

### Appendix 3

#### Examples of Committee reports of relevance to CRR risks since November 2023:

<b>Risk Ref: CRR0003</b>	<b>Securing resources to aid economic growth and enabling infrastructure</b>
Growth, Economic Development and Communities Cabinet Committee 5 March 2024	Item 8 – 24/00010 - <a href="#">Contracting Inward Investment and Visitor Economy Services for Kent &amp; Medway</a> Item 12 - <a href="#">Kent &amp; Medway Business Fund Bi-Annual Monitoring - Quarter 2 2023-24</a> Item 13 - <a href="#">Update on Transition of Local Enterprise Partnership Responsibilities to Kent County Council</a>
Scrutiny Committee 28 February 2024	Item C1 - <a href="#">23/00121 – Kent and Medway Economic Framework</a>
Environment and Transport Cabinet Committee 15 November 2023	<a href="#">Item 10 - 23/00104 - Bus Service Improvement Plan (BSIP) - Tranche 2 Grant Offer</a>

<b>Risk Ref: CRR0009</b>	<b>Future financial and operating environment for Local Government</b>
County Council 28 March 2024	<a href="#">Item 10 - Treasury Management – 6 Month Review 2023/24</a>
Cabinet 21 March 2024	<a href="#">Item 5 - Late changes to the 2024-25 budget and 2024-27 Medium Term Financial Plan (MTFP)</a> <a href="#">Item 6 - 24/00021 - Revenue and Capital Budget Monitoring Report - December 2023-2024 (Q3)</a>
County Council 19 February 2024	<a href="#">Item 6 - Capital Programme 2024-34 and Revenue Budget 2024-25 (including Council Tax Setting 2024/25)</a>
Policy & Resources Cabinet Committee 17 January 2024	<a href="#">Item 5 - Draft Ten Year Capital Programme, Revenue Budget 2023-24 and Medium Term Financial Plan 2023-26</a>

<b>Risk Ref: CRR0014</b>	<b>Cyber &amp; Information Security Resilience</b>
Governance & Audit Committee 19 March 2024	<a href="#">Item 7 - Policy Review - Anti-Money Laundering Policy, Anti-Bribery Policy, Anti-Fraud and Corruption Strategy</a>
Policy & Resources Cabinet Committee 13 March 2024	Item 19 - Cyber Security Annual Report (Exempt Item)
Governance & Audit Cttee 19 March 2024	Item 13 External Audit Findings relating to Cyber Security (Exempt Item)

<b>Risk Ref: CRR0015</b>	<b>Sustainability of the Social Care Market</b>
Scrutiny Committee 28 February 2024	<a href="#">Item C2 - Making a Difference Every Day, KCC's Strategy for Adult Social Care 2022 to 2027 - update</a>
Adult Social Care Cabinet Committee 18 January 2024	<a href="#">Item 10 - 24/00004 - Learning Disability, Physical Disability and Mental Health Residential Care Home Services - Contract Extension</a>
Kent and Medway Joint Health and Wellbeing Board 6 December 2023	<a href="#">Item 9 – Update on Integrated Care Strategy development</a>
Adult Social Care Cabinet Committee 23 November 2023	<a href="#">Item 7 - 23/00098 - Adult Social Care Pressures Plan 2023/2024 including Urgent and Emergency Care Grant Funding</a>

<b>Risk Ref: CRR0042</b>	<b>Border Fluidity, infrastructure and regulatory arrangements</b>
Cabinet 21 March 2024	<a href="#">Item 8 – European Union Entry Exit System</a>
Growth, Economic Development and Communities Cabinet Committee 5 March 2024	<a href="#">Item 14 – Impacts of new border controls on Trading Standards activities</a>

<b>Risk Ref: CRR0045</b>	<b>Maintaining effective governance and decision making in a challenging financial and operating environment.</b>
Cabinet 21 March 2024	<a href="#">Item 7 - Quarterly Performance Report, Quarter 3 2023/24</a>
Governance & Audit Committee 19 March 2024	<a href="#">Item 6 – Review of the Risk Management Strategy, Policy and Programme</a> <a href="#">Item 10 – External Audit Plan</a>
Governance & Audit Committee 1 February 2024	<a href="#">Annual Governance Statement</a>
County Council 14 December 2023	<a href="#">Item 7 - Governance Update</a>
Policy & Resources Cabinet Committee 22 November 2023	<a href="#">Item 7 – Annual Equality and Diversity Report</a>

<b>Risk Ref: CRR0049</b>	<b>Fraud and Error</b>
Governance & Audit Committee 19 March 2024	<a href="#">Item 8 – Review of Whistleblowing Policy</a>
Governance & Audit Committee 1 February 2024	<a href="#">Item 11 – Counter Fraud Update</a>

<b>Risk Ref: CRR0052</b>	<b>Adaptation of KCC Services to Climate Change impacts.</b>
Kent Flood Risk Management Committee 14 March 2024	<a href="#">Item 9 - The Wildlife Trusts - Coastal nature-based solutions to flooding - Presentation</a>

