Personnel Committee 23/09/25
Senior Management Structure	Item 9	18/09/2025	County Council 18/09/25

CRR0059 - Risk of significant adverse variance to the level of savings and income agreed in KCC's budget.

Title	Item Number	Date of Committee	URL to Report
Draft Revenue, Capital Budget and Mid Term Financial Plan for Adult Social Care and Public Health	Item D2	22/01/2026	Scrutiny Committee 22/01/26
Performance Dashboard - ASCH	Item 7	21/01/2026	Adult Social Care and Public Health Committee 21/01/26
Quarterly Performance Report, Quarter 2, 2025/26	Item 6	08/01/2026	Cabinet 08/01/26
Risk Management: Adult Social Care	Item 8	10/09/2025	Adult Social Care and Public Health Cabinet Committee 10/09/25

CRR0064 - Risk of Failing to Deliver Effective Adult Social Care Services

Title	Item Number	Date of Committee	URL to Report
Adult Social Care and Health Complaints Report 2024/2025	Item 7	12/11/2025	Adult Social Care and Public Health Cabinet Committee 12.11.25
Adult Social Care Operational Pressures Escalation Plan 2025/2026	Item 10	12/11/2025	Adult Social Care and Public Health Cabinet Committee 12.11.25
Accommodation Market Position Statement	Item 11	12/11/2025	Adult Social Care and Public Health Cabinet

		5	Committee 12.11.25
25/00042 - Older Persons Residential and Nursing Care Service	Item C1	17/09/2025	Scrutiny Committee 17/09/25
25/00054 Adult Social Care Prevention Framework - Key Decision	Item 10	10/09/2025	Adult Social Care and Public Health Cabinet Committee 10/09/25

CRR0067 - SEND Delivery Improvement and CRR0068 - Delivery Against Safety Valve Agreement

Title	Item Number	Date of Committee	URL to Report
SEND Scrutiny - Education Health and Care Plans (deferred from 25 November 2025)	Item C1	22/01/2026	Scrutiny Committee 22/01/26
25/00108 Special Educational Needs (SEN) Funding - 2026-27 Payment Uplifts	Item 11	20/01/2026	CYPE Cabinet Committee 20/01/26
SEND Scrutiny - Education Health and Care Plans	Item C3	25/11/2025	Scrutiny Committee 25.11.25