

## Kent County Council

### Job Description:

## Director - Integrated Children's Services (Early Help & Preventative Services Lead)

Date: March 2018

---

<b>Directorate:</b>	<b>Children, Young People &amp; Education</b>
<b>Division</b>	<b>Integrated Children's Services (East Kent or West Kent)</b>
<b>Grade:</b>	<b>KR17</b>
<b>Responsible to:</b>	<b>Corporate Director – Children, Young People &amp; Education</b>

### **Job Purpose**

To be the accountable county-wide lead on all Early Help and Preventative Services matters; including reviewing the impact of national and local guidance, legislation and political and policy requirements and developing strategic responses so that the Council consistently meets its statutory obligations in respect of services to vulnerable children and young people

The management and development of the operational delivery of integrated Children's Services ensuring effective service delivery and that standards and outcomes are continually improved.

### **Accountabilities**

Directors will work within the KCC Corporate Responsibilities for Senior Officers. In addition, as members of Extended Corporate Management Team, Directors and Corporate Directors will work together to make strategic decisions on the most effective use of the Council's agreed budget, resources and policies and enhance the reputation of Kent as a place as well as Kent County Council as the democratic agent of change in the region.

Champion and support the strategic cohesion in the delivery of children's services by maintaining and developing key links across KCC and partner agencies and via the Kent Safeguarding Children Board

Deliver against the outcomes as identified for the lead area of responsibility – Early Help and Preventative Services:

- setting the strategic direction for early help and preventative services
- ensuring that best practice, consistency of practice and continuous improvement in practice is embedded across the whole Division
- lead the development and implementation of early help/safeguarding strategies to ensure safeguarding of children and young people is a priority and that safeguarding frameworks and protocols are adhered to throughout the division in order to protect children and young people.

- Shaping the way the council works with others to deliver early help and preventive services including reducing youth offending, exclusion and absence from school and disengagement from learning and training by children and young people.

#### Responsibility for specific County-wide children's services

Lead, manage and develop fully integrated teams of staff delivering services to children and young people aged 0-19 years (25 for children with a disability), across a specified geographical area of Kent, integrated ways of working, integrated systems and procedures ensuring improved educational attainment and wider outcomes for all.

Work in partnership with the Strategic Commissioner and other relevant Directors to ensure that the development of key commissioning strategies meets future needs.

Establish and develop effective partnerships to enable delivery of the Integrated Children's Services objectives, with other statutory agencies and with the private and voluntary sectors ensuring a consistent, effective and efficient approach to the delivery and commissioning of services to children and young people.

Quality assure the delivery of children's services against key priorities and plans to ensure they are meeting the needs of children and their families.

Actively review all services provided by this post to identify the 'right source' for their future delivery including consideration of outsourcing, co-sourcing or in-sourcing to ensure the most effective and efficient delivery methods are employed.

#### **Services**

##### **Integrated Area Teams to include:**

Child Protection  
 Long Term Children in Care  
 Family Support Teams  
 Adolescent Teams  
 Fostering  
 Open Access -Youth Service and Children's Centres  
 Youth Justice  
 Early Intervention – units and targeted work  
 PRU, Inclusion and Attendance  
 Commissioned services

##### **County-wide services:**

Management Information Unit  
 Child Employment  
 Duke of Edinburgh Award  
 Central Support Team

*This job description sets out the accountabilities specific to the role. These should be read in conjunction with the Corporate Responsibilities that apply to the Corporate Director and Director roles.*

## **Person Specification**

### **Qualifications**

- Relevant Management or Professional qualification and membership of a relevant professional body e.g. qualified Social Worker.
- Evidence of continuing professional development
- Educated to degree level or equivalent.

### **Experience**

Extensive experience and successful track record of strategic leadership and successful delivery in local government and/or other relevant large and complex Organisations working within the children's services arena.

Extensive experience of effectively managing and delivering a range of key integrated services and change programmes for children and families within a budget

Extensive experience and successful track record of achieving improvements in service delivery and improved outcomes for children and young people.

Extensive experience and track record in delivering a range of services in partnership with other agencies and stakeholders, both internal and external.

Extensive experience of working and influencing the direction of services within a highly political environment.

Commissioning and decommissioning services

Planning and performance monitoring across agencies in a children's service environment

### **Skills and Abilities**

Able to operate effectively as a member of the Extended Corporate Management Team, shaping the strategic Council priorities and setting clear direction, and service commitment to the successful delivery of the Council's strategic priorities.

Able to establish strong positive relationships across the Organisation at all levels, in order to provide effective leadership and direction including a relationship of both personal and professional credibility and trust with elected Members.

Able to establish strong positive relationships across partner and other external organisations that command professional confidence.

Able to demonstrate effective motivational strategic leadership and vision to staff at all levels including a positive attitude to change in order to maintain and develop services in a constantly changing environment.

Able to command respect, influence and negotiate at a strategic professional and political level both locally and nationally in order to ensure the best interests of the Council are met.

Able to demonstrate a high level of personal resilience, challenge and focus in order to ensure the whole Organisation delivers the right services in the right way.

Highly developed communication and presentation skills.

Able to lead, influence and implement strategic policies and decisions.

Effective management of large budgets and ability to demonstrate value for money for customers with a string focus on maximising a return on investment

Ability to analyse complex data and problem solve

Ability to plan, monitor and review all areas in the discipline

### **Knowledge**

Expert knowledge in a relevant professional area and proven track record of using professional expertise to develop and deliver strategic objectives and expected outcomes

Knowledge of complex statutory duties and codes of practice

Knowledge of effective parenting support and family resilience

Knowledge and understanding of the youth justice system and effective youth work

Broad knowledge of the range of children's services across partner agencies and sectors

In depth understanding of the strategic challenges and operational realities of managing services for children and young people in a large and diverse authority.