

KENT COUNTY COUNCIL – PROPOSED RECORD OF DECISION

DECISION TO BE TAKEN BY:

Cabinet

DECISION NO:

26/00031

For publication

Key decision: YES

Affects more than 2 electoral divisions.

Subject Matter: Adoption of the Delivery of Local Government Efficiency (DOLGE) Strategy

Decision:

That Cabinet agree to:

- (a) **APPROVE** and **ADOPT** the Delivery of Local Government Efficiency (DOLGE) Strategy
- (b) **DELEGATE** authority to the Chief Executive, in consultation with the Cabinet Member for Local Government Efficiency and Reorganisation, to make non-substantive revisions and updates to the strategy as appropriate during its lifetime

Reason(s) for decision:

The strategy for DOLGE has been produced to give clear direction and wider understanding of its function and how it will work moving forward. It provides clarity of purpose for DOLGE as it enters its second phase. The approved strategy will provide the prioritisation for this work and a framework for the authority's efficiency efforts moving forward.

Four strategic areas have been identified, with recommended actions in each. Those strategic areas are:

- Efficiency and simplification
- Ensuring spend and savings are to budget
- Commercial and income generation
- Resilience and Local Government Reorganisation

A small number of top priorities for action by KCC have been identified from within the four strategic areas.

In addition, the draft strategy presents a number of 'core principles' for implementation across the authority and used to challenge all spend.

Financial Implications

Currently, there is no additional resource requirement identified to carry out the DOLGE work or the priorities in the strategy, as the DOLGE concept will become a core part of the authority's overall work.

Legal implications

There are no legal implications associated with the proposed adoption of the strategy.

Equalities implications

An EqIA has been undertaken for this proposed decision and whilst no impacts have been identified, any direct decisions that may follow from the DOLGE Strategy would still be subject to relevant and separate decisions and EQIAs as necessary.

Cabinet Committee recommendations and other consultation:

The Policy and Resources Cabinet Committee considered the proposed decision to adopt the Delivery of Local Government Efficiency (DOLGE) Strategy at its meeting on 2 July 2026 and, following discussion, endorsed the proposed decision by majority.

Any alternatives considered and rejected:

Build Local Government Efficiency arrangements and processes into operational level activities only, based on existing regular Executive oversight and policy direction.

- Rejected as the logical progression for the DOLGE effort is to move the programme to a formalised, authority-wide and collaborative format via a substantive Cabinet approved Strategy.

Any interest declared when the decision was taken and any dispensation granted by the Proper Officer:

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signed

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date