<b>Risk Ref: CRR0053</b>	<b>Capital Programme Affordability (impacts on assets, performance and statutory duties)</b>
Cabinet Committee 13 March 2024	<a href="#">Item 6 – Facilities Management Bi-Annual Update</a>
County Council 19 February 2024	<a href="#">Item 6 - Capital Programme 2024-34 and Revenue Budget 2024-25 (including Council Tax Setting 2024/25)</a>
Policy & Resources Cabinet Committee 17 January 2024	<a href="#">Item 5 - Draft Ten Year Capital Programme, Revenue Budget 2023-24 and Medium Term Financial Plan 2023-26</a>
Policy & Resources Cabinet Committee 17 January 2024	<a href="#">Item 9 - Update on New Asset Management Strategy Development</a>
Scrutiny Committee 19 December 2023	<a href="#">Item B3 - Call-in of Decision 23/00101 - Kent Communities Programme</a>

<b>Risk Ref: CRR0056</b>	<b>SEND Delivery Improvement and High Needs Funding shortfall</b>
SEND Sub Committee 21 March 2024	<a href="#">Item 5 - Annual Update Report</a>
SEND Sub Committee 7 February 2024	<a href="#">Item 5 - Accelerated Progress Plan - DfE and NHS England Review</a>
Governance & Audit Committee 1 February 2024	<a href="#">Item 15 - Management Follow Up of SEND Transport Lessons Learned Review</a>
Cabinet 25 January 2024	<a href="#">Item 8 - 23/00107 - Kent SEND Sufficiency Plan 2023</a>
SEND Sub Committee 7 December 2023	<a href="#">Item 5 – SEN inclusion in schools</a>

Governance and Audit Committee 23 November 2023	<a href="#">Item 10 - Internal Audit Follow Up of SEND Transport Lessons Learned Review</a>
CYPE Cabinet Committee 21 November 2023	<a href="#">Item 11 – Kent SEND Sufficiency Plan</a>

<b>Risk Ref: CRR0058</b>	<b>Capacity and capability of the workforce</b>
County Council 28 March 2024	<a href="#">Item 9 - Pay Policy Strategy</a>
Personnel Committee 4 March 2024	<a href="#">Item 4 – Staff Survey 2023</a>
Personnel Committee 23 January 2024	<a href="#">Item 6 – Annual Workforce Profile Report update</a>

<b>Risk Ref: CRR0059</b>	<b>Significant failure to bring forecast budget overspend under control within budget level assumed</b>
Scrutiny Committee 24 April 2024	<a href="#">Item 1 – Finance Update</a>
Cabinet 21 March 202	<a href="#">Item 5 - Late changes to the 2024-25 budget and 2024-27 Medium Term Financial Plan (MTFP)</a>
Scrutiny Committee 7 February 2024	<a href="#">Item B1 - Call-in of Decision 23/00122 - Kent Community Warden Service Review</a>
Policy & Resources Cabinet Committee 17 January 2024	<a href="#">Item 5 - Draft Ten Year Capital Programme, Revenue Budget 2023-24 and Medium Term Financial Plan 2023-26</a>
Cabinet 4 January 2024	<a href="#">Item 7 - Provisional Local Government Finance Settlement - Presentation</a>
Scrutiny Committee 19 December 2023	<a href="#">Item B1 - Call-in of Decision 23/00092 - Kent Family Hub Model - Implementation</a> <a href="#">Item B2 - Call-in of Decision 23/00100 - Commissioned Youth Service Contracts</a> <a href="#">Item B3 - Call-in of Decision 23/00101 - Kent Communities Programme</a>

County Council 16 November 2023	<a href="#">Item 8 – Securing Kent’s Future</a>
Scrutiny Committee 1 November 2023	<a href="#">Item C1 – Securing Kent’s Future – Budget Recovery Strategy</a>

<b>Risk Ref: CRR0060</b>	<b>Unidentified RAAC in Schools and Corporate Estate</b>
CYPE Cabinet Committee 6 March 2024	<a href="#">Item 9 - KCC Maintained School Estate - Condition Survey Update</a>

<b>Risk Ref: CRR0064</b>	<b>Risk of Failing to Deliver Effective Adult Social Care Services</b>
Kent and Medway Joint Health & Wellbeing Board 25 April 2024	Item 9 - <a href="#">Kent and Medway Integrated Care Strategy/Joint Local Health and Wellbeing Strategy</a> Item 10 - <a href="#">Draft Kent and Medway Integrated Care Strategy /Joint Local Health and Wellbeing Strategy Delivery Plan</a> Item 11 - <a href="#">Kent and Medway Safeguarding Adults Board Annual Report April 2022 - March 2023</a>
Scrutiny Committee 24 April 2024	Item C1 - <a href="#">Safety Valve Implications for the Cost of Adult Social Care</a>
County Council 28 March 2024	<a href="#">Item 8 - Integrated Care Strategy - Update</a